

## NEWS SUMMARY

### GENERAL

## Fears of links in child murders

Police hunting the killer of a nine-year-old Yorkshire boy said there could be a link with the murder of schoolgirl Susan Maxwell.

David Milner's body was found yesterday near his home in Ripon. He had been sexually assaulted. Susan, whose body was found last week in Staffordshire, had also been sexually assaulted.

North Yorks police said they would confer with the Staffordshire murder squad, as there were similarities in the two cases.

### Terrorist move

President Mitterrand is expected to announce the launching of a computer data bank on international guerrilla groups operating in France, after recent terrorist attacks.

### Holidays saved

Customers of Riviera Camping Holidays of Leeds began holidays in Spain and Italy after a deal with NAT Holidays saved Riviera from a cash crisis. However, French holidays were cancelled.

### Zapu wants talks

Joshua Nkomo's opposition Zapu Party called for a meeting with the ruling Zanu-PF Party to defuse tension in Zimbabwe, after recent fierce criticism.

### Iran attack

Iranian forces killed or wounded over 50 Iraqi soldiers and damaged an Iraqi oil terminal near the head of the Gulf. Tehran radio said Iran seems poised, Page 3.

### Energy failure

The Government has failed to convince industry that high energy prices are a key element in energy conservation policies, a secret report says, Page 5.

### Somali emergency

Somali President Siad Barre declared an emergency in the regions on the Ethiopian border where fighting has been taking place for six weeks, Page 2.

### Village cut off

The 70 inhabitants of Vellorat, a Swiss village, set up a border post, issued passports and declared independence. They want the village to join a different canton.

### No rain in Spain

Spain is suffering its worst drought in five years, with reservoirs down to 41 per cent of capacity and over 100 towns and villages having water brought in daily by tank trucks.

### Fourth Dan

Dan Archer is to live on, despite the death of Edgar Harrison, who played him in The Archers radio serial. The BBC will name his replacement, the fourth in the role, today.

### Following on

England were 95 for 3, following on after being out for 227 in reply to Pakistan's 428 in the Lord's Test.

### Cyclist killed

British motorcyclist Jock Taylor died after a double crash in the sidecar event in the Finnish Grand Prix.

### Briefly . . .

Actor Patrick Magee, 58, died in London.

Elio de Angelis of Italy (Lotus) won the Austrian Grand Prix.

Angolan Foreign Trade and Planning Minister Lopo da Nascimento was sacked, Page 2.

### BUSINESS

## Flexible pay plan for state boards

GOVERNMENT has decided to allow Whitehall departments to operate with a limited degree of flexibility when pay rises are fixed for chairmen and other board members of nationalised industries in the coming months. Back Page; Prior opposes cutting Irish vote, Page 4

NATIONAL BANK called on the Government to consider measures to reflate the economy. Page 6

CBI moved to allay any fears that it is siding with the Labour Party over economic policy. Page 6

CHINA'S first-half trade surplus of \$2.8bn (£1.64bn) has been achieved at the expense of such industrialised countries as Japan and West Germany. Page 3

MEXICAN BANKS began to buy dollars again at the weekend but there was still no indication of a return to normal foreign currency trading. Back Page; Crisis overshadows other problem borrowers, Page 19

TRADING was again quiet and featureless in the European Monetary System last week. Hopes of a cut in the West German Lombard rate on Thursday were dashed earlier in the week when US interest rates started to rise. This and the strength of the dollar caused most members from moving rates. Although the Belgians made minor cuts in short-term Treasury bill rates, by Friday the dollar was showing signs of weakening. The Italian lira remained the strongest member followed by the Irish punt and French franc.

Mr Reagan was continuing his massive lobbying campaign for the Bill over the weekend and is to address the nation on television tonight to try to win grassroots support. Voting is expected to take place later this week.

By investing so much of his credibility in his bid to crush the conservative Republican rebellion against the Bill, Mr Reagan is widely seen here as taking a major political risk. If the rebels succeed in defeating the Bill, the danger for the President is that he will be split from his traditional right-wing base in the party.

In the closing hours of the House-Senate Conference Committee's negotiations, agreement was reached on a doubling of

## Israelis confident of agreement this week for PLO evacuation

BY OUR FOREIGN STAFF

AGREEMENT ON the evacuation of Palestine Liberation forces from Beirut may be completed this week, so that the UN should have no role in the removal of PLO forces from Beirut yesterday.

The statement followed a Cabinet meeting to discuss the latest proposals from Mr Philip Habib, US special envoy.

No details were released and Mr Habib later flew back to the Lebanese capital to report to PLO negotiators. "I have pretty much done what I had to do," he said.

Washington also seemed confident a solution was close. The US was "reasonably optimistic" of a Lebanon settlement, and "hopes and believes" that the ceasefire in Beirut is holding.

Mr James Baker, White House chief of staff, said on television: "In Jerusalem, government officials indicated that the Cabinet had offered Mr Habib some concessions. One official said Israel's earlier insistence on having a full list of PLO fighters quitting Beirut was 'no longer a sticking point'."

Israel radio reported later that the Government had agreed of a small United Nations observer force participating in the evacuation plan. They

would be made up of UN Organisation forces from Beirut. Four were lost in Lebanon in fighting in 1978.

There were reports from Beirut that the evacuation of the PLO could begin next weekend. The tentative deadline had been passed on to the US, France and Italy which have offered troops for a post-evacuation peacekeeping force.

In Italy a special battalion of White-painted tanks, trucks and other vehicles left the north by train on Saturday for the southern port of Brindisi to await sailing orders for Lebanon.

The Israeli army reported yesterday that the war zone round Beirut was quiet. Two Israeli soldiers, injured by a car bomb on the road between Damascus and Beirut on Saturday, died later, bringing the official Israeli death toll to 324.

With the ceasefire holding, life in besieged West Beirut has improved a little. Some streets have been cleared of rubbish and some broken water mains repaired. Electricity supplies, however, cut by the Israelis three weeks ago, remained turned off.

## Reagan's tax Bill clears hurdle

BY REGINALD DALE, U.S. EDITOR, WASHINGTON

PRESIDENT Ronald Reagan's controversial Bill to increase taxes was cleared by House and Senate negotiators early yesterday after a marathon session lasting 10 days and nights. The Bill, intended to raise almost \$100bn over the next three years, now faces an uphill battle to win approval on the floors of the two Houses.

Mr Reagan was continuing his massive lobbying campaign for the Bill over the weekend and is to address the nation on television tonight to try to win grassroots support. Voting is expected to take place later this week.

A sot to the business community, which faces a host of increases on corporations and wealthy individuals, the committee abandoned a proposal to halve the allowable tax deductions for business entertainment—the so-called "three-Martini lunch." Instead it voted to tinker up the tip income received by waiters.

Other decisions reached in the closing stages of the negotiations included a sharp reduction in special tax benefits for high-income individuals partici-

pating in corporate pension plans, and the elimination of breaks for insurance companies which use subsidiaries or other companies to shelter income from regular tax rates.

In agreeing to extend unemployment benefits, however, the negotiators appeared to have improved the Bill's prospects in the Democratic-controlled House of Representatives.

Mr Don Rostenkowski, the Democrat chairman of the House Ways and Means Committee, expressed optimism that the vote would pass the Bill.

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pating in corporate pension plans, and the elimination of breaks for insurance companies which use subsidiaries or other companies to shelter income from regular tax rates.

It repeated last year's equivalent figure of between 2.8 and 3.6 per cent average annual growth in industrial countries, and the "high case" could be achieved only with considerable difficulty. The bank said that with new "growth poles" emerging, developing countries were becoming less exclusively dependent on industrial countries as a single growth source.

Heavy emphasis was put on agriculture as a key to development, though officials stressed that agricultural priorities varied from country to country.

Agricultural protectionism in the industrial countries, especially the U.S., the European Community and Japan, remained a major problem for the developing countries.

Fewer restrictions on farm trade by industrial countries would lead to "very tangible benefits" for the developing world, though the benefits would be unevenly distributed, the officials said.

Poorest nations in greater need of aid, Page 2

## World economic prospects worse

BY REGINALD DALE,  
U.S. EDITOR, WASHINGTON

THE PROSPECTS for world economic development have worsened in the past year, largely as a result of the recession in the industrial countries, the World Bank said yesterday.

In its Annual World Development Report, the bank said that "the list of reasons for pessimism is long."

Apart from recession, which also heightened the threat of protectionism, the list included the developing countries' adverse terms of trade and depressed export volumes, more volatile exchange rates, large debt repayment burdens and no growth in aid.

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The equivalent of 300m barrels of crude oil, split roughly equally between oil and gas, will be transported via the nearby Fergus pipeline system to St Fergus, near Peterhead, Scotland. It is understood that the British Gas Corporation has paid about £225m—a third of the supplies beginning in 1985 or 1986.

Oil from North Alwyn is to be fed into a pipeline based on the neighbouring Ninian field, which has a two-thirds stake. It is believed Elf and Total have agreed to take an equity stake in the Ninian pipeline and the oil reception terminal at Sullom Voe in the Shetland Islands.

The production complex in the field will be based on two steel platforms, one for drilling and production, the other for processing.

Elf and Total officials have emphasised in their preliminary discussions with Government that the development could be little better than economically marginal given present energy prices and offshore taxation.

In terms of recoverable oil and gas reserves, North Alwyn will be among the most expensive North Sea development projects. It is estimated that total recoverable reserves are

## Elf and Total set for £1.7bn drilling project

BY RAY DAFTER, ENERGY EDITOR

ELF and Total, two French companies, likely to go ahead next month for a £1.7bn oilfield development in the UK's North Sea sector, plan a drilling programme that could lead to a further major project.

The companies, which are putting the finishing touches to the development plan for the North Alwyn oil and gasfield, propose to drill appraisal wells on the South Alwyn reservoir discovered in 1973.

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## MARKETING POLICIES ATTACKED

A SECRET report being considered in Whitehall attacks the fuel marketing policies of British Gas Corporation, the electricity supply industry because, it says, it works against the Government's energy conservation policy.

The report also says that Government has failed to convince much of Britain's industry that high energy prices are a vital element in the country's conservation programme.

The conclusions are contained in a study into energy efficiency in industry presented this spring by consultants Armagh Norton for the Energy Department. Full details of the report, said by the Department to be "still under consideration," have yet to be made public although the energy conservation industry was expecting publication last month.

According to the conservation industry, the Government may be embarrassed by some of the findings. Page 5

## DECLINE OF REGION'S 'MILITANTS'

## Power gap on shop floor

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

THE POWER of shop stewards, once the base of trade union strength in the West Midlands manufacturing industry, is crumbling.

Stewards in the region's engineering companies are on retreat in the face of authoritarian management.

The unprecedented pace and depth of recession has undermined shop-floor confidence and morale. And with full-time union officials unable to fill the gap, sweeping changes in productivity and working practices are being pushed through unopposed.

Sir David Perriss, regional secretary of the TUC, traces the decline in the shop-floor strength of the unions to the sacking in November 1978, of Mr Derek Robinson, convenor at BL's biggest factory at Longbridge, Birmingham.

"There is no doubt that dismissals marks a watershed in our generation in terms of shop-floor organisation," he argues.

"When the lads at Longbridge went back to work and let Robbie go out through the gates it represented a shift in management—labour relations that has a significance out of all proportion to what happened that day."

The West Midlands, once regarded as the pace-setter for pay deals, can now be held up as the example for wage restraint. Many workers have forgone an increase while others, according to the regional office of the Confederation of British Industry, are settling around the 2.5-3 per cent mark.

Mr Chris Walliker, regional chairman of the CBI, says: "There is certainly more co-operation. The uncertainty of future employment has made people wake up to the need for change. At base, it is a fear of loss of jobs."

The constant stream of closures, rationalisation pro-

grams and redundancies has taken its toll of union membership.

Only the National and Local Government Officers Association and the National Union of Public Employees have bucked the trend as far as the loss of jobs has forced workers to seek the protection of unions.

## OVERSEAS NEWS

## Emergency declared in Somalia

MOGADISHU — President Siad Barre of Somalia declared an emergency yesterday in the regions along the Somal-Ethiopian border where fighting has been taking place for the last six weeks.

An official announcement said the emergency was declared "as a result of the naked Ethiopian land and air attack against Somalia".

The decree followed two days of heavy fighting in and around the border towns of Galguduud and Balambale.

The Defence Ministry said Somali forces had made a surprise attack on the Ethiopian forces in these areas.

The Ministry said the Somali forces killed 550 Ethiopians and wounded many more, while 64 were killed and 157 wounded on the Somali side.

A local journalist in the war zone reported that Somali troops on Thursday and Friday overran a large Ethiopian military position.

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After Senator Jwing R. Carolina,

Angolan Cabinet reshuffled

Three key economic portfolios have been affected in a cabinet reshuffle announced by Mr Jose dos Santos, the Angolan President, this week.

Mr Lopo do Nascimento loses his post as Minister of Trade and Planning; but apparently retains his place on the central committee of the ruling MPLA party. He is replaced by Mr Ismael Martins, the former Finance Minister, who in turn is succeeded by Mr Augusto de Matos, a former deputy minister. The deputy minister for Internal Trade, Mr Adriano dos Santos, becomes a full minister.

The changes follow a series of critical appraisals of Angola's depressed economy by the President.

Zambia to reopen talks with IMF

ZAMBIA plans to reopen negotiations next month with the International Monetary Fund (IMF) on further drawings of a \$60m urgently-needed loan aimed at boosting its ailing economy, Mr Kebby Musokotwane, the Finance Minister, was reported yesterday as saying. Reuter reports from Lusaka.

## Penn Square chiefs face the limelight today

Paul Taylor reports on the Congressional hearing in Oklahoma City

THE KEY OFFICERS and directors of Oklahoma City's Penn Square Bank will for the first time face public examination today, six weeks after the bank collapsed sending shock waves through the U.S. banking system.

Among those due to give evidence to the members of the House banking committee which has set up office in Oklahoma City for the day, are Mr Bill Jennings, the bank's energetic chairman who steered it into the fast-growing energy lending business which was subsequently to prove its downfall when oil prices slumped, and Mr Bill Patterson, Penn Square's young energy lending officer who earned a reputation as a ready source of funds for the energy industry.

Both men have studiously avoided the limelight in the aftermath of the bank's collapse on July 5 when worried Federal officials closed Penn Square and that an investigation in April

began liquidations. Penn 1980 had revealed a series of problems at the bank, said "hundreds of investors placed money in an institution which an agency of the U.S. Government knew to be unsound. Public monies were used to examine the bank, collect data, to analyse the condition, but the public did not receive the results of the work they paid for."

Accordingly the committee will be seeking explanations from the regional comptroller of currency, the Federal Deposit Insurance Corporation — the Government agency that protects bank depositors — against failure up to \$100,000 — and the Federal Reserve president from Kansas City about why the whistle was not blown sooner.

The committee will also be taking evidence from Arthur Young and Co, the bank's auditors who qualified Penn Square's 1980 financial statements saying that the bank's reserves for possible losses were not adequate, and Peat, Marwick

Mitchell and Co who subsequently took over as auditors and removed the qualification from the 1981 statements.

Among the key questions which the banking committee hopes will be answered during the investigation are:

• What went wrong at Penn Square and why?

• Was there sufficient disclosure of information by the bank?

• Could the various government agencies have made more use of their supervisor powers?

• Was there sufficient coordination between the government agencies responsible for overseeing the bank's affairs?

• What impact has the collapse of Penn Square had on the U.S. banking system?

• Could the bank's failure have been avoided and what steps may be taken to prevent similar collapses in the future?

Some insights into the bank's failure have already emerged

during preliminary hearings in Washington. For example, bank regulators have revealed that Penn Square was flouting existing bank regulations and the Federal Bureau of Investigation has been called in to examine criminal allegations.

It is, however, also clear that the House banking committee intends to investigate all aspects of what one Congressional aide described as "a classic bank failure."

In addition it seems likely that today's hearings will provide Mr St Germain and his colleagues with some of the ammunition they require to ask for a greater degree of bank disclosure.

Such development would bring strong resistance from within the U.S. banking industry and probably from the bank regulators. Mr Paul Volcker, the Fed chairman, has already aid that the Penn Square collapse was "isolated and com-

## Saudi relations with Aramco strained by fall in oil output

BY RICHARD JOHNS

RELATIONS between the Saudi Arabian Government and the four U.S. majors who are partners in the Arabian American Oil Company (Aramco) — being too high at a time when fellow-members are offering various forms of discounts.

The average Opec price in relation to Aramco Light (after allowance for quality and transportation differentials) is now reckoned to be well below \$32. In the meantime, other members of Opec have exceeded the allocations set under the production programme begun in March but which collapsed last month.

Saudi Arabia's warning to the companies can, at least, be seen as evidence that it has no intention of lowering its \$32 price and is not prepared to make any other concessions to satisfy the four majors.

At the same time, the Kingdom is evidently feeling the squeeze on its revenue from falling oil output. It is believed to need an Aramco requirement of about \$35 b/d to maintain its current and capital development spending programme without drawing upon reserves.

Opec's four-member Ministerial committee, set up to monitor the oil market and headed by Dr Mana al-Otefa of the United Arab Emirates, is scheduled to meet in Vienna on Friday, August 20. But in the present situation no strong recommendations are expected from it, nor is the session likely to be followed by a full-scale conference.

The four American companies have lifted all Saudi oil except the volume sold directly by Petromin, the state-owned oil corporation, to third-party customers or used domestically.

MEES estimates the present volume of Petromin commitments at 1.6m b/d but says that actual liftings have been much lower because of market commitments. It suggests that liftings by Aramco partners may be only some 3m b/d.

The companies are understood to have been making representations to the Saudi Government for more than a month. They have complained of Saudi prices — based on \$34

Vietnam 'steps up activity in Kampuchea'

By Jonathan Sharp in Bangkok

VIETNAM, far from winding down its military presence in Kampuchea, as it has claimed, has stepped it up in recent weeks, according to the head of Thailand's National Security Council.

Squadron-leader Prasong Soonrak also said the Soviet Union, Hanoi's main benefactor, had established an electronic intelligence centre inside Vietnam with a number of long-range reconnaissance aircraft which could keep watch on the entire region as far as Japan.

Fresh supplies of Soviet-made T-54 tanks, plus armoured personnel carriers and other heavy equipment had been moved into Kampuchea for the Vietnamese forces who have been there since late 1978, he added.

The T-54 is an elderly weapon, but Sqn-Ldr Prasong said the other equipment sent to Kampuchea included an advanced version of the standard AK-47 assault rifle.

He interpreted these moves as meaning a stepped-up campaign against the Kampuchean guerrilla forces which in June came together in a loose coalition under Prince Norodom Sihanouk.

The majority of members would not want to risk another deadlock following the failure of the Opec conference in Vienna last month to settle the question of production levels.

There were no demonstrations and only a few of the congregations wore the insignia of Solidarity, the suspended trade union.

The streets were quiet in Gdansk and Warsaw, the capital. In Gdansk scene of battles between police and about 10,000 pro-union demonstrators on Friday, people placed flowers at memorials and sang hymns.

## Poland calm after rioting

BY OUR FOREIGN STAFF

POLAND was calm at the weekend following bitter rioting in the northern port of Gdansk on Friday and disturbances in three other cities.

At a gathering of some 120,000 pilgrims in the shrine at Czestochowa yesterday, Archbishop Jozef Glemp, the Polish Primate, called for a new dialogue between the people and the military authorities to eliminate what he called "invisible hatred."

The report urges greater investment in low income countries in the education of farmers, simple technology, rural infrastructure and management with the use of local labour, improved marketing methods and research into alternatives to pesticides and other chemicals with the aim of preserving soil quality.

It emphasizes the vast energies and dynamism of the poor, the importance of using local knowledge to greater benefit in design and management of development schemes, and, in the right conditions, high productivity of farmers especially small ones.

In many middle-income countries, the seeds of enormous expenditure, especially in education and health care for rural populations, are about to sprout, the bank says.

Already per capita income in these countries has increased from \$430 to \$2,000 a year.

However, in low income countries apart from the success stories of China and India — which may not be able to sustain the progress they made in the 1970s without continued external assistance — output growth is likely to remain severely depressed.

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## WORLD BANK DEVELOPMENT REPORT

## Poorest nations in greater need of increased aid

BY WILLIAM DAWKINS

THE POOREST countries in the developing world are in greater need than ever of increased concessional aid and more access to international capital markets, the World Bank warns today.

It says the most poverty-stricken countries have suffered "direct detrimental effects" in the past two years because the growth in official development assistance (ODA) from industrialised nations has been weak.

While aid flows increased sharply in the past decade from \$4.1bn in 1970 to \$22.8bn in 1980, the growth in net ODA is now slackening and is predicted in the bank's annual world development report to reach only \$25.8bn this year.

The low-income countries' position is made more difficult by the paradoxical fact that most of the aid tends to go to middle-income economies — \$3.3 per cent last year.

At the same time Western donor countries' economic problems and anti-inflationary policies have driven up interest rates, making borrowing more expensive, while industrialised countries' attempts to reduce budget deficits have meant that recipients of aid have lost out.

The report warns: "To facilitate greater capital flows aid must not be allowed to suffer from pressure to cut fiscal deficits."

The bank praises Italy for being one donor country which has not allowed its aid programme to suffer from such pressures. Although its proportion of ODA to gross national product (GNP) is now about half the average of 0.37 per cent of big donors, Italy plans to raise this to 0.7 per cent by the end of the decade.

Rome has recently agreed to provide £450m of concessional assistance for co-financing of World Bank projects over a three-year period — the largest agreement of its kind concluded by the bank.

"Italy's determination to enlarge its aid programme substantially is an encouraging illustration of the impact of a

## West urged to keep protectionism under control

BY STEPHANIE GRAY

PROSPECTS for many developing countries this decade will look increasingly bleak unless the West boosts aid to agricultural projects and research, the World Bank argues in its latest development report, published today.

This emerges against a background of declining funds from industrialised nations, continued weakness in commodity prices — far outstripping benefits of cheaper oil — deteriorating export opportunities and a poor outlook for commercial borrowing.

Another lengthy recession has revived an old debate and the bank has come down firmly on the side of the link between progress in agriculture and its determination of the speed at which countries can industrialise.

The bank predicts that if industrialised countries' economic recovery is further delayed, aid flows will grow in real terms more slowly than GNP, possibly bringing the average ratio of ODA to GNP down to 0.33 per cent last year.

The share of private financing in total capital flows would thus grow markedly," the bank notes. Of total capital flows to developing countries, the share of ODA fell from 43 per cent in 1970 to 35 per cent in 1979 — even though total aid increased sharply during that period.

Last year, \$45bn. of the \$95.5bn net capital flows to developing countries came from private sources.

If real interest rates remain high and developing countries' exports — particularly of commodities — remain depressed, the bank predicts: "Developing countries borrowing from financial institutions would scarcely match the rate of aid received.

This is particularly true of low-income countries, whose share of private capital flows to developing nations is a mere 2.2 per cent. The bank does not see them as being likely to get additional access to capital markets in the next decade.

At the same time, volatile interest rates and the changing make-up of international capital flows have brought some borrowers to a severe liquidity crisis. This in turn has made banks more cautious.

"The Polish debt difficulties have had a chilling effect on the world environment for capital flows, which is beginning to be felt by several countries, including Romania and Hungary."

Developing countries' total outstanding debt reached \$516.6bn last year — compared with \$445.2bn in 1980 — of which \$338.8bn. was debt to private lenders, and the rest owed to official sources.

This assessment, however, offers little optimism for low-

income countries in the 1980s. Weakened by lower export prices, substantial balance of payments deficits and heavy debt burdens, developing countries are more vulnerable to adverse shifts in the world economy than they were a decade ago.

Private capital is more expensive, concessional aid has fallen and remittances from migrant workers in oil-rich nations are now also beginning to fade.

Nevertheless, the World Bank says, middle-income countries

should be able to repeat the successful adjustment they made to the adverse conditions of the 1970s.

Sri Lanka provides a dramatic example of adjustments to external shocks and of the resilience of success in the face of continued deterioration in the international environment.

Changes in terms of trade between 1980 and 1980 meant the increase in the value of per capita GDP dropped and the country adjusted by raising investment while curbing consumption.

Through the 1970s rising investment in the development of food crops, some import substituting industries, tourism, and export and manufacturers helped increase the growth momentum of GDP. But once again the increase in the volume of external debts, the banks says.

In 1980, Sri Lanka found itself with a volume of per capita GDP almost 70 per cent higher in 1980, a four-fold increase in real per capita investment, an extraordinarily high capital inflow, yet reduced consumption.

Policymakers still need, however, to continue emphasising the importance of increasing levels of domestic saving and investment, improving efficiency in the use of capital and responsible management of external debts, the banks says.

This last factor has taken on added urgency in the present recession. The changing composition of international

## WORLD TRADE NEWS

# Poor showing for Europe in trade with Chinese

BY TONY WALKER IN PEKING

CHINA'S BUOYANT trade performance in the first six months of this year—it recorded a surplus of \$2.8bn (£1.64bn)—has been at the expense of industrialized countries like Japan and West Germany.

Country sales in commodities, such as the U.S., Australia and Canada continue to do well in trade with China in contrast to the dismal showing by many European countries.

But the most spectacular downturn in trade with China occurred in the case of Japan, whose exports to China in the first six months of this year were down to \$1.76bn—37 per cent less than the same period of last year. Japanese imports from China were up 14 per cent to \$2.1bn, resulting in a massive turnaround in the balance of trade between the two countries, according to figures released in Peking. Japanese sales of plant and equipment were down by 80 per cent and sales of steel products were off by 10 per cent.

Similarly, West German trade with China has fallen dramatically this year. West German exports went down 22 per cent in the first five months of this year compared with the corresponding period last year, from \$452.4m to \$321.6m. West German imports from China in the first five months went up 3.5 per cent, compared with last year, from \$384.4m to \$294.4m.

Britain's trade with China continues to slide. In the first quarter this year, UK exports to the Chinese market were well down on last year, continuing the trend of the past several years. The picture for British traders in China is likely to continue to be a gloomy one.

Figures released in Peking this week by the U.S. Commerce Department showed that U.S. trade with China had held up well in the first six months of this year.

Sino-U.S. trade in the six months to June reached \$2.75bn compared with \$2.4bn in the corresponding period last year.

Although the main U.S. ex-



Zhao Ziyang: would like to maintain commercial relations with the U.S.

ports to China were down some 8 per cent this year on last year, a reflection of the readjustment policy which resulted in retrenchments in Chinese purchases of plant and equipment. The overall picture for U.S. business in China remains relatively buoyant.

The U.S. registered a \$662.7m trade surplus in the first six months of the year compared with \$390.1m in the corresponding period last year. U.S. exports to China in the six months to June 1982 amounted to \$1.7bn, compared with \$1.36bn in the first half of 1981. U.S. imports from China reached \$1.04bn—about 20 per cent up on the corresponding period last year.

Wheat and raw cotton continue to be the main U.S. exports to China, although cotton shipments to the Chinese market registered a sharp drop due to increased production by China itself and also, because the Chinese had built up reasonable stockpiles.

China's total exports in the first six months of 1982 jumped by 10 per cent compared with

the corresponding period last year. While imports were down by 19 per cent.

China appears to be heading for a substantial trade surplus this year, in contrast to the small deficit it officially recorded in its visible trade in 1981. China's relatively strong trading position is reflected by the fact that it holds more than \$5bn in foreign exchange reserves.

According to a report in the Shanghai-based World Economic Herald, China's improved export performance in the six months to June this year was due largely to increased shipments of petroleum products and machinery, which went up by 15 per cent and 19 per cent respectively.

A U.S. Commerce Department official said in Peking recently it was unlikely that China would pursue a long-term policy of maintaining a sizeable trade surplus. He observed that the Chinese were now well placed to increase purchases from the West.

The official said commodities such as chemicals, fertilisers and machinery for use in oil development were likely "target" areas for the Chinese.

The dispute over U.S. arms sales to Taiwan did not appear to have affected Sino-U.S. trade. He said. Both Zhao Ziyang, the Premier, and Deng Xiaoping, the powerful Communist Party vice-chairman, had said they would like to see commercial and economic relations with the U.S. maintained, in spite of political difficulties.

An interesting statistic provided by the Chinese is that exports of Chinese textiles to Britain in the first six months of this year recorded a jump of 178 per cent. Mrs Margaret Thatcher may be able to use figures like that on her visit to Peking next month as a lever on the Chinese to encourage them to buy more British products, as Sino-UK trade is now running more than two to one in China's favour.

## UK group sells \$1m of computers to China

By Jason Crisp

ARBAT, a London-based computer systems company, has sold four powerful U.S.-built minicomputers worth more than \$1m (£590,000) to China. The computers are to be used by the Civil Aviation Administration of China (CAAC) and the Peking Railway Administration.

Arbat—a subsidiary of Arbutusnot Latham—expects to win further orders and that China will spend \$10m on micro and minicomputers this year. One of the key factors in winning the initial order, says Mr Dong Shilling, Arbat's Far East Director in Hong Kong, was the speed at which it negotiated the U.S. export licence, six months.

The computers are made by Digital Equipment, the second largest computer manufacturer in the world. The computers (PDP 11) will be used by the Peking Railway Administration to schedule trains and cargo movements.

It has 5,000 railway engines, 50,000 wagons on 30,000 miles of track which is highly inefficient because of the complexity and its lack of computers. Arbat says it plans to start micro and minicomputers at some 320 depots.

The aviation authority is to use its computers for freight scheduling and the management of aircraft maintenance. China project director said it would be approaching UK and U.S. suppliers of computer equipment to bid for extensions to systems it has provided.

Arbat's income last year was £13m of which about £1m came from the Far East. It specialises in banking and communication systems

## James Buchan in Bonn examines a vital transport link's future Fares threat angers Berlin carriers

A PROPOSAL by Herr Manfred Lahmstein, the West German Finance Minister, to phase out the 18 per cent subsidy which the Bonn Government pays air passengers to and from West Berlin is causing deep disquiet.

The British, French and U.S. civil air attaches, who regulate the traffic on the three air corridors into West Berlin, are furious at the lack of consultation and feel that the traffic and the economy of the isolated Western sector can only suffer.

British Airways, which shares with Pan Am all but a fraction of the Berlin traffic with Federal Germany, has warned that if Parliament approves Herr Lahmstein's proposals. Because of the improved surface links to Berlin since the Four-Power Agreement in 1971 and the threat of a fuel tax as part of some future Bonn budget, the airline fears that traffic will have halved by the time the subsidy is ended in 1986.

In the city itself, Herr Norbert Blum, a Christian Democrat senator, called Herr Lahmstein's announcement a "decision against Berlin" and Herr Richard von Weizsaecker, the ruling mayor who is also a Christian Democrat, is now preparing for Bonn what is expected to be an exceptionally grim report on the city's economy. Chief among the fears of Berlin officials is the threat to the city's convention business and to Tegel airport, which is now facing ferocious competition from the other side of the Wall.

From Schoenefeld airport, which is outside the city limits and thus free from Four-Power jurisdiction, Interflug, the East German state airline, is offering cut-rate fares which attracted some 300,000 West Berlin passengers last year. With charter fares some 40 per cent below those of the Tegel operators, Schoenefeld is also thought to have picked up half of the traffic of Turkish gästebeiträge returning home.

The subsidy on Berlin passenger tickets was introduced in 1962, a year after the Wall was built, and was set at 20 per cent of the ticket price. Since then the subsidy has fallen in relation to the ticket price to 18 per cent or less. Thus, on the busiest route, which is Pan Am's Berlin-Frankfurt service, the passenger pays DM 348 (£80) for a return fare and the Federal Budget DM 62 (£14.50). The cost of the subsidy was put at DM 93m in the 1982 budget and is to be reduced by DM 25m a year from next year.

With characteristic skill, Herr Lahmstein and his officials tackled the major objections at the point of announcing their proposal.

The Government has invested in improving the two motorways into West Berlin since 1971—including the East German stretches—and is planning to upgrade rail traffic so that the air subsidy has become a refinement.

At least 60 per cent of Berlin's air passengers are business people who are not sensitive to higher prices as the ordinary citizen.

In Berlin, like every other city, there is a bearish sense of the desire to put state finances in order. The overall incentive payment of West Berlin, of DM 10m, remains unchanged.

Opponents of the proposal, both in Berlin and elsewhere, argue that there is strong political pressure to cut the subsidy. No less a person than Herr Helmut Schmidt, the Chancellor, is said to be tired of Berlin's unrelenting demands on the public coffers and to be suspicious that the airlines might be using the Inner German Services, as they are known, to cross-subsidise other operations.

The airlines were licensed by a remnant from Herr Klaus Boell, the Government spokesman, claiming that Pan Am and British Airways had been less responsive but hope that this plan, and Herr Lahmstein's promise to consider the question again, might help preserve the status quo.



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## Redemption Notice

Teollistamisrahaisto Oy-  
Industrialization Fund of Finland Ltd.

% Guaranteed Notes Due 1984

NOTICE IS HEREBY GIVEN, pursuant to Fiscal and Paying Agency Agreement dated as of September 9, 1976 under which the above described Notes were issued, that Citibank, N.A., as Fiscal Agent, has selected for redemption on September 18, 1982, through operation of the Sinking Fund \$1,305,000 Principal Amount of said Notes to be redeemed at Par. The serial numbers of the Notes selected for redemption are as follows:

NOTE NUMBERS  
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## UK NEWS

JULY 1982

## Report criticises fuel-saving policy

A SECRET report being considered in Whitehall says the Government has failed to convince much of British industry that high energy prices are a key element in the country's energy conservation policy.

The report also attacks the marketing policies of the state energy industries for working against the Government's aim of limiting fuel consumption.

The study into energy efficiency in industry was prepared by consultants Armitage Norton for the Energy Department. The report was submitted this spring and its publication was expected last month.

The Department of Energy said at the weekend: "The report is still under consideration."

There is speculation in the conservation industry that the Government may be embarrassed by some of the findings, although Mr Nigel Lawson, Energy Secretary, did reveal a

**A government-commissioned study concludes that energy marketing activities are inconsistent with conservation aims, writes Ray Dafter**

number of the conclusions—including the criticism of the state corporations—in a speech in May.

The report urges Mr Lawson to persuade, in particular, the area electricity boards and British Gas Corporation to change their marketing policies geared to promoting sales.

It was felt that the supply industries should be more vigorous in informing consumers of lower tariffs through demand management, and that they should voluntarily adopt standard units of energy measurement.

It was pointed out in the supply and conservation industries that the recommendations presented to the Government with a dilemma. The state corporations' marketing activities stem from the need to meet financial targets and from ministerial pleas to be more commercially minded.

Even so, Armitage Norton says the marketing activities are inconsistent with the Government's conservation policy. This is based on reducing energy demand through the pressure of realist prices coupled with a programme of information on the benefits of conservation measures.

But Armitage Norton said the price mechanism did not appear to work as effectively as might be expected. About 30 per cent of the companies investigated in depth were unaware of the Government's pricing policy.

It was found that few of the 94 sample companies had implemented the full variety of technically-possible energy sav-

ings measures. In at least one case, energy savings of over 50 per cent had been achieved.

But the average saving was only 10 per cent and half the companies had achieved less than 50 per cent of potential savings. Foreign-based pharmaceuticals and firms in the pharmaceutical industry were shown to have been among the most active energy savers.

Three main barriers to energy conservation were identified by Armitage Norton:

- The knowledge barrier—many of the companies had made little use of the available information on energy savings.

- Energy management—there was clear evidence that companies with the most sophisticated energy management systems achieved the biggest savings. The report says, companies should raise the status of energy management and conservation investment.

- Capital investment criteria—in general, industry's funds were found to be severely rationed. Conservation investment appraisal was usually crude, based on short pay-back periods and ignoring longer term benefits, such as low risk and savings linked to fuel price inflation.

Although Armitage Norton found it would be difficult to justify giving large-scale Government grants for general conservation investment, it was thought there could be a case for some financial incentives to draw attention to energy saving opportunities. The availability of loan finance on the right terms was considered crucial.

It was recommended that the Energy Department commission a study into "pay-as-you-save" financing schemes, currently provided on a small scale by companies selling energy conservation goods and services.

There was also a case for providing financial incentives for industrial building insulation, especially roof insulation, which normally had long pay-back periods.

Mr Andrew Warren, director of the Association for the Conservation of Energy, said the Government should provide more financial encouragement through loans, "pump-priming" grants and tax concessions. There were clear signs the Government was losing interest in conservation, he said.

"As the EEC has demonstrated, most of the energy savings in the UK have resulted from the recession and a reduction in living standards rather than from structural changes in energy demand resulting from conservation," said Mr Warren.

In the period from 1973 to the end of last year, total UK energy demand, based on primary fuel input, fell from the equivalent of 353.5m tonnes of coal to 317.3m tonnes.

Forecasts—as yet unpublished—prepared in Whitehall and the main energy-producing industries indicate that it could be 1990, and possibly well beyond, before fuel consumption returns to the 1973 levels.

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## Biggest aviation display

By Michael Donne,  
Aerospace Correspondent

THIS YEAR'S air show at Farnborough, Hants, will eclipse last year's Paris show as the biggest aviation display.

More than 150 of the West's latest aircraft will be at the Farnborough show, organised by the Society of British Aerospace Companies, from September 3-12. Of these, more than 50 will be either new types making their public debut or types not before seen at Farnborough.

Among the new types will be the British Aerospace 146 four-engined jet feeder-liner, now well into its flight-test programme; the European Airbus Industrie A-310 airliner, which made its maiden flight earlier this year; the Boeing 757 and 767 twin-engined jet airliners; the Lockheed TR-1 reconnaissance aircraft; and the U.S. Rockwell B-1 supersonic bomber which, although it first flew in 1974, has never been shown publicly even in the U.S.

The Society says many requests from exhibitors had to be turned down because of the constraints of space and time.

The public will be admitted on September 10-12.

## Playing second fiddle...to a music machine

Elaine Williams discovers a note of concern in the orchestra pits

AUDIENCES at the latest hit production of *Pirates of Penzance* probably will not notice there are only 15 musicians in the orchestra pit, where 35 played the last time the piece was staged in the West End.

Humans have been replaced by synthesizers: one musician at the keyboard of a computer-controlled machine can simulate several instruments.

The increasing use of synthesizers has been worrying professional musicians for some time.

Mr John Morton, general secretary of the 40,000-member Musicians' Union, said: "People hear more music today than ever before but it is played by fewer and fewer musicians."

Those with most at stake are the 4,000 odd session musicians in the UK, who provide the backing for artists in the recording studio.

Mr Morton is realistic about the use of synthesizers in music: "We cannot legislate against technology on the grounds that it might be the cause of unemployment."

The union, however, has managed to prevent machines taking over the roles of professional musicians where conventional sounds are produced.

Extremely sophisticated models are on the market at relatively low cost. Casio has a digital synthesizer for the professional market which costs less than £400. It can create more than 1,000 different sounds.

Another of Casio's electronic keyboards, aimed at amateurs, reads music. It can play back simple tunes fed into its memory, using a light pen which reads music in the form of a barcode such as that found on grocery items.

It is possible to buy attachments to personal computers such as the Apple or Commodore PET to turn them into music machines.

One of the most sophisticated musical synthesizers comes from Australia and is manufactured by Fairlight Instruments, which has sold about 120 machines to leading music artists all over the world.

Mr Morton accepted that professional musicians always have had to adjust to new technology. The invention of the gramophone created jobs in the recording studio—but reduced the number of orchestras and bands.

The coming of sound to movies in the 1920s killed off cinema orchestras, but that was offset by recording film scores in the studio.

Will the day come when electronic synthesizers replace live orchestras? Mr Morton thinks not. "There is still a special value and unique experience in each live performance."

The major threat will come when computers start composing and performing on their own...



Instrument for a one-man band: The Roland Juno-6 synthesizer, costing £199.

## Smelter negotiations with Coal Board face snags

BY MAURICE SAMUELSON AND IAN RODGER

ANNUAL COAL contract negotiations between Alcan Aluminum UK and the National Coal Board for the power plant for Alcan's Northumberland coast smelter at Lyneham could be particularly difficult this year.

With world aluminum prices deeply depressed, Alcan is in no position to absorb a big increase in power costs. The UK subsidiary of the Canadian aluminum group lost £26m last year, and trading conditions have not improved this year.

The Coal Board is suffering heavy losses on the 12-year-old Alcan contract. The Northumbrian and Durham coalfield is reported to have lost £45m last year. Alcan consumes about 9 per cent of the coalfield's 13.5m annual production.

The NCB hopes to get some of the Alcan's money. The Government was offering last month when looking in vain for someone to take over British Aluminum's closed smelter at Invergordon.

Mr Malcolm Edwards, director general of marketing for the NCB, said there was "a very big gap" between it and Alcan in the present negotiations. The implication was that if the talks failed and Alcan closed the

smelter the responsibility would lie with the Government.

Alcan said the contract was subject to annual review and the two sides had never yet failed to agree.

However, Mr Edwards said the 25-year contract provided for a major renegotiation after 13 years and the NCB had given Alcan notice that it could continue to supply coal to "Stage One" of the smelter only until the end of December, 1983.

The threat to Lyneham comes only eight months after the Invergordon smelter was closed with loss of 890 jobs because of high power costs.

The other major aluminum smelter in the UK, operated by Anglesey Aluminum, is threatened with a crippling increase in power costs.

It takes power from the Central Electricity Generating Board grid at national rates based on estimates 12 years ago of the cost of generating power at the Dungeness B nuclear station. Actual costs, when Dungeness begins generation in the near future, and which Anglesey is supposed to pay, will far exceed original estimates.

If both smelters closed the UK would be almost entirely dependent on imports.

Glaxo moved over.

For any company committed to high standards, the 1982 Rover is a perfect choice. Design integrity, image, prestige and value all contribute to its position as Britain's best selling executive 5-door saloon. And now, the arrival of the SD Turbo diesel makes Rover even more attractive to British business.

Visionhire moved over.

Service counts in this business. Fifteen months ago, the first Metro arrived in the Visionhire fleet and today the company operates 1,200. Need we say more?

British Reinforced Concrete moved over.

Like many others, this well known company have recognised the outstanding specification of the Triumph Acclaim. A real driver's car that combines low operating costs with four door convenience and exceptional comfort.

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**Austin Rover Group** Indeed, in the July '82 FLEET NEWS Cost of Ownership Index, the Austin

Metro HLE with an 8.88 pence cost per mile continues to be the least expensive car to run.

All things considered, moving over to Austin Rover is a shrewd business decision.

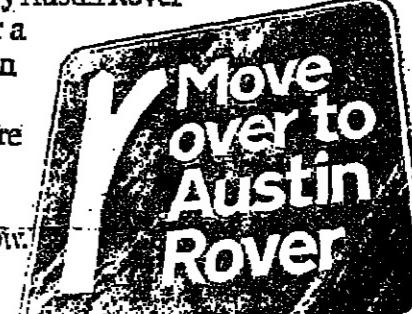
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## UK NEWS

## LABOUR

# Midland calls for reflation moves

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE Midland Bank today lends its weight to the growing pressure on the Government to consider measures to reflate the economy.

In the summer edition of its review, the bank says there are few signs of spontaneous recovery in the UK. It believes the prospect of further declines in interest rates is limited so long as the Government seeks to meet its monetary targets in the face of the current trend of bank lending.

"It is now becoming doubtful whether a significant recovery can be achieved without reflational action in which the Government takes the lead," says the Midland.

However, it adds that reflation would fail to bring about any lasting recovery unless there was also a concerted attempt by employers and workers to control wages and prices.

The bank says that in spite of the efforts of Treasury ministers to look on the brighter side, the economy has failed to show the growth which was hoped for last autumn when the recovery seemed to be getting under way.

It says: "The indicators so far available for the second quarter of 1982 do not add up to any obvious impression of a lift."

One of the restraints on economic recovery had been substantial increase in imports relative to export performance, it says. Recently the largest increases in imports had been of finished manufactured goods, especially cars and capital equipment, while imports of

basic materials and fuel had declined.

"The combination suggests that if some restocking had begun in the second quarter, it was not so much of materials needed to sustain increased domestic production as of foreign substitutes for home manufacturers. This is not encouraging for a resumption of recovery."

Hopes that a recovery of world output would help to lift the UK economy out of its trough are generally discounted by the bank. Continued recession in the US, the flagging

Japanese economy and the loss of momentum in France were negative factors. So were retrenchments in countries with large debts and interest burdens plus weak demand from developing countries which had been hit by the fall in commodity prices.

The bank says although the UK's labour costs relative to those of its competitors had fallen somewhat, the UK's international competitiveness was still substantially less than in 1978-79.

On the prospects for interest

## Banks voice Argentine worries

BY OUR BANKING CORRESPONDENT

BANKS have written to the Government expressing concern about the impact on their business of the continuing freeze on Argentine assets.

The Government has confirmed receipt of the letter but has not yet replied.

Blocking of the UK assets of Argentines was ordered by the Government early in April, and resulted in Argentina taking similar measures against British banks, which no longer receive all the interest on their Argentine loans. British banks are owed considerably more than they owe to the Argentines since the latter moved much of their money out of London before hostilities broke out.

Though the Falklands fighting ended nearly two months ago, financial sanctions have

not been removed. The banks are becoming increasingly concerned about the delay.

Aside from their own particular interests, continuation of sanctions contributes to fears that Argentina may default on international borrowings, which would exacerbate the serious problems now facing international banks.

The Government's delay in removing financial sanctions from Argentina's failure to confirm a permanent cessation of hostilities.

Mr Francis Pym, the Foreign Secretary, told Parliament last month that the "economic measures were under active review."

But lifting of sanctions

"must depend on the Argentines terminating the measures they have taken against us."

The bank thinks there could be some moderate "reflation by stealth" in the next Budget, but it believes the need is for a specific increase in economic demand which would be met by domestic producers rather than importers.

In its survey of monetary conditions last year, the bank is scornful about the operation of Government policy.

It says: "During 1981 the monetarist prescription began to encounter not so much opposition as *et cetera*," and it adds: "It began to seem desirable that in the interests of honest advertising the label on the package should be changed from 'monetarism' to 'deflation'."

*\* Midland Bank Review, Summer 1982, Box 2, Griffin House, Silver Street Head, Sheffield S13GG.*

Lombard, Page 17

## CBI denies Labour ties

BY MICHAEL CASSELL

THE Confederation of British Industry attempted at the weekend to allay fears that it is siding with the Labour Party over economic policy.

Sir Terence Beckett, director general of the CBI, has written to all members to counter what he described as "mischievous publicity" surrounding his meeting last week with Mr Peter Shore, the "shadow" Chancellor.

Sir Terence said that at the meeting, requested by Mr Shore, the CBI took the opportunity to distance itself from the Labour

Party's policy of "injecting large doses of demand into the economy, which would result in high inflation and a wage explosion."

Mr Shore was told it would reduce competitiveness and increase unemployment.

"Labour's overall policies of planning agreements, more nationalisation, withdrawal from Common Market, and injecting large measures of demand—combined with import and price controls—would be fatal to our industrial effectiveness," the CBI letter said.

## Waste-gasfuel recycle plan

BY DAVID FISHLOCK, SCIENCE EDITOR

DUNLOP is interested in coupling its new process for making fuel gas from industrial wastes with a process for separating edible protein from whey, developed by a small Welsh company, Bio-isolates.

Dunlop Bio-Processes, marketing arm for Dunlop's developing interest in biotechnology, believes there are commercial possibilities in joining the new technology of Bio-isolates with its Anodek process.

The Anodek process, licensed from Belgium, produces a fuel gas rich in methane from the

wastes of the food and drink industries.

Dr Gareth Morris, who heads Dunlop Bio-Processes in the technology division of the group in Birmingham, said there had been discussions about using the Anodek process to treat the strong effluent from the Bio-isolates process.

The Bio-isolates process uses ion-exchange to separate highly protein from whey.

If the processes were used together, the fuel gas produced could be recycled for use by the process plant, Dr Morris said.

## Closure of car franchise outlets quickens

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

CLOSURES of franchised car retailing outlets in Britain quickened last year. General Motors of the U.S. and the Ronal Peugeot group of France lost the most.

Total outlets fell nearly 2.5 per cent, from 8,965 to 8,747 in January this year. Since then the loss rate has almost certainly increased.

The drop in GM outlets was nearly 15.8 per cent, from 826 to 693.

The cause was its determination to push through a merger of the Vauxhall and Opel networks last year.

There were 597 Vauxhall and 224 Opel dealers. The target was a combined network of 800

selling both marques. The latest edition of Franchise Networks from the Royal Sewell consultancy organisation gives the details.

It says: "Geographic overlap or dissatisfaction probably accounted for less than 30 dealers leaving GM. The supplier, on the other hand, did not see the situation to weed out unsatisfactory dealers and about 20 went on that score."

The Peugeot group was putting through a more gradual programme to create a chain of dealers to handle both the Talbot and Peugeot ranges.

This, combined with the sharp fall in market share, led to a fall of more than 17 per cent to

in Peugeot-Talbot outlets from 783 to 647.

Peugeot's ultimate aim seems to be 500 dual-franchised dealerships. At the end of last year 224 had been dualled against the 150 target.

Sewell says these two integration processes have transformed car distribution. "Where previously all networks could be grouped by nationality of supplier, now there are two groups—multinationals and the rest."

There are 175 car dealers for each 2 per cent of the new car market at present. The latest statistics seem to support the frequently cited theory that only 100 dealers are needed to

support 2 per cent of the market.

Other companies with sharp drops in dealerships last year included Alfa Romeo of Italy, down nearly 15 per cent from 128 to 109 and Skoda of Czechoslovakia, down 16 per cent from 274 to 230.

In sales per outlet Ford continues to dominate, with an average of 396 units per outlet, down from 401 the previous year.

BL's network fell from 1,746 to 1,725 but sales per outlet rose from 176 to 178.

*\* Franchise Networks, 1 Queen Square, Bath BA1 2HE, £6.*

## Traillerent plans five-year expansion

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

TRAILLERENT, the trailer rental company recently acquired by Mercantile Credit, a subsidiary of Barclays Bank, plans a £20m, five-year expansion programme.

Set up in 1978, Traillerent claims to be the third largest of its kind in the UK.

It has joined Mercantile's automotive and engineering division which includes Dial

Contracts, believed to be Britain's biggest car contract-hire company, Camden Motors, also a £20m, five-year expansion programme.

Traillerent said it would step up spending on new trailers from £750,000 this year to £1.25m in 1983.

Depending on the economy

and on future gross weight legislation, investment will accelerate.

The expansion programme calls for the doubling of Traillerent branches in the UK within the five years to 16 or 18.

The size of the trailer fleet, now about 1,500, will be increased substantially.

Traillerent also wants to establish a base on the Continent.

## UK CONTRACTS

### Stone supplies Iraq Railways

STONE INTERNATIONAL has won a £3.5m contract from ANF Industrie in France for more than 450 sets of dispersed rail air conditioning equipment for passenger coaches which are being supplied by ANF to Iraqi State Railways.

Under a contract worth almost £1m, the Chedde Heath division of FERRANTI COMPUTER SYSTEMS is to supply Refectoone Inc of the US with a computer-based acoustics simulator. The simulator, which will be incorporated into a weapon system trainer to be installed at a U.S. naval base in California, is expected to be fully operational in 1984. Responding to commands from the trainer's host computer, which result from instructor introduced surface, ship and underwater targets, the simulator will generate acoustic signals equivalent to those which would be received on board a typical patrolling ASW (anti-submarine warfare) helicopter from a range of sophisticated sonobuoys.

THE air pollution control division of TILGATE WHEELABRATOR received a £500,000 order from Hartung Kuhn and Co, Dusseldorf, to design, supply, erect and commission a gas cleaning plant to operate in conjunction with a coke oven fume extraction plant which Hartung Kuhn are supplying to Hoogovens company in the Netherlands.

Horwitz timber-frame builder S. WERNICK AND SONS in conjunction with the Alfred Harvey Design Group of Knowle, West Midlands, are building an extension to the Farringdon Social

## QE2 passengers create party mood

By Arthur Sandles

on board the QE2

WITH THE bands playing, throng flowing and the roulette wheels spinning the QE2 is back in business, now well out into the Atlantic to New York run.

The Cunard flagship, glistening after her £5m post-Falklands refurbishment, is packed. The 1,500 passengers have spent between \$30.50 (£498) and \$3,400 each on the trip and they seem determined to maintain a party mood.

Industrial action after next

## Council workers set to fight refuse service 'threat'

By BRIAN GROOM, LABOUR STAFF

TRADE UNIONS are preparing to intensify industrial action to prevent council services in Birmingham and Liverpool going to the private sector.

"We cannot carry out our policies, unless we have our employees doing their job," Mr Bosworth said. He has summoned local union leaders to a crisis meeting on Wednesday and has asked Mr Geoffrey Drain, Nalgo general secretary, to attend.

A long and violent dispute at Wandsworth, London, ended last month when the borough council won agreement from shop stewards to contract out

industrial action after next

Unions have formed a joint committee to fight privatisation. Mr Brian Osborne, area officer of the National Union of Public Employees, said: "Birmingham is the big prize they want to get.

"There is no way they will get it through here."

Nalgo members of Liverpool City Council have also been instructed to black privatised work.

The city has already seen a one-day strike and an indefinite strike by 20,000 employees at the council, still threatened, after a decision was deferred last month.

The council is seeking tenders to sell the council estate.

Birmingham's 110m-a-year refuse collection bill is accounted for mainly by house-hold dustbins.

Mr Bosworth has assured staff

they will not lose their jobs if

their union cards are withdrawn for defying instructions to take industrial action.

But you have to search for

such things. Mostly it is new colours, new facilities and a new deal.

Cunard is obviously trying to squeeze every ounce of publicity out of the return to commercial waters of the QE2. At Southampton a military band and leggy drum majorettes kept passengers, their friends and television cameramen entertained while final preparations were made for departure.

In both Southampton and Cherbourg the world's first oil refinery workers were invited aboard. In New York another spectacular is planned, with the arrival timed to catch the attention of the popular television breakfast shows.

For all the excitement, there is a touch of realism in the air.

Lord Matthews, chairman of Cunard Line, offers little cheer to those who think their company might be tempted into further passenger shipping.

Stewards were dissatisfied with the general level of 8 per cent rises in the recent pay round. They believe employers were strengthened by being able to enforce a norm established early in the round, whereas TGWU branches were weak because they tried to resist it.

Although he says he expects a future for a limited number of ships like the QE2 he does not predict a major revival in passenger shipping.

The QE2, which would cost £20m to replace, may be the last of the big liners, he says.

Cunard has recently been calculating the cost of keeping the QE2 on the British register.

According to Lord

Matthews, registration elsewhere would save the company £10m a year, or 15 per cent of its annual running costs.

We have got to offer something special to cover the extra costs," he says. "And we do."

There seems little doubt that there are still enough people who agree with him to keep the QE2 in business over the Atlantic.

Passengers receive excellent food, fine dining, golf tips, trap shooting, bingo, kill fit sessions, cabaret, dancing, a cinema, shops and seven bars.

The party goes on for five days. It all sounds pretty tiring—but whoever heard of shell-shock?

## Record 9% of world shipping tonnage idle

THE AMOUNT of idle world shipping tonnage has reached a record, and freight rates have stampeded to levels not seen since early 1978, figures from the General Council of British Shipping show.

At the end of June 1982, 55.2m deadweight tons—861 ships, 9 per cent of the world fleet—were laid up compared with 55.3m the month before and 17.3m a year ago.

Most consisted of tankers—350 totalling 52.8m dwt, or 15 per cent of the international tanker fleet.

Speaking to railwaymen in Shefield, he outlined

## BBC 1

## TELEVISION

## Tonight's Choice

6.40-7.55 am Open University (Ultra High Frequency only).  
9.10 The Drak Pack. 9.30 Jackanory. 9.45 Take Hart. 10.05 10.30 Why Don't You? 10.35 Cricket: Second Test, England v Pakistan commentary. 10.40 News After Noon. 1.25-1.50 pm Match of the Day. 3.40 Home on Sunday. 4.15 Regional News for England (except London). 4.20 Play School. 4.45 Henry, It's the King. 4.55 John Craven's Newsround. 5.05 Ticket to Ride 5. 5.35 The Perishers.

5.40 News.  
6.00 Regional News Magazines.  
6.25 Best of the West (the Wild West as it really wasn't).

6.50 Good Rorts (3) Irene Handl's London. 7.20 Doctor Who and the Monsters.

8.10 Panorama reports on an international network supplying Libya with arms.

9.00 News.  
9.35 The Monday Film: "The Man Who Haunted Himself," starring Roger Moore and Hildegard Neil.

10.55 BA in Music with B. A. Robertson.

11.33 News Headlines.

11.35 Late Night in Concert.

All IBA Regions as London except at the following times:

## ANGLIA

8.35 am Europe: Far Tales. 9.45 The Adventures of Ali Baba. 10.15 10.45 Galway Way. 11.10 Marin Sea 7.45 7.55 Captain Nemo. 1.20 pm Anchors News. 1.30 Monday Film Matinee. 1.45 Goldilocks and the Three Bears. 6.30 6.45 Saturday 9.30 Matinee. 10.30 Indoor Events. 11.15 Thriller. 12.40 am Thoughts from Dunwich.

## CENTRAL

9.45 am The Galway Way. 10.45 Baileys' Books. 11.10 Visions. 11.30 Stingray. 1.20 pm Central News. 1.30 The Monday Screen Matinee: "The Inn of the Sixth Happiness," starring David Niven. 5.15 Survival. 6.00 Central News. 6.15 6.30 Matinee. 7.30 Contrasts. 11.00 Central News. 11.05 Lou Grant. 12.45 am Come Close.

## GRAMPIAN

9.30 am First Thing. 9.35 Sesame Street. 10.15 Saturday Morning Matinee. "Rhodes of Africa," starring Walter Huston and Basil Sydney. 1.20 pm North News. 1.30 Monday Matinee: "The Sundowners," starring Robert Redford and Meryl Streep. 5.15 The Ustwo. 6.00 Cartoon. 6.15 The Electric Theatre Show. 6.00 Summer at

Sir. 6.30 Pro Cleverly Angling. 8.00 Minder. 10.30 Early Days. 12.00 North Headlines.

## GRANADA

3.30 am Wonders of the Underwater World. 9.50 Scotti Bull. 10.15 Untamed World. 10.35 The Flying Kite. 11.00 Sesame Street. 1.20 pm Grandstand. 2.00 Abc Britain. 3.00 Monday Matinee: Margaret Lockwood and Michael Redgrave in "The Lady Vanishes." 5.15 The Two Of Us. 6.00 Private Eye. 6.30 Grand Rehearsal. 7.00 News. 8.35 The Other Side. 9.00 Strangers. 10.30 Thriller. 11.50 Super-Profiler.

## HTV

9.55 am Beachcombers. 10.20 Kum Kum. 10.40 Clapboarder. 11.05 Vicki the Viking. 11.30 The Greatest Thinkers. 1.20 pm The Sunday Show. 1.30 Matinee: "The Shoes Of The Fisherman." 5.15 Mr Martin. 6.00 HTV News. 9.00 Minder. 10.28 Contact. 10.45 Star Command. 11.15 12.00 Ad Hoc. 12.45 am 11.30 am Sat. 1.20 pm HTV Weather. 4.20 am 11.30 pm Dave Man Yn Ddriw. 4.20 On Safari. 4.45-5.15 Gwyl. 5.00 Dafydd. 6.30-7.00 Report Wales. 11.00 Newsround. 11.30 am 12.00-12.30 am The Amazing Years of Cinema.

## BBC 2

6.40-7.55 am Open University. 10.30-10.55 Play School. 8.25 The Paul Daniels Magic Show. 9.00 The Sayers Electric Music Show. 9.30 Third Eye. 10.25 Cricket: Second Test (highlights).

DAVID CHURCHILL

## LONDON

10.50-11.40 Newsnight. 9.30 am Sport. 9.50 The Water Crisis. 10.15 Crazy World of Sport. 11.10 Little House on the Prairie. 12.00 Cocktail Time. 12.15 pm Rainbow. 12.30 Under Fives. 1.00 News, plus FT Index. 1.20 Thames News with Brian Houston. 1.30 Children of the Lotus. 2.00 Monday Matinee: "Carve Her Name With Pride." Starring Virginia McKenna and Paul Scofield. 4.15 Bugs Bunny. 5.20 Raggedy Anna. 4.30 Rowan's Report. 4.45 All Night. 5.15 Recent Strokes.

5.45 News.

6.00 Thames News with Rita Carter and David Bellini.

6.25 Help! With Viv Taylor See.

6.35 Crossroads.

7.30 The Krypton Factor.

7.30 Coronation Street.

8.00 A. Wentworth, BA.

8.20 World in Action.

9.00 Quincy, starring Jack Klugman.

10.00 News.

10.30 "Charles Warwick," starring Walter Matthau and Joe Don Baker.

12.30 am Close: Sit Up and Listen with the Reverend Peter Lewis.

† Indicates programme in black and white

## BUSINESS LAW

## Weak spots in German investment law

BY A. H. HERMANN, Legal Correspondent

THOSE WHO, through negligence or malice, fail to give a fair and true view of a company's health and prospects in those buying its shares may have to pay for it; but sometimes they can also get away with it, as evident from two judgments handed down in Karlsruhe last month.

The Federal Supreme Court rejected the shareholder's claim, since this was confirmed by the appeal court which held that the bank was guilty neither of gross negligence nor of maliciously suppressing essential facts, and that the prospectus contained neither incorrect data nor omitted to disclose facts required by law. The Federal Supreme Court would not have it. It held that, if not enough if all the details of the prospectus were correct.

The case concerned BuM, an ailing building construction enterprise which the Westdeutsche Landesbank, together with other banks, tried to rescue with a DM 100m long-term credit guaranteed to 70 per cent by the Government. The bank was also a shareholder in the failing company. A member of its management board was deputy chairman of the company's supervisory board. As the auditors were unwilling to pass the accounts without an assurance that the company's own capital would be increased the Government's guarantee stipulated as a condition an increase in capital by the issue of new shares. The new issue was approved at a general meeting on September 4 1978, and the company's own capital was restructured with retrospective effect to December 31 1977. A bridging loan obtained earlier from other banks made the accounts for 1977 look quite good.

One unhappy shareholder who bought new shares in the company which later became insolvent sued the bank claiming that he was misled by the prospectus published by the bank together with five other banks which formed a consortium under the Landesbank's leadership. The overall picture created by the prospectus must also be true. Although a careful reading of an investor with average experience could have revealed that only exceptional adjustments of accounts at the end of 1977 enabled the enterprise to survive, the prospectus itself did not make it sufficiently clear that the offered shares were a risky and speculative investment. On the contrary, the prospectus created the impression that the difficulties were only temporary and that a gradual improvement in the long term could be expected.

The bank argued that it could not be expected to condemn the issue as unworthy as it was its duty to secure its placing on the market. Moreover, it said, that the language used disclosed the true picture in financial circles. Thus, for example, when it stated that the results of the company would improve in 1978 compared with 1977, this should have been correctly read as expectation not of profits but of smaller losses.

The court of the first instance rejected these arguments. The deciding factor was not grammatical analysis of the text but the impression which it made on an investor who was not necessarily familiar with the idioms of the banking world.

The accounts were balanced with the help of a number of at least questionable window dressing devices. The company had recorded losses every 1977 and its dimensions were minimal. Although it was not the issue of a prospectus only in connection with the admittance of the shares to the Stock Exchange and not in connection with the offer of a new issue, the court said: The existing protection of the investor may also appear unsatisfactory because the expectations created by a prospectus cannot form the basis of claims by those who bought old shares. It was difficult to prove whether the plaintiff bought new shares after the publication of the prospectus.

The shareholders were also not helped by the allegation that the second defendant, who represented the bank on the supervisory board of BuM, "promoted and allowed" untrue statements concerning the company's liquidity made by the bank at a general meeting in 1978.

The plaintiffs decided to buy the shares only several months later and the court did not see any causal connection between the statement on the company's liquidity and the investment decision. There was also no connection between the investment decision and the allegedly fraudulent action taken by the bank in relation to the government credit guarantee.

The appeal court was handed simultaneously, concerned a similar claim against the Landesbank by a group of shareholders who bought the BuM shares before the publication of the prospectus. They claimed that a press announcement on October 10, 1978 was sufficient to establish the bank's liquidity. The Federal Supreme Court said that a legal requirement that such an offer published in the press should contain enough information about the state of the company deserved to be considered by legislators. The law, however, now requires the bank's business to correct the accounts, it was its duty to interpret them correctly for the benefit of potential investors. The case was remitted to the appeal court, which will have to take into account that the shareholder is entitled to compensation only if it can be established that he bought the shares after the publication of the prospectus.

The second judgment, handed down simultaneously, concerned a similar claim against the Landesbank by a group of shareholders who bought the BuM shares before the publication of the prospectus.

The appeal court was wrong, said the Federal Supreme Court, when it held that the damage did not arise at the time the shares were bought but only later when their Stock Exchange notation fell. It was "not the Stock Exchange rating but the real value of the enterprise which was decisive. This was of no help to shareholders who bought before they had received the prospectus.

"BGH, Case II-ZR 1975/61, July 12, 1982; BGH, Case II-ZR 172/81, July 12, 1982."

## RACING

DOMINIC WIGAN

is likely to retire at the end of next season, has some likely looking mounts at his favourite course in a three-day meeting.

At present, it is not Piggott's

Ebor "Handicap ride," the favourite Military Band, who is the centre of betting business for the meeting, but, surprisingly, his Benson and Hedges mount, Mr Fluorocarbon, "There is every confidence at Warren Place that he will inflict another defeat on the Irish colt, Assert.

Mr Fluorocarbon, a

chance when prices were first issued for tomorrow's £100,000 tobacco prize is now quoted at 2-1, while backing for the

even-money favourite, Assert, remains light.

It is likely that Piggott will attempt to lie on the heels of Assert and Pat Eddery before switching to the outside in the final furlong.

The Benson and Hedges Gold Cup has seen some remarkable turnarounds since its first running in 1972, but no one could

seriously entertain opposing both Assert and Mr Fluorocarbon. One intended runner who will be missing from the line-up is the £100,000 Guineas winner, Time Charter who has a dirty nose and is suffering a cold.

WINDSOR  
2.45 Sparks  
1.45 Expletive\*  
4.15 Zimbabwe\*  
6.45 Fitzpatrick\*  
8.05 Vox

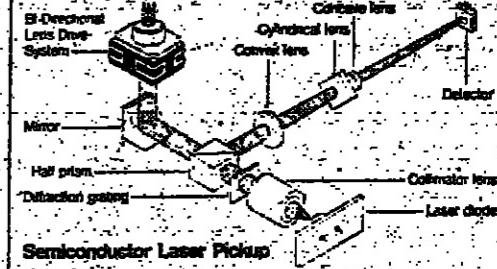
## The Hitachi Semiconductor Laser Pickup

To make a digital audio disc, a passage of music is sampled 44,100 times per second. Each of these samples is then given a 16-digit code. This code, in turn, is printed on the disc as a series of reflective pits just 0.8 x 0.5 microns in size. (1 micron = 1/1000th of a millimetre.)

To read these pits, a laser is beamed at them through a highly precise objective lens. This light is reflected back every disc will look like a mirror, split by a polarized beam splitter, focused at a photo detector then finally converted via semiconductor back into music.

Accuracy is of prime importance. A focus servo must be used to keep the laser at the correct 90° angle. And a tracking servo must be used to track the pits laterally (no physical contact is made). Combining elements of mechanics and electronics advanced enough to be termed mechatronics, Hitachi's system is accurate to ±0.01 micron!

These and other advancements in optical, electronic and semiconductor technologies have allowed them to make the Hitachi DA-1000 not only one of the world's first commercially available DAD players but one of the most compact as well!



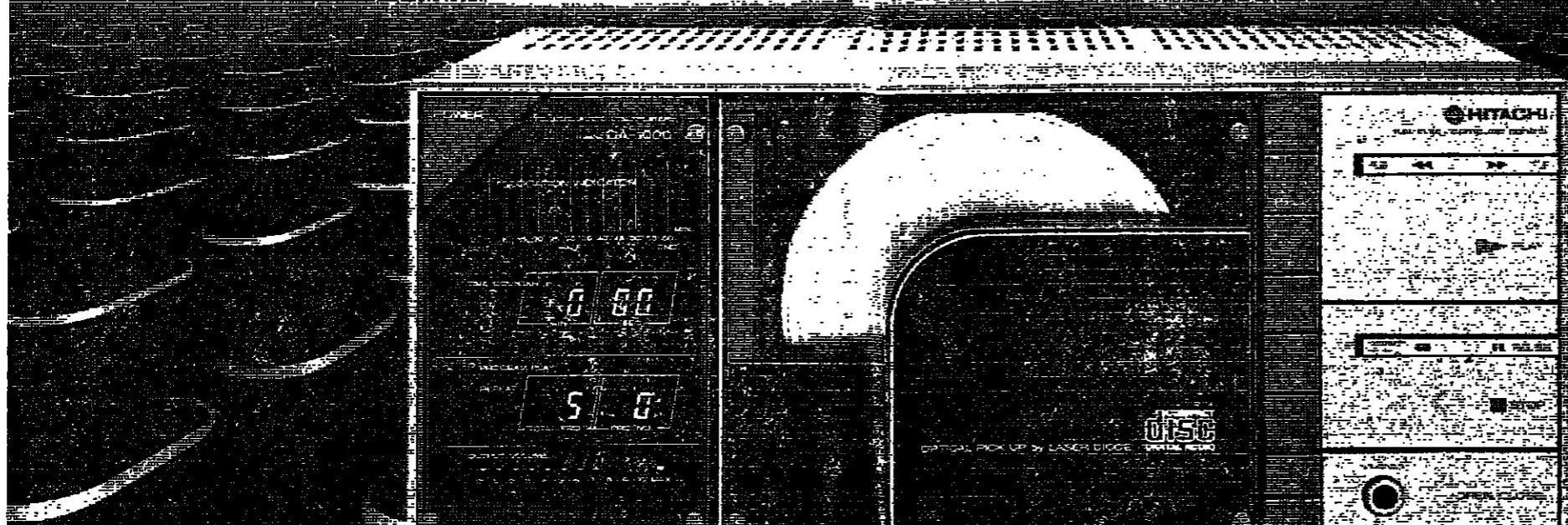
Hitachi research and development technicians are working on hundreds of other promising projects—from large scale control computers to pocket-size liquid crystal display televisions.

You see, Hitachi has a lot of new ideas about tomorrow.

 HITACHI

A World Leader in Technology

# It took a lot of new ideas to bring you one of the world's first Digital Audio Disc players.



## The new Hitachi DA-1000 is a sound system far better than any you've ever heard!

Hitachi is spreading the computer revolution to music and the results are truly amazing. If compared to a conventional stereo, their new DA-1000 offers a far greater dynamic range, 1/100th the distortion. No record wear. And up to one hour's uninterrupted music from a single side.

For all its advantages, digital audio is a technically complex system. Just 12 centimeters in diameter, each digital disc contains up to 15 billion "bits" of music information—a code that must be read by a laser beam several times thinner than a human hair!

In developing the DA-1000, Hitachi applied the full weight of their expertise and then some.

For instance, pioneer work in the new hybrid fields of mechatronics and opto-electronics as well as advanced IC and LSI technologies were all involved in creating the DA-1000's highly accurate (±0.01 micron) semiconductor laser pickup.

Overall, Hitachi engineers generated over 140 patents and patents pending in developing one of the world's first commercially available DAD players.

As proud as they are in their success at producing the DA-1000, it's just one example of Hitachi's commitment to improving the quality of life through technology. Right now,

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## THE MANAGEMENT PAGE

## Protecting painfully won markets

Stewart Fleming concludes an examination of West Germany's Nixdorf Computer

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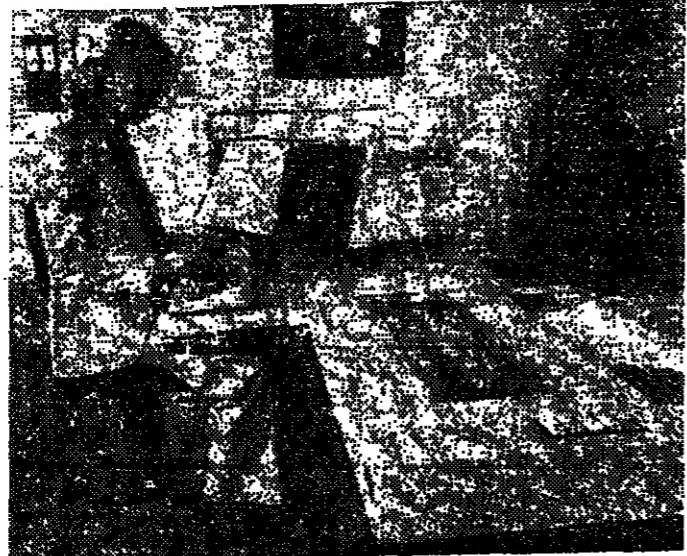
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Nixdorf believes that the pace of development . . . will be set by the capacity of the worker to use the systems

WITH its plans to make a determined attack on the "office of the future" market, Nixdorf Computer, the family owned German company controlled by Heinrich Nixdorf, is accepting another daunting challenge. Already some critics of the company are suggesting that this time, the ambitious and proud Nixdorf is finally taking one gamble too many and that the company is simply too small, with sales of only DM 2bn (\$275m) to tackle the giants of the world data processing and telecommunications industries.

Such critics do of course have a point. After all, unlike the early years of Nixdorf's growth when the company carved out a market for itself in the field of distributed data processing, which the big computer companies had overlooked, this time virtually all the world's electronics giants are also getting their sights on the "office of the future".

Given the markets it is strong in, particularly the banking and financial sectors, it has to be said that Nixdorf has little choice but to move ahead into offering a broad-based palette of data processing and office communications equipment . . . if it does not take this step it will simply leave these painfully won markets open to bigger competitors. Indeed the fact that the company already has a strong base in these sectors is one of its greatest strengths.

As Nixdorf himself points out, the company envisages selling much of the new products it will be offering to existing customers. "We will be supplying 95 per cent to our existing customer base and only 5 per cent will be in markets," he says. There is, too, a clear sense of realism evident in the company's planning for the future. Co-operation agreements with other companies are already playing a bigger role in Nixdorf's business.

Thus, according to Klaus Luft, the deputy chief executive, Nixdorf does not see the necessity (and it would find it prohibitively expensive) of trying to establish a basic research capacity in the field of micro electronics and integrated circuits. "We have the relationships, with Ferranti for example, for gate arrays, and we are getting the tools so we can use them early enough."

## Co-operation

On the other hand Luft main-

tains that software development is going to be critical in determining which companies are successful in grabbing shares of the office of the future market.

Lust, not surprisingly, argues that the data processing based companies are the best placed because of their longer experience . . . if it does not take this step it will simply leave these pain-

fully won markets open to bigger competitors. Indeed the

fact that the company already has a strong base in these sectors is one of its greatest strengths.

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On the other hand Luft main-

Heinz Nixdorf claims that Nixdorf itself has been responsible for developing "80 per cent" of the electronic intelligence. It is involved too in the Ethernet project which Xerox Corporation has developed for inter-office digital communications. And it is one of the six participants in the West German post office's "Bigton" project for the development of equipment for an optical fibre telecommunications network.

Moreover, Nixdorf has already become the first German company to market its own digital private telephone exchange equipment which will be a central feature of the integrated office. Independent consultants suggest, however, that Nixdorf's private telephone exchange is not the most advanced equipment available on the market.

The implication is clear. If the company wants to carry on being a leading competitor in the small business systems and distributed information systems for big institutions such as banks it must compete in the new office equipment markets, even though this promises to be a major challenge to its financial, technical and managerial resources.

It does not take much imagination to appreciate that a company like Nixdorf that has been increasing its sales by well over 25 per cent a year for three decades, that has almost doubled its worldwide work-

force in the past five years to 15,000 and has increased its capital investment from DM 50m in 1977 to DM 250m last year, has to be pretty concerned about its financing, its profitability and its management information systems.

This is doubly the case for Nixdorf, since it is a private company without a quotation on Germany's stocky stock market but one with a worldwide business, a majority of whose shares are owned by one man. Had Heinrich Nixdorf not adjusted his management style and learnt to delegate authority, the company would some time ago have run into the problems faced by many fast growing German family firms of becoming too complex for the founder to manage.

Penetrating the financing of the company is far from easy, even though Nixdorf Computer's accounts are quite informative by the standards of other private, even some public, German companies. It was, for example, only in 1979 that it achieved a consolidated balance sheet worldwide.

The biggest problem is the one common to the vast majority of German companies — namely that instead of net profit being the residual "bottom line" after costs and taxes have been deducted, German firms start building their profit and loss account from the bottom up from the top—from sales revenues—down. The "bottom line" in a sense becomes the top line.

## Dividend

As Klaus Luft explains it, the company, like most large German concerns, bases the figure it discloses for net profit to a considerable extent on what it intends to pay as a dividend, and then works backwards. For example, once it has decided to pay DM 20m in dividend, its traditional goal of covering the dividend twice with disclosed earnings determines a disclosed net income figure of around DM 40m.

The pace of the company's growth in the past three or four years, however, has been such that it has not been able to generate internally all the funds it needs. Heavy investment in training people and developing new products, in equipment, and in R & D expenditure has doubled from DM 75m in 1977 to over DM 150m last year.

been a heavy burden on the company, although Klaus Luft stresses that the outgoings were planned.

Nevertheless, over this period the company has had two injections of new equity capital from a most unusual source, the Deutsche Bank. West Germany's biggest bank. German banks do not normally provide equity for their customers, only loans. Indeed the lack of external sources of equity capital is a major problem for the German economy at a time of low profits and economic recession.

Moreover, when Deutschpumpe, the first new entrant into Nixdorf's ponds, pressures were mounting for German banks to dispose of their big industrial shareholdings — not to acquire new ones.

That was in 1978 when Nixdorf was approached by Volkswagen, which was seeking to diversify into the data processing market. VW had bought Triumph-Adler and now in the midst of a battle to make that company profitable and to modernise its product line.

Nixdorf rejected the Volkswagen move—which would probably have brought in around DM 600m of new equity—because Heinrich Nixdorf was not prepared to surrender majority control to the big motor concern. Instead he sold 25 per cent of the equity of the company for around DM 200m to Deutsche Bank at a price of DM 275 a share. The money was used to enlarge equity capital.

Then last year as short-term debt rose to DM 1.2bn in 1978, a further DM 650m of new equity was added through a rights issue, at DM 165 a share, and debt was restructured to raise the proportion of floating rate long-term loans to DM 354m. This cut short-term debt, a move which it is hoped will help reduce the heavy burden of interest charges.

Although Nixdorf itself recognises early on the need for effective financial control of the company, there can be no doubt that being Deutsche Bank as a major shareholder, not just to provide money, but also to advise and if necessary restrain the company, is a luxury which some other German enterprises must envy.

"HE IS NOT like the typical rich man. He is tough and he is critical, but he still lives very simply. And the company itself is still the best sort of family owned company—one where the family is dedicated to the business, apart from Nixdorf himself, who is not involved in running it."

That is the measured judgment of one close acquaintance of Heinrich Nixdorf, the 57 year old physicist and businessman who, during the past thirty years, has created one of the most remarkable companies in Europe, Nixdorf Computer of West Germany, which is 70 per cent controlled by Nixdorf himself — a stake worth over DM 500m (£120m) in all probability.

This description of Nixdorf captures some of the facets of the man but falls short of describing the mixture of fanaticism and pragmatism, of personal modesty combined with immense pride and self-confidence, contained within the wiry frame of the energetic entrepreneur.

The interplay of these contrasting personality traits surfaces in public in myriad of ways, some of which seem to present a picture of a callous eccentric or a social misfit.

## A fanatic and a pragmatist



Heinz Nixdorf

hundreds of years Germany has had a deeply embedded apprentice system.

"Prepare yourselves for a surprise," he says, opening a door in the newly-constructed building, and there is an indoor soccer field.

"This is a revolution," he says, pointing at the apprentices, who are playing soccer in working hours. "I wish I could do it for all our workers but we cannot afford it," he says, adding that he believes people should play four times a week. He gives his apprentices the chance partly because he does not believe that they should be disadvantaged in relation, say, to young people who go to university.

Nixdorf is the oldest of five children. His father was a railway clerk who died during the war. His mother, he says proudly, is 81 and still alive. His home town is Paderborn just outside the Rhine. Although he left it to go to university in Frankfurt, he did not complete his studies but founded his business instead. The talented young mathematician and physicist returned to work in his home town, a man Germans do.

Although Nixdorf Computer is the biggest employer there, with a multi-storey headquarters and a huge factory, Nixdorf does not mind seeing the odds stacked against him. They have been that way for much of his life.

of a symbol of his middle-class living standards, and still lives with old friends in the town.

Only 12 per cent of the company's workforce is unionised and representatives of the big metal workers trade unions—IG Metall describe Nixdorf as typical of the paternalistic medium-sized employer-entrepreneur. He treats his employees well, which is one reason why IG Metall has made such little progress with unionisation.

His success as an entrepreneur owes much to his determined rejection of "conventional wisdom". In the past it was of course partly his decision to resist the idea of centralising computer power in ever bigger installations and his commitment to distributed data processing, which, along with his own talent as a developer of electronic calculating machines, helped to account for the company's success.

Today, he puts immense emphasis on his products again, moving against the "conventional wisdom" which has become divided with the miracles of micro-electronics. "The head of this printer moves up and down 1,500 times a minute," he says, adding "it's mechanical".

"The heart of this company is electronic, but electronics account for only 21 per cent of sales, values in current DM 40 in sales we buy DM 1.5 in electronic goods; in production time output is 95 per cent to 5 per cent mechanical."

## Critical

His determination to retain control of the company he has built up reflects the self-made man's powerful belief that he knows best how to run it and where it should go. Associates say he has often taken critical strategic decisions alone, such as, for example, the decision in the mid-1980s to set up a comprehensive sales and service network.

Heinz Nixdorf himself is obviously trying to prove again that he can confound the critics and at the same time demonstrate what he sees as the basic strengths of German business. The man who in a decade has turned himself into a top level yachtsman and dreams one day of perhaps challenging for the Americas Cup does not mind seeing the odds stacked against him. They have been that way for much of his life.

## ART GALLERIES

SEVEN DIALS GALLERY, Covent Garden, London WC2E 7RQ. Tel: 01-580 2745. Tues-Sat 10am-5pm, Sun 1-5pm. 9-14 Aug. 10-6pm. 01-83 7802.

THEATRE GALLERIES, 3rd fl., 30 St. Martin's Lane, London WC2E 8PS. Tel: 01-580 2745. Tues-Sat 10am-5pm, Sun 1-5pm. 21-25 Aug.

WITTE GALLERY, 3rd fl., 30 St. Martin's Lane, London WC2E 8PS. Tel: 01-580 2745. Tues-Sat 10am-5pm, Sun 1-5pm. 21-25 Aug.

CHRISTOPHER WOOD, 3rd fl., 30 St. Martin's Lane, London WC2E 8PS. Tel: 01-580 2745. Tues-Sat 10am-5pm, Sun 1-5pm. 21-25 Aug.

CLUBS

THE CASTLE OF ST. JAMES'S LONDON, most exciting basement jazz club. No membership needed, 2 bars, dancing, live bands, 10pm-2am. Tel: 01-580 2745. Tues-Sat 10pm-2am. 21-25 Aug.

ADRIAN ELLIS, 10 St. James's St., London SW1. Tel: 01-580 2745. Tues-Sat 10pm-2am. 21-25 Aug.

THE COASTAL, 3rd fl., 30 St. Martin's Lane, London WC2E 8PS. Tel: 01-580 2745. Tues-Sat 10pm-2am. 21-25 Aug.

GENERAL MOTORS CORPORATION

## COMPANY NOTICES

## GENERAL MOTORS CORPORATION

NOTICE IS HEREBY GIVEN that resulting from the Corporation's Declaration of a Dividend of 50.60 (gross) per share of the Common Stock of the Corporation, payable on the 10th September, 1982, there will become due in respect of Bearer Depository Receipts a gross distribution of 3 cents per unit.

The Depository will give further notice of the Sterling Equivalent of the net distribution per unit payable on and after the 15th September 1982.

All claims will be accompanied by a completed Claim Form and U.S.A. Tax Declaration obtainable from the Depository. Claimants other than UK Banks and Members of the Stock Exchange must lodge their Bearer Depository Receipts for marks. Formal claims cannot be accepted.

The Corporation's Second Quarter Report for 1982 will be available upon application to the Depository named below.

Saxleys Bank PLC  
Securities Services Department  
1 Lombard Street  
London EC3P 3AH

NOTICE OF REDEMPTION  
GOTTAVERKEN B.V. GUARANTEED  
DUE 15TH SEPTEMBER 1982

U.S.\$40,000,000.00  
FIFTH REDEMPTION DUE  
15TH SEPTEMBER 1982

After 31.12.1982 the principal will be paid off with \$1.00 per unit and \$10.80 residual amount with the Japanese yen equivalent.

Amsterdam, 9th August 1982  
AMSTERDAM DEPOSITORY COMPANY N.V.

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Amsterdam, 9th August 1982  
AMSTERDAM DEPOSITORY COMPANY N.V.

NOTICE TO HOLDERS OF  
EUROPEAN PROPERTY RECEIPTS  
(EDRs) IN  
NITTO SEIKO CO. LTD.

NOTICE IS HEREBY GIVEN to the holders of European Property Receipts (EDRs) that the amount outstanding, £110,000,000.00, has been paid off.

For GOETSCHEK INTERNATIONAL (Formerly A.B. Goetseck)

BANK OF AMERICA INTERNATIONAL

Fiscal agent and principal paying agent

Brussels, 10th August 1982  
BANCA CARLOTTA S.p.A. Codice 1366  
Carloforte, 7, No. 74  
Tel: 0965 570000

Carloforte, 7, No.

## FINANCIALTIMES

## Eurobond Quotations and Yields

The Association  
of International  
Bond Dealers

at 31st July 1982

The Association of International Bond Dealers (AIBD) compiles current market quotations and yields for Eurobond issues. These quotations and yields are published monthly in the Financial Times. The Association's prices and yields are compiled for quotations obtained from market-makers on the last working day of each month.

There is no single stock exchange for Eurobonds in the City. Some secondary market trading business is done on the telephone between dealers scattered across the world's major financial centres.

Membership of the AIBD (which was established in 1969) comprises over 600 institutions from about 32 countries.

## Eurobonds in July

BY OUR EUROMARKETS STAFF

TWO fixed-interest Eurodollar bonds were launched at the beginning of July, for BC Hydro and France's Caisse Centrale de Co-operation Economique. These were the first such issues the market had seen for almost two weeks, following the June "soft-out". The market's brief attempts at a rally towards the end of June and beginning of July never really took off, but despite this, UBS Securities

launched a \$100m 10-year issue for the EIB on July 6. This bond was priced to yield 15.65 per cent, and although the market thought it was somewhat aggressively priced and badly timed, a second \$100m tranche was launched exactly a week later.

In July 7 the prediction by Continental Illinois of its losses relating to the closure of Penn Square Bank of Oklahoma resulted in a dramatic mark-

down of North American bank bonds in the Eurodollar market.

The following day there was a temporary suspension of trad-

ing in Continental Illinois paper, and similarly with Canadian Imperial Bank of Commerce (CIBC) bonds on July 9. It was soon obvious, however, that the market had over-reacted, and there was some limited buying again late on the ninth.

Also in this sector, it was

learned half-way through the month that the Japanese Ministry of Finance had authorised four Japanese banks to issue fixed-interest Eurodollar bonds. As a consequence, Sumitomo Bank, the Nippon Credit Bank and the Long Term Credit Bank of Japan came to the market in July.

Following the decline in Eurodollar interest rates, the second half of the month saw a heavy \$1.6bn of new issues in this sector. The World Bank led the flood of new borrowers with a \$400m two-tranche issue involving the swapping of the dollar proceeds into Swiss franc liabilities. Both tranches carried a 15 per cent coupon.

Launched at the same time was a \$50m 15-year convertible issue for Southern California Edison, notable for being the first convertible issue for a U.S.

A large amount of Canadian paper appeared towards the end of July. Bonds were launched for the provinces of New Brunswick, Newfoundland and Nova Scotia, in addition to a \$70m issue for Canadian Pacific Securities, a \$150m deal for Ontario Hydro, and a \$75m issue for Alcan. This heavy volume of new paper proved too much for the market at a time when there was serious concern about the economy there, and most of the

issues sold slowly. As the month closed IBM, a top quality and rare borrower, came to the Eurodollar sector.

A \$100m five-year bond-plus warrant deal was arranged by U.S.-diversified industrial group, Morgan Guaranty, CSFB and Salomon Bros., and offered a yield just below the equivalent

about 4 per cent. The West German Subcommittee of the Capital Markets met at the beginning of July and decided to allow only those borrowers who had been on the previous calendar (halted in June as the market deteriorated) to bring issues into the next fortnight.

The next meeting of the sub-committee, mid-way through the month, set a new calendar containing some 13 names and DM 1.375bn of new paper.

In the Swiss franc foreign bond sector, Natomas, the U.S. energy company, launched the first eight-year public bond issue seen in this market, following relaxations by the Swiss National Bank. Led by SBC, this SwFr 75m bond bore a 7.58% per cent coupon, priced to yield

As the month closed an unusual SwFr 180m 12-year issue for Transamerica Corporation was arranged by SBC. This bond was dollar-linked, and provided a currency hedge by paying interest in Swiss francs and the capital in dollars.

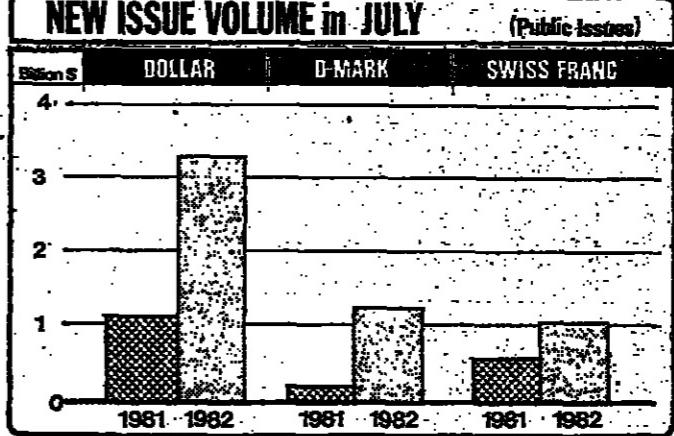
This sector continued to perform well in July, with a large number of new issues, and prices rose almost two points of the month, as Swiss franc six-month interest rates fell from 7.58% to 7.45%.

In West Germany, prices on

the month were up about 3 point

in July, to 41 per cent at its

close.



U.S. Treasury bond. Despite this aggressive pricing, the IBM bond sold quickly, showing the market's increasing preference for first-class names.

In the Eurosterling sector the Bank of England announced in July that in future issuers of

Eurosterling bonds would have

addition, a £100m "bulldog" bond (a bond issued in the domestic UK market for a foreign entity) was also arranged for Australia by SG Warburg.

In West Germany, prices on

the month were up about 3 point

in July, to 41 per cent at its

close.

## COMPILED FOR THE ASSOCIATION OF INTERNATIONAL BOND DEALERS BY DATSTREAM INTERNATIONAL LTD

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—Austria	1	—Portugal	II	Krone (Norway)	IV		
—Belgium	1	—South Africa	II	Luxembourg Francs	IV		
—Bolivia	1	—Spain	II	Saudi Riyals	IV		
—Brazil	1	—Sweden	II	Sterling/DM	IV		
US Dollars—Canada	I	US Dollars—Switzerland	II	Australian Dollar/DIM	IV		
—Columbia	1	—Venezuela	II	External Sterling Issues	IV		
—Denmark	I-III	—United Kingdom	II	Sterling Floating Rate	IV		
—Finland	I	—United States	II	Special Drawing Rights	IV		
US Dollars—France	II	—Multinational	II	Convertibles—Australia	IV		
—Germany	II	Supranational	II	—Canada	IV		
—Greece	II	Convertible	II	—Denmark	IV		
US Dollars—Hong Kong	II	Convertible	II	Convertibles—France	IV		
—Hungary	II	Floating Rate	II	—Hong Kong	IV		
—Iceland	II	Australian Dollars	II	—Japan	IV		
—Iran	II	Austrian Schillings	II	—Luxembourg	IV		
US Dollars—Ireland	II	Bahraini Dinars	II	—Netherlands	IV		
—Luxembourg	II	Canadian Dollars	II	Convertibles—Singapore	IV		
—Mexico	II	Euroguilder	III-IV	—S. Africa	IV		
—Israel	II	Euro Composite Units	IV	—Sweden	IV		
—Italy	II	Euro Currency Units	IV	—Switzerland	IV		
US Dollars—Japan	II	Euro Units of Account	IV	—UK	IV		
—Korea	II	French Francs	IV	Convertibles—US	IV-VI		
—Netherlands	II	Hong Kong Dollars	IV				

US DOLLARS—ALGERIA	1	US DOLLARS—AUSTRALIA (CONTINUED)	2	US DOLLARS—CAZADA (CONTINUED)	3	US DOLLARS—CANADA (CONTINUED)	4	US DOLLARS—CHINA (CONTINUED)	5	US DOLLARS—CHINA (CONTINUED)	6	US DOLLARS—CHINA (CONTINUED)	7	US DOLLARS—CHINA (CONTINUED)	8	US DOLLARS—CHINA (CONTINUED)	9	US DOLLARS—CHINA (CONTINUED)	10	US DOLLARS—CHINA (CONTINUED)	11	US DOLLARS—CHINA (CONTINUED)	12	US DOLLARS—CHINA (CONTINUED)	13	US DOLLARS—CHINA (CONTINUED)	14	US DOLLARS—CHINA (CONTINUED)	15	US DOLLARS—CHINA (CONTINUED)	16	US DOLLARS—CHINA (CONTINUED)	17	US DOLLARS—CHINA (CONTINUED)	18	US DOLLARS—CHINA (CONTINUED)	19	US DOLLARS—CHINA (CONTINUED)	20	US DOLLARS—CHINA (CONTINUED)	21	US DOLLARS—CHINA (CONTINUED)	22	US DOLLARS—CHINA (CONTINUED)	23	US DOLLARS—CHINA (CONTINUED)	24	US DOLLARS—CHINA (CONTINUED)	25	US DOLLARS—CHINA (CONTINUED)	26	US DOLLARS—CHINA (CONTINUED)	27	US DOLLARS—CHINA (CONTINUED)	28	US DOLLARS—CHINA (CONTINUED)	29	US DOLLARS—CHINA (CONTINUED)	30	US DOLLARS—CHINA (CONTINUED)	31	US DOLLARS—CHINA (CONTINUED)	32	US DOLLARS—CHINA (CONTINUED)	33	US DOLLARS—CHINA (CONTINUED)	34	US DOLLARS—CHINA (CONTINUED)	35	US DOLLARS—CHINA (CONTINUED)	36	US DOLLARS—CHINA (CONTINUED)	37	US DOLLARS—CHINA (CONTINUED)	38	US DOLLARS—CHINA (CONTINUED)	39	US DOLLARS—CHINA (CONTINUED)	40	US DOLLARS—CHINA (CONTINUED)	41	US DOLLARS—CHINA (CONTINUED)	42	US DOLLARS—CHINA (CONTINUED)	43	US DOLLARS—CHINA (CONTINUED)	44	US DOLLARS—CHINA (CONTINUED)	45	US DOLLARS—CHINA (CONTINUED)	46	US DOLLARS—CHINA (CONTINUED)	47	US DOLLARS—CHINA (CONTINUED)	48	US DOLLARS—CHINA (CONTINUED)	49	US DOLLARS—CHINA (CONTINUED)	50	US DOLLARS—CHINA (CONTINUED)	51	US DOLLARS—CHINA (CONTINUED)	52	US DOLLARS—CHINA (CONTINUED)	53	US DOLLARS—CHINA (CONTINUED)	54	US DOLLARS—CHINA (CONTINUED)	55	US DOLLARS—CHINA (CONTINUED)	56	US DOLLARS—CHINA (CONTINUED)	57	US DOLLARS—CHINA (CONTINUED)	58	US DOLLARS—CHINA (CONTINUED)	59	US DOLLARS—CHINA (CONTINUED)	60	US DOLLARS—CHINA (CONTINUED)	61	US DOLLARS—CHINA (CONTINUED)	62	US DOLLARS—CHINA (CONTINUED)	63	US DOLLARS—CHINA (CONTINUED)	64	US DOLLARS—CHINA (CONTINUED)	65	US DOLLARS—CHINA (CONTINUED)	66	US DOLLARS—CHINA (CONTINUED)	67	US DOLLARS—CHINA (CONTINUED)	68	US DOLLARS—CHINA (CONTINUED)	69	US DOLLARS—CHINA (CONTINUED)	70	US DOLLARS—CHINA (CONTINUED)	71	US DOLLARS—CHINA (CONTINUED)	72	US DOLLARS—CHINA (CONTINUED)	73	US DOLLARS—CHINA (CONTINUED)	74	US DOLLARS—CHINA (CONTINUED)	75	US DOLLARS—CHINA (CONTINUED)	76	US DOLLARS—CHINA (CONTINUED)	77	US DOLLARS—CHINA (CONTINUED)	78	US DOLLARS—CHINA (CONTINUED)	79	US DOLLARS—CHINA (CONTINUED)	80	US DOLLARS—CHINA (CONTINUED)	81	US DOLLARS—CHINA (CONTINUED)	82	US DOLLARS—CHINA (CONTINUED)	83	US DOLLARS—CHINA (CONTINUED)	84	US DOLLARS—CHINA (CONTINUED)	85	US DOLLARS—CHINA (CONTINUED)	86	US DOLLARS—CHINA (CONTINUED)	87	US DOLLARS—CHINA (CONTINUED)	88	US DOLLARS—CHINA (CONTINUED)	89	US DOLLARS—CHINA (CONTINUED)	90	US DOLLARS—CHINA (CONTINUED)	91	US DOLLARS—CHINA (CONTINUED)	92	US DOLLARS—CHINA (CONTINUED)	93	US DOLLARS—CHINA (CONTINUED)	94	US DOLLARS—CHINA (CONTINUED)	95	US DOLLARS—CHINA (CONTINUED)	96	US DOLLARS—CHINA (CONTINUED)	97	US DOLLARS—CHINA (CONTINUED)	98	US DOLLARS—CHINA (CONTINUED)	99	US DOLLARS—CHINA (CONTINUED)	100	US DOLLARS—CHINA (CONTINUED)	101	US DOLLARS—CHINA (CONTINUED)	102	US DOLLARS—CHINA (CONTINUED)	103	US DOLLARS—CHINA (CONTINUED)	104	US DOLLARS—CHINA (CONTINUED)	105	US DOLLARS—CHINA (CONTINUED)	106	US DOLLARS—CHINA (CONTINUED)	107	US DOLLARS—CHINA (CONTINUED)	108	US DOLLARS—CHINA (CONTINUED)	109	US DOLLARS—CHINA (CONTINUED)	110	US DOLLARS—CHINA (CONTINUED)	111	US DOLLARS—CHINA (CONTINUED)	112	US DOLLARS—CHINA (CONTINUED)	113	US DOLLARS—CHINA (CONTINUED)	114	US DOLLARS—CHINA (CONTINUED)	115	US DOLLARS—CHINA (CONTINUED)	116	US DOLLARS—CHINA (CONTINUED)	117	US DOLLARS—CHINA (CONTINUED)	118	US DOLLARS—CHINA (CONTINUED)	119	US DOLLARS—CHINA (CONTINUED)	120	US DOLLARS—CHINA (CONTINUED)	121	US DOLLARS—CHINA (CONTINUED)	122	US DOLLARS—CHINA (CONTINUED)	123	US DOLLARS—CHINA (CONTINUED)	124	US DOLLARS—CHINA (CONTINUED)	125	US DOLLARS—CHINA (CONTINUED)	126	US DOLLARS—CHINA (CONTINUED)	127	US DOLLARS—CHINA (CONTINUED)	128	US DOLLARS—CHINA (CONTINUED)	129	US DOLLARS—CHINA (CONTINUED)	130	US DOLLARS—CHINA (CONTINUED)	131	US DOLLARS—CHINA (CONTINUED)	132	US DOLLARS—CHINA (CONTINUED)	133	US DOLLARS—CHINA (CONTINUED)	134	US DOLLARS—CHINA (CONTINUED)	135	US DOLLARS—CHINA (CONTINUED)	136	US DOLLARS—CHINA (CONTINUED)	137	US D



Financial Times Monday August 16 1982





## Quotations (Continued)

Issue	Maturity	Current Yield	Yield to Maturity*	Life*	Repayment D-maturity=days by lot at par S-staking fund P-premium fund
75% South-Afr. Oil Fund 79/84 PP (G)	96.50	8.12	10.93	1.58	1. 3.84
75% South-Afr. Railway 73/89 (G)	91.25	8.21	9.51	5.83	1. 6.76-88S
8% South-Afr. Railway 78/83 I (P)	97.25	8.23	11.79	0.82	1. 7.83
8% South-Afr. Railway 78/83 II (P) (G)	97.50	8.21	10.53	1.08	1. 9.83
75% South-Afr. Railway 78/83 PP (G)	95.00	8.16	11.94	1.07	1. 12.82
75% South-Afr. Rail. B. 73/88 (G)	92.75	7.65	8.70	5.90	1. 2.87-88S
8% SHU 82/88 (G)	93.50	7.97	9.22	2.00	1. 8.84
8% Spain 77/84	93.50	7.07	9.22	2.00	1. 8.84
8% Spain 78/88	98.20	6.55	9.16	5.75	1. 5.88
8% Spain 78/90 (G)	97.50	5.86	9.82	4.05	16. 5.81-800
8% Stand. Curr. Bank 78/88	88.80	7.32	9.20	5.42	1. 1.88
82% Stand. Inv. Bank 78/88 (G)	85.15	6.93	8.34	6.08	1. 9.84-88S
82% Stand. Inv. Bank 78/89 (G)	89.45	7.27	8.68	6.58	1. 3.88-88S
75% Stockfonds 77/85	90.50	8.23	10.04	1.55	1. 3.87
75% Stockholm County 75/81	92.25	7.79	9.32	2.57	1. 1.75-87D
75% Stock Oil Int. Fin. 73/88	92.25	7.79	9.32	6.00	1. 8.73-88S
75% Svenska Cell 73/88	93.00	7.60	8.90	5.50	1. 2.73-88S
100% Svenska Hld. B1/81	100.50	10.20	10.10	5.22	20.10.87
100% Svenska Inv. Bk. 72/87	94.75	7.12	8.15	4.58	1. 3.75-87S
75% Sweden 80/87 (G)	92.25	7.51	8.55	5.58	1. 3.75-88S
85% Sweden Inv. Bk. 78/83	98.50	8.00	8.75	0.53	1. 3.88-88S
82% Sweden 77/84	95.10	5.76	6.97	1.75	1. 5.84-88S
82% Sweden 78/89	92.00	7.06	8.65	7.33	1. 12.82-88S
75% Sweden 79/89	92.75	6.36	8.21	6.62	1. 7.85
82% Sweden Export 80/87	89.00	8.43	9.74	7.00	1. 8.85
82% Sweden Export 81/81	94.50	8.00	9.40	1.54	1. 1.88-88S
85% Sweden 80/87	92.25	8.54	9.11	4.67	1. 4.87
82% Sweden 80/87 PP	98.25	8.07	9.18	4.78	15. 5.87
94% Sweden 80/87 PP	99.00	9.34	9.45	5.25	1. 11.87
75% Sweden 80/90	90.75	8.68	9.58	8.08	1. 9.90
82% Sweden 82/88	102.00	9.56	9.25	5.62	15. 3.88-88S
82% Sweden 82/88 PP	97.50	8.10	9.38	8.65	1. 6.69
82% Sweden 82/88 PP	98.75	8.82	9.79	5.23	1. 12.84-87S
100% Sweden Export 81/81	101.50	10.05	9.87	7.83	1. 11.88-88S
94% Tausenautobahn 75/83 PP (G)	99.65	9.03	9.46	0.58	1. 3.83
82% Tausenautobahn 80/80 (G)	80.50	6.83	8.01	10.67	1. 1.88-88S
75% Tausenautobahn 80/80 (G)	92.25	8.62	9.53	15.80	1. 10.90
75% Tausenautobahn 80/80 (G)	98.50	7.11	10.41	0.50	1. 2.74-83D
82% Tausenautobahn 80/83 (G)	99.65	6.52	9.65	1.08	1. 9.74-83S
100% Tausenautobahn 80/83 (G)	100.75	10.42	10.35	9.67	1. 3.82
95% Tausenautobahn 80/83 (G)	97.50	9.54	10.40	1.00	1. 10.80
82% Tempelino 73/83	83.00	8.60	9.01	11.25	1. 11.82-83S
82% Thailand 78/83 PP	96.25	8.48	12.32	0.67	1. 4.83
75% Tokyo B. Power 80/84	88.50	7.35	8.65	1.31	1. 12.75-84D
75% Tokio Rubber 78/83 PP	94.00	8.85	11.23	1.17	1. 10.83
62% Trafi. House Fin. 72/87	92.75	7.01	8.27	5.17	1. 10.78-87S
82% Trinidad & Tobago 78/83	96.75	6.20	11.21	0.67	1. 4.83
96% Trondheim 80/83	96.65	6.50	9.54	1.42	1. 12.72-83S
82% TRW Int. Fin. 80/82	97.50	7.61	9.44	1.44	1. 11.82-82
75% TRW Int. Fin. 80/84	98.25	7.63	8.57	2.17	1. 10.75-84S
82% TVO Power 78/88 (G)	85.00	7.08	9.52	5.50	1. 2.84-88S
64% UDO Group 78/83	95.50	8.02	10.33	1.08	1. 9.83
82% Union Bank Fin. 78/83	102.25	8.51	7.58	2.30	1. 5.81-87S
82% Union Bank Fin. 78/83	97.50	9.14	10.47	1.54	1. 10.80-88S
53% Unirep 78/84 PP	90.00	6.39	11.84	2.00	1. 8.84
75% Venezuela 66/33	88.25	7.12	8.78	1.17	1. 10.74-83S
82% Venezuela 68/68	76.25	7.87	12.07	5.58	1. 3.84-88S
72.50	8.97	11.90	8.25	1. 11.88-80S	
82% Venezuela 68/80	83.50	10.43	10.97	6.25	1. 11.88-80
82% Venezuela 75/84	102.25	7.77	7.24	1.22	1. 1.88-80
102.25	8.15	7.23	1.49	1. 8.79-84D	
54% Vienna 77/84 PP	92.50	6.22	9.39	2.37	15. 12.84-87S
82% Viesat-Alpine 73/88	96.20	8.84	9.23	8.17	1. 10.79-88S
82% Viesat-Alpine 78/88	98.50	8.65	9.21	5.25	1. 1.88-88S
52% Viesat-Alpine 77/88	97.50	7.11	8.18	4.18	1. 6.84-88D
82% Wells Fargo ex w. 78/88	88.00	7.39	9.03	6.25	1. 11.79-88S
82% Westland-Utrecht 80/85 PP	94.25	8.28	11.38	2.58	1. 3.85
82% Westland-Utrecht 80/87	91.75	9.81	11.14	5.25	1. 11.87-87S
82% Westland-Utrecht 80/88	96.20	8.84	9.23	8.17	1. 10.79-88S
82% Westland-Utrecht 80/89	98.50	8.65	9.21	5.25	1. 1.88-88S
82% Westland-Utrecht 80/90	99.00	8.68	9.21	5.25	1. 1.88-88S
75% Worldbank 75/83	100.00	8.25	8.22	0.17	1. 7.83
75% Worldbank 75/82 PP	99.75	7.77	9.03	1.08	due 1.10.82
75% Worldbank 76/83	98.50	7.58	9.00	0.75	1. 5.83
75% Worldbank 76/83	97.50	7.54	9.04	1.08	1. 10.82
75% Worldbank 76/83 PP	96.50	8.99	9.51	1.33	1. 1.88-80
75% Worldbank 77/84 PP	99.00	7.37	9.27	5.84	1. 2.87-800
75% Worldbank 78/85 PP	90.75	7.85	9.54	5.00	1. 8.87
75% Worldbank 78/86 PP	91.50	8.47	9.28	8.42	1. 3.78-87D
75% Worldbank 78/87	96.75	6.84	8.26	0.50	1. 7.83
75% Worldbank 78/87	98.25	6.95	9.54	3.12	15. 9.85
82% Worldbank 78/88	95.50	9.02	9.03	1.57	1. 5.87
82% Worldbank 78/89	90.50	7.15	8.82	4.75	1. 5.87
75% Worldbank 78/90	94.95	6.06	8.98	2.00	1. 8.84
82% Worldbank 78/91	96.00	6.88	9.13	6.00	1. 8.88
75% Worldbank 78/92	97.50	7.61	8.85	1.57	1. 5.90
75% Worldbank 78/93	99.25	7.39	8.38	2.38	1. 6.77-88D
75% Worldbank 79/81 II	98.10	7.80	9.47	2.24	1. 12.77-88D
82% Worldbank 79/82	94.25	7.16	9.41	2.49	1. 3.78-87D
82% Worldbank 79/85	98.75	7.01	9.60	2.26	1. 7.83
75% Worldbank 79/87	98.75	6.84	8.26	0.50	1. 7.83
75% Worldbank 79/88	95.15	7.51	8.22	1.57	1. 5.87
75% Worldbank 79/89	97.50	7.15	8.82	4.75	1. 5.87
75% Worldbank 79/90	98.25	7.77	9.03	0.17	1. 10.82
75% Worldbank 79/91 II	97.50	7.65	9.51	7.42	1. 1.88-88S
75% Worldbank 79/92	99.75	7.61	8.85	1.57	1. 5.90
75% Worldbank 79/93	99.50	8.68	9.13	6.00	1. 8.88
75% Worldbank 79/94	94.25	8.83	9.22	5.84	1. 2.87-800
75% Worldbank 79/95	95.00	7.37	9.27	3.00	1. 8.85
75% Worldbank 79/96	90.75	7.85	9.54	5.00	1. 8.87
75% Worldbank 80/81	91.50	8.47	9.28</		



## FINANCIAL TIMES

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Monday August 16 1982

# Trapped in a virtuous circle

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If A country, whose exports are highly competitive, is prevented from selling abroad by artificial means its exchange rate will tend to move in a direction which increases its competitiveness.

This scientific-sounding principle is one of the factors influencing the international value of the Japanese Yen. Last week, when the OECD predicted that Japan's current account surplus would rise from \$4.5bn in 1981 to \$6.5bn in 1982 and to \$20bn in 1983, the Yen touched a 28-month low of Y264 to the U.S. dollar.

The forces which support the principle are self-evident. Were it not for a variety of restraints on the export of Japanese textiles, steel, television sets, bearings, motor cycles and cars, those exports would be much larger and the Yen proportionately stronger.

The impact of these restraints spills over into investment flows as well: fears that protectionist measures against Japan will proliferate deters investors from buying Yen. And attempts by Japan to defuse protectionist sentiment by direct investment in overseas markets add to the export of capital which is the key reason for the Yen's chronic undervaluation.

**Formidable**

The principle is just one facet of the virtuous circle which now makes Japan such a formidable contender in world markets. The country responded to the oil shocks with such industrial flexibility and with such technological flair that it now has reserves of competitiveness as well as a low inflation, low interest rate economy.

Yet the factors already mentioned—and, for the moment, investment outflows seeking the high interest rates available in the less healthy Western economies—prevent the exchange rate from imposing the sort of handicap to which Japan now has been playing.

The OECD report on Japan spells out quite forcefully how Japan's "problems of success" are due much more to the country's impressive industrial performance than to the non-tariff protectionism so often blamed by other Western countries. The report points out that while "the multi-layered distribution system makes access to the Japanese market

## The reshaping of world industry

ONE OF THE illusions which has been punctured by the present recession is the belief in the kind of realignment which is likely to contribute to higher productivity.

The same process has been taking place in western Europe and especially in the UK.

There are a few remarkable success stories among British owned conglomerates, but the tendency in the last two or three years, especially in engineering, has been for the larger groups to divest themselves of activities which are peripheral to the main business and which require an disproportionate amount of management effort.

In some industries economies of scale in manufacturing have made the emergence of very large companies seem unavoidable. But even here there are signs of a shift away from the huge single-product factory which needs to be run continuously at or near full capacity. Smaller and more flexible plants, run at low cost and serving a local market may not necessarily suffer a cost disadvantage; the emergence of the mini-mill in steel is one example. The small specialist is often quicker on his feet than the diversified giant.

### Disadvantages

There will, of course, continue to be pressures in the reverse direction. Managers of successful companies are always prone to empire building. Moreover, in an age when so much business is directly or indirectly influenced by governments, companies like to be able to support their lobbying efforts with financial and industrial muscle. Yet the disadvantages of size are now sufficiently evident to make bankers, investors and boards of directors pause before sanctioning large-scale acquisitions, especially if they take the company into a new field.

Fifteen years ago public policy in the UK was consciously aimed at the creation of large companies which could compete against the giants of Japan and the U.S.; now the emphasis, rightly, is on encouraging small companies. The fear that European civilisation would be submerged by the all-conquering American multinationals has turned out to be misplaced. Size may give the illusion of power, but it is no guarantee of survival.

**Logical**

Evidently, Ford does not have the capacity both to undertake a huge investment programme in the automotive business and to carry through the necessary modernisation of the steelworks. For Nippon Kokan, one of the leaders of the Japanese steel industry, the Rouge River plant would provide a logical means of establishing itself

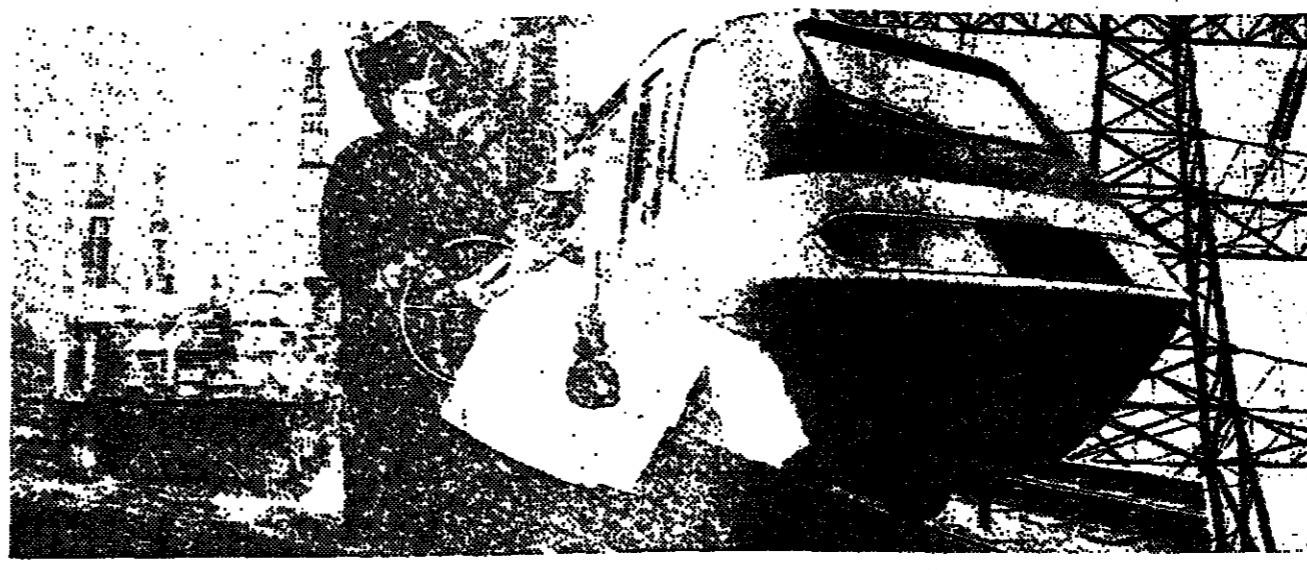
## Nationalised Industries: Results Compared

	BNOC	British Gas	Post Office	NATIONAL	BS	Electricity Council	British Rail	National Coal Board	British Steel	
All figures £m	1981	1980	1981-2	1980-1	1981	1980	1981-2	1980-1	1981-2	1980-1
Turnover	5,752	4,323	5,235	4,295	2,497	2,168	618	582	1,026	899
Current cost pre-tax profit/loss*	375	268	360	386	96	23	(21)	(34)	(41)	(43)
Total funds generated from operations	486	446	937	902	146	78	38	12	23	(26)
Capital expenditure	263	216	515	514	79	60	34	40	37	17
External financing limit	n/a		49	0			75	150	-165	920
External financing, actual outcome	n/a		39	-13			74	146	-221	960

\* After interest, before tax and extraordinary items.

# Nationalised industries: sorting out the figures

By John Plender



the shortcomings of the profit concept in considering the performance of state-owned businesses.

The one figure which is more or less comparable between industries and not easy to fiddle is the external financing limit (EFL), a key element in the framework of financial discipline that the government imposes on public sector management. The target and the actual outcome are a shorthand expression of the financial relationship between individual industries and the government. A minus figure in the table means that the corporation concerned made a net contribution to the Exchequer; positive figures indicate a drain on it, with consequent additions to the public sector borrowing requirement (PSBR).

Excluded here is British National Oil Corporation, where limits are academic. The only question is the size of the contribution of the Exchequer. Last year the government's take from BNOC in supplementary petroleum duty, petroleum revenue tax and corporation tax amounted to £362m.

That said, some broad conclusions can be drawn about nationalised industry performance. At the revenue-generating end of the scale, monopoly businesses such as British Gas and the Electricity Council have had little difficulty in coping with the financial targets set for them by the Government. For gas, the aim is an average current cost annual return before tax and interest of 3½ per cent on average net assets in the three years to 1982-83; in the first

two years the corporation is on target. For electricity, the target is an average return of 1.7 per cent on current cost net assets. The industry expects to meet it.

All this begs the question, however, of whether the targets make sense. Scepticism is reinforced, given that success appears often to have been won at high cost to the consumer—and not necessarily through the fault of the industry concerned.

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The story is different at electricity, however, where it is difficult for the layman to establish how efficient the industry is, or how far productivity has really improved from one year to another. A reduction of more than 8,000 in the workforce last year suggests that serious efforts are being made to cut costs.

But the marked disparities in financial performance between area electricity boards suggest that there are some parts of the business where there is scope for improvement.

At British Gas things are a little further advanced; there is a rudimentary performance target of a 5 per cent reduction, in real terms, in net trading costs per therm or gas sold in 1982-83 compared with 1980-81. And in the Post Office, performance targets have existed for some time.

In the case of BNOC this does not matter overmuch. Pricing decisions on North Sea oil are made in the context of a world market. The Treasury may not feel happy when North Sea prices have to be reduced when demand weakens, but few in Whitehall doubt that BNOC's judgments on pricing over the past year or so have been realistic. And the corporation has been operating in a highly competitive business.

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For the past four years it has been required to peg both the real unit cost of handling business and real prices, but has been overshot by 4.7 per cent on costs and 3.5 per cent on postal prices. Most of the overshoot came before 1981-82, and the increase in the Post Office's profits this year reflects some genuine productivity gains, including staff cuts and reduced overtime.

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## URBAN DEVELOPMENT PROGRAMME

# How America creates jobs

By Robin Pauley

OVER A quarter of a million new jobs have been created in some of the most socially and economically deprived inner city areas of the U.S. over the past four years through a remarkably creative \$15bn combination of government grants and private sector investment.

So successful has been the Urban Development Action Grants (Udag) scheme that Britain is now trying to copy it. In the U.S. the programme has become so popular that queues of projects, invariably initiated by the private sector, bid for money at each quarterly disbursement.

The statistics are impressive: since the scheme's inception four years ago the U.S. Government has paid out \$2bn in grants to 1,300 joint development projects between local authorities and the private sector in depressed urban areas. The private sector contribution has been \$13bn. Recent examples include:

- In Detroit, Michigan, a \$625,000 Udag grant will help Coca Cola finance a \$2.9m expansion. The company will acquire four pieces of land near its Detroit premises to build a 35,000 sq ft warehouse. The grant will be on-loaned by the city to Coca Cola and repaid at 10 per cent over four years.

#### Five construction jobs and four permanent ones

About 100 permanent new jobs will be created, of which 85 per cent will be made available to minorities.

- In Baltimore, Maryland, an \$850,000 Udag grant will help Rockland Industries relocate from its present flood-prone site to a building which will first be renovated. The scheme will improve the company's efficiency and allow it to retain 280 jobs. Over 60 construction jobs will be created by the scheme, which will cost Rockland \$4.9m.

- In Hominy, Oklahoma, a \$90,000 grant will be added to \$233,780 of private funds to build new pavements, kerbs and gutters in the central business area. Five construction jobs will be created and four permanent ones.

The British Financial Institu-



Inner city unemployment: queuing for the dole in Detroit.

tions Group (FIG) of 25 managers set up by Mr Michael Heseltine, Environment Secretary, to look at Britain's inner city problems after last year's riots was so impressed by the scheme that it persuaded Mr Heseltine to adopt it immediately on a copy-cat basis. The Government has allocated \$70m of funds in the Budget for Udag next year and asked for first bids for the money by this September.

Although the money is waiting to be snapped up there has not been one application so far. The FIG managers drawn from City institutions and pension funds have been on a whistle-stop tour to urge councils and the private sector in Britain's city stress areas to get together and organise projects which will then be given some of the money. A number of schemes are now expected, including 10 from Birmingham.

The problem is not simply that the Udag concept is new to Britain and that projects take time to be organised, planned and set in motion—although that inevitably is part of the reason for the apparent lack of response. There is a much deeper difficulty—the traditional divide between public and private sector, the hostility

rather than co-operation between commerce—the taxpayer and councils, the tax lever and spender.

In the U.S. there is a long tradition of co-operation, if not always agreement, between local government and local commerce and industry which recognises that they have common interests.

It is not unknown for commerce to argue for higher rather than lower local taxes so long as the extra revenue is used for a purpose approved by business—improving dilapidated urban transport systems, for example.

Such a tradition does not exist in Britain and creating a new spirit is going to be no mean task for FIG. But the potential rewards are substantial, as the U.S. experience demonstrated. Mr Stephen Bollinger, a 33-year-old assistant secretary in the Department of Housing and Urban Development, is in charge of the Udag system. He explains that "our job is to go in with dollars on projects which would not otherwise be able to go forward and try to get the biggest bang we can."

This requires two elements: a small, highly professional team working through the applications and criteria which will ensure that projects which get

grants will improve the economy and value of their area.

"We should help where there is a shared commitment between private and public sectors. But it has to be a strong project. We do not want to spend federal money building widgets which are going to be used throughout the world to take "heat" out of people's navels," Mr Bollinger says.

His entire team in Washington for Udag, including clerical staff, is only 68. Although there are some high-flying career civil servants in the programme he has recruited extensively from outside the bureaucracy and his senior team includes former vice presidents from Rouse, a major property developer, leading financial institutions and Amtrak, the railway network.

"Some have been good at packaging deals, some successful developers, some know banking backwards. It ends up as a small but incredibly skilled group.

"They drive the hardest bargain possible with the local authority and commercial developer at one end but simultaneously push the project for all hell to get it funded here. It is not unknown for my own

men to be in tears if something goes wrong in the middle and a project has to fall out."

Udag was so politically successful when it was introduced that President Carter was keen to snap up the credit for it.

President Reagan has been urged to cut back on the programme by his anti-public spending colleagues but he is finding it difficult to do so.

Nevertheless, the emphasis has been changed. Originally the scheme involved a roughly equal three-way split in qualifying projects: neighbourhood housing; commercial; and industrial ones. That has been revised to give priority to schemes with job-creating potential. This means that housing has been downgraded, for although it provides short-term construction employment there is no permanent new work.

About 10,000 localities in the U.S. qualify for inclusion in the programme, some of them in seemingly prosperous parts. In wealthy Orange County in California there are so-called "pockets of poverty" which qualify on grounds of urban stress, dwindling population and poor employment prospects.

However, the features which qualify an area have recently been tightened up and the selection procedure for individual projects has been strengthened following criticism.

It has been claimed that some early grants were unnecessary subsidies replacing funds which would have been provided anyway by local government or developers. Some grants are said to have been made on the basis of questionable letters of intent and inaccurate financial data and projections. To counter this, the Washington team is now using local bankers to make on-the-spot investigations in questionable cases.

Other critics have charged that there have been unrealistically high claims for the number of jobs provided by projects or that they have not generated the additional tax revenue expected.

"We check all of this out much more thoroughly now and have very sophisticated underwriting methods," says Mr Bollinger. "We do all we can to make sure that the project is viable, will improve the local tax base and stimulate the local area economy."

Both the Carter and Reagan Administrations have been surprised at the success in attracting private money. The original goal was to attract three private dollars for every federal dollar, but the average ratio, or leverage, has turned out to be six private dollars to one federal.

The attraction of the system is that it moves fast. Although months or years may be involved in pulling the application together before submission, once it is in, the answer returns within 60 days.

Successful schemes go ahead immediately, although the Udag funds do not feed in until towards the end—so there is no possibility of federal money sitting in a project which collapses half way to completion.

"We are not up front—the local council and developer are. Our dollars are behind, but they are there in a contractual sense like collateral," Mr Bollinger says.

However, in spite of some off-duty ribaldry in Whitehall at the expense of "monetary targeting" and several marked silences from the Bank of England, the fact remains that a broadly conceived monetary discipline is still the mainstay of economic policy.

M2 may therefore be closer to the "money" part of monetarism, than previous measurements. According to Lloyds Bank it grew at an annualised rate of only 3.3 per cent in the seven months to June—less than half the Government's minimum target rate.

Alas, this does not help much, for the Bank says M2 must do at least three years' probation before it can be issued with a full kit of seasonal corrections and pronounced fit for service.

Until then we shall have to be content with the blurred vision of spendable money afforded by the four current definitions. Some people say this does not matter because the authorities now regard the money supply as a Victorian child which can be ignored as long as it is behaving.

They say that practical policy

is to lower interest rates so gently that there is no danger of toppling the sterling exchange rate over a cliff.

Even so, the published money figures do have important implications for fiscal policy and for funding. It would be helpful to know whether, apart from seasonal corrections, the authorities believe any form of credibility discount should be applied to the recent figures.

## Lombard

# Mysteries of the money supply

By Max Wilkinson

ONE OF the more baffling aspects of the present debate about the need to give a stimulus to the UK economy is an uncertainty about how seriously the authorities take their own money supply policies.

However, the figures cannot necessarily be taken at face value—a fact which the authorities repeatedly stressed during 1980 and 1981 when underlying "monetary conditions" were said to be much tighter than the inflated growth rate of official figures suggested.

If the changes in financial markets which distorted the picture then are still operating one might conclude that the present monetary squeeze is extremely severe. This view might be supported by the recent behaviour of the latest measure of money, M2, unveiled by the Bank in July. M2 represents cash and those private bank balances which could reasonably be used for transactions as opposed to large or long-term deposits regarded mainly as stored wealth.

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## Letters to the Editor

## Internationalisation of production and accountability

From the General Secretary International Metalworkers' Federation

Sir,—Contributions to the current debate about proposals to introduce a measure of consultation and participation between workers and management in the EEC seems to me to miss a crucial point.

And that is whether we are ready to increase our understanding of the extent to which our lives, as producers, consumers and citizens, are now dependent on economic, political and cultural forces which are no longer containable within the geography or historic consciousness of the nation state.

We have lived for centuries with the internationalisation of trade and banking but the internationalisation of production is only a recent, effectively a post-war, phenomenon. It is for that reason we have a GATT for

trade and the other IMF for finance but no regulatory body for international investment and manufacturing.

Manufacturing companies operating purely within a national framework are expected to conform to national laws and regulations. Why should manufacturing companies that operate internationally not have to live with international law and international regulations? And can it be right to say that because of its international character a company should escape due responsibilities which it could not if its operations were limited to one country?

The EEC has provided a vast market free of tariffs that has enormously helped the growth of multinationals. Now, and in my view a little late in the day, there is a modest attempt to increase the overall accountability of those companies' managements.

first would be a more consistent approach to transport planning avoiding the abrupt changes in policy due to changes of political control. The second advantage would be the enlarged franchise of the MTA which would be more relevant, covering both the GLC area and the greater part of London's "inner belt."

Furthermore the MTA should be in a stronger position than either the Department of Transport or GLC to obtain sufficient financial support from central government to invest in the road and rail networks. With a number of the new authority's members appointed by the Secretary of State, the Government would be tacitly recognising the select committee's claim that London's transport needs must be regarded as a "national priority" and that large amounts of money must be spent to remedy the situation.

The select committee has made a thorough and painstaking survey of London's transport needs and sensibly looked beyond the question of the financing of London Transport. With the most perfect of public transport systems, there would still be the need for substantial investment in London's roads—not least to ensure that bus services run efficiently. The proposal for a "roads priority action programme," which will run in tandem with the "London public transport action programme," is to be welcomed as it will provide the roads infrastructure necessary for a

## Co-operation in Europe

From Mr D. Benda

Sir,—Your leader "Co-operation in electronics" (August 5) fails to identify the underlying cause of Europe's failure to establish itself as an assertive international force—on a political, economic or, as is the case of electronics, on a technological level. There simply is no common purpose Europe as there is for the U.S.A. or Japan. The geographical proximity of EEC member states and the large and growing bureaucracy in Brussels are no match to the monolithic giants to the west and east of Europe. The unity of the EEC, so often proclaimed loudly in official statements, is only superficial and as such cannot withstand the test of reality. One could quote numerous examples of such failures including the one which you give.

The only way which could lead to a full realisation of Europe/EEC's potential is a comprehensive unification with the complete transfer of legislative and executive powers to truly European institutions. Nothing less than this arrangement of affairs will make Europe what the U.S. and Japan are today.

One fears, however, that this may be too much of a task for European politicians who, lacking vision and impotent to lead, only hide behind a veil of platitudes on the theme of unity. I fear, therefore, that the Esprit project will come to an end similar to that encountered by other projects designed to strengthen Europe. This will not be because of an unwillingness on the part of those companies taking part but because national factors still strongly outweigh the considerations required for a truly European solution.

D. M. Benda,  
48 Kings Court,  
Bishop's Stortford, Herts.

No conversion for gas  
From the Chairman  
British Gas Corporation

Sir,—Your "Men and Matters" column (August 3) stated that I was one of several people who had bought a specially converted Ford Granada from the Lancashire firm of Coleman Milne. Some of the cars were reported to be armour plated and bullet-proofed. I wish to make it clear that I have never purchased such a car and I have no intention of doing so.

(Sir) Denis Cooke  
Rivervale House,  
152 Grosvenor Road, SW1

This announcement appears as a matter of record only



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Bankers Trust Company

July, 1982

## Johnson Matthey Bankers advances

**Johnson Matthey Bankers**, the banking and bullion-dealing subsidiary of the Johnson Matthey Group, increased pre-tax profits from £1.63m in £16.65m for the year ended March 31 1982.

Towards the end of the year, the issued share capital was increased to £40m by the capitalisation of £10m from reserve, and at the year-end shareholders' funds amounted to over £71m.

The 1981-82 pre-tax profit performance was a record for this banking group, exceeding the previous best performance of 1979-80, the boom bullion year, by 15 per cent, and last year's figure by 35 per cent.

In the parent bank, good results were derived from bullion dealing, in spite of relatively quiet conditions in world markets, and significant strides were made, and high earnings growth was achieved, by the general banking division.

The UK metal trading subsidiary, an LME ring-dealer, performed well in extremely dull markets, and the overseas bullion-dealing subsidiaries in Hong Kong and New York produced excellent results, the latter company's performance being achieved in its first full year of operation.

## BOARD MEETINGS

**TODAY**  
Intertech - Charles Baynes, Dares Estates, Royal Insurance, Scovis Eastern Investment Trust.  
Finsbury - Howard Shuterling, Impala, Platinum, Reardon Smith, Vibroplant.

**FUTURE DATES**

American Trust ..... Aug 24  
Chesapeake Petroleum ..... Aug 24  
English and Scottish Investors Aug 10  
General Mining Union Corp. Sept 2  
Jevons Engineering ..... Sept 1  
Phoenix ..... Aug 17  
Revert ..... Sept 14  
Trade Despatch ..... Sept 28  
Walmouths ..... Aug 27  
Yorkshire Chemical ..... Aug 27  
Finals - Abercon ..... Aug 17  
Boardman (K.D.) International Aug 19  
Dodge - Electric Corporation Aug 19  
Dunlop - Tyre & Rubber Aug 19  
Parkfield Foundries ..... Sept 1  
Reback ..... Aug 27  
Reliance Knitwear ..... Aug 18  
Sevens Gordon (J.) ..... Aug 19  
I Amended.

## Unigate hoping for real progress

**DESPITE SERIOUS** problems, most of the Unigate group remains sound and vigorous, Mr John Clement, the chairman, says in his annual statement. "I am hoping for real progress to report next year," he tells shareholders of this broadly based consumer and industrial service group.

Mr Clement says the group's undoubted successes during the past year were eclipsed by a major setback in its traditional meat processing businesses and by the disastrous winter blizzards which affected all Unigate activities.

As reported on July 16, Unigate's pre-tax profit for the year in March 31, 1982 was £8.3m, up £300,000 on the previous year. Turnover advanced from £1.35bn to £1.5bn.

Mr Clement comments: "Our result, a virtual standstill com-

pared with last year's disappointing performance, was hardly one in which I can take pride; but it is important to look at it in perspective."

He says losses in the group's meat operations are largely responsible for the "unsatisfactory" 12 per cent trading profit on trading capital employed.

"We are determined progressively to raise this figure and to deal with underproductive assets," the chairman states.

This determination was exemplified by the closure of Smit Meat Products' factory at Bletchley, the cessation during the year of parts of Gilstrap Motor Industries, and the disposal of the Excelior Plastics and Central Distributors businesses of Wincanton Engineering.

He says "Principal priorities for the current year include the reconstruction of our meat businesses, using our considerable management and financial resources to best advantage. There are political and regulatory problems to tackle in our UK milk operations and all our businesses will continue to battle against a world-wide recession."

"Over the course of time we plan to increase our non-milk operations. Meanwhile, the merged St Ivel division continues to be a bulwark and our recognition of the need to support and bolster its profits is clear from the £32m spent during the year in the division on increased plant efficiency and expansion," says Mr Clement.

St Ivel is now based in new offices in Swindon, Wiltshire, with a new £2m factory in nearby Wootton Bassett due for completion in 1984. This has enabled Unigate to close the 101-year-old

factory in Melksham in phases starting in 1983.

The operational review in the annual report blames increasingly difficult meat markets and overcapacity for the troubles of Bowers (Wiltshire), which made a loss of £1.5m. Firm management action has begun to rectify the situation, which includes the development of a wider range of added-value products as well as significantly improving productivity and operating efficiency.

Elsewhere in Unigate's meat holdings division, Turners Turkeys and new acquisition Clipper Seafoods have both shown strong growth potential.

The Wincanton transport, garage and engineering operations have together achieved a record year despite difficulties in the private and commercial vehicle markets.

Meeting, The Dorchester Hotel, W. September 8, noon.

## Better year expected by CHI chairman

**DESPITE THE** unfavourable economic climate, Mr Tim Kearley, the chairman of C H Industrial, says in his annual statement to shareholders that overall, he expects the current year to be more satisfactory.

As previously announced, pre-tax profit for the year to April 3, 1982 tumbled from £701,000 to £51,000, on turnover of £13.4m, against £14.7m. The dividend for the period is being cut from 24p to 14p per share.

The group structure is being reorganised into three divisional companies encompassing building chemicals products, property development and investment and general industrial interests.

Mr Kearley believes further progress will be made within the building products division and he expects the property division to contribute profits at a higher level than last year. The general industrial side, however, is expected only to make a small contribution to group profits.

Through property sales and other actions planned during the current year, short term borrowings will be reduced and the board intends to ensure that total borrowings are kept to an acceptable level in relation to shareholders' funds.

A more detailed analysis of the figures shows a variant growth pattern between the different sectors with some parts doing well and others remaining stagnant.

Traditional ordinary individual life business was seen in the half-yearly results of Hambo Life, the largest linked-life company in the UK. Its annual premiums rose 9 per cent to £55.6m, its single premiums by 2 per cent to £53.7m.

The market waits to see whether this slackening is just a pause in the steady growth of linked-life or whether growth rates will be much lower in future because of competition with unit trust and other forms of savings.

One growth area is personal pensions, sold mainly to the self-employed but available to employed people not in a company scheme.

This Government has encouraged the self-employed to set aside more of their earnings towards their pension by giving them substantial additional tax concessions on contributions.

Sales of personal pension contracts have risen steadily since the 1980 Finance Act which contained the first batch of concessions.

First-half figures for these contracts showed annual premiums up 21 per cent from £73m in 1981 to £88m and single premiums up 23 per cent from £51.7m to £64.5m. Such figures show there is still plenty of growth in the personal pensions sector.

The growth in annual premium pension business was equally strong in both traditional contracts and unit-linked schemes, but linked schemes maintained a much higher rate.

## Personal pensions hold sales growth

BY ERIC SHORT

GENERAL insurance business in the UK is going through a sticky patch as the first companies' assurance companies' reports on half-year results for 1982 illustrate clearly.

In contrast the life assurance side appears to be holding its own in spite of the continuing recession, according to figures last week by the three life associations - the Life Offices Association, the Associated Scottish Life Offices and the Industrial Life Offices Association.

The Wincanton transport, garage and engineering operations have together achieved a record year despite difficulties in the private and commercial vehicle markets.

Meeting, The Dorchester Hotel, W. September 8, noon.

The group structure is being reorganised into three divisional companies encompassing building chemicals products, property development and investment and general industrial interests.

Mr Kearley believes further progress will be made within the building products division and he expects the property division to contribute profits at a higher level than last year. The general industrial side, however, is expected only to make a small contribution to group profits.

Through property sales and other actions planned during the current year, short term borrowings will be reduced and the board intends to ensure that total borrowings are kept to an acceptable level in relation to shareholders' funds.

A more detailed analysis of the figures shows a variant growth pattern between the different sectors with some parts doing well and others remaining stagnant.

Traditional ordinary individual life business was seen in the half-yearly results of Hambo Life, the largest linked-life company in the UK. Its annual premiums rose 9 per cent to £55.6m, its single premiums by 2 per cent to £53.7m.

The market waits to see whether this slackening is just a pause in the steady growth of linked-life or whether growth rates will be much lower in future because of competition with unit trust and other forms of savings.

One growth area is personal pensions, sold mainly to the self-employed but available to employed people not in a company scheme.

This Government has encouraged the self-employed to set aside more of their earnings towards their pension by giving them substantial additional tax concessions on contributions.

Sales of personal pension contracts have risen steadily since the 1980 Finance Act which contained the first batch of concessions.

First-half figures for these contracts showed annual premiums up 21 per cent from £73m in 1981 to £88m and single premiums up 23 per cent from £51.7m to £64.5m. Such figures show there is still plenty of growth in the personal pensions sector.

The growth in annual premium pension business was equally strong in both traditional contracts and unit-linked schemes, but linked schemes maintained a much higher rate.

## FT Share Information

The following securities have been added to the Share Information Service:

Dencora (Section: Property)

Oilfield Inspection Services (Oil and Gas)

UU Textiles (Textiles)

## No decision on Quartz Hill before 1984

IT IS reported from Anchorage, that the Rio Tinto-Zinc group's U.S. Borax subsidiary will not make a decision until 1984 on whether to take to production the big Quartz Hill polybromide project on the southern tip of the Alaska Panhandle.

Mr Jack Colvin, the U.S. Borax land department manager, said that the earliest that the mine could reach production would be 1987 and the company would seek a two-year option on a site in western Washington for a \$40m (£23.5m) plant to process molybdenum.

Agreement has been reached whereby Centreway Industries (CI) is to acquire from Centreway Trust (CT) - subject to the approval of the independent ordinary shareholders of CI and the ordinary holders of CT - the freeholds of certain garage properties owned by CT, but occupied under leases by subsidiaries of CI. The consideration is £503,000 cash.

## BASE LENDING RATES

A.B.N. Bank	11.1%	Grindlays Bank	11.1%
Allied Irish Bank	11.1%	Guinness Mahon	11.1%
Bamburgh Bank	11.1%	Harrgrave Secs. Ltd.	11.1%
Barclays Bank	11.1%	Heritable & Gen. Trust	11.1%
Bank of America	11.1%	Hill Samuel	11.1%
Bank of Scotland	11.1%	C. Hoare & Co.	11.1%
Bank of the West	11.1%	Banco de Bilbao	11.1%
Bank of Tokyo	11.1%	Hongkong & Shanghai	11.1%
Bankers Trust	11.1%	Kingsnorth Trust Ltd.	11.1%
Bank of Ireland	11.1%	Knowles & Co. Ltd.	11.1%
Bank Leumi (UK) plc	11.1%	Lloyds Bank	11.1%
Bank of N.W.	11.1%	Mallinbank Limited	11.1%
Bank Street Sec. Ltd.	11.1%	Midland Bank	11.1%
Bankers Beige Ltd.	11.1%	Samuel Montagu	11.1%
Barclays Bank	11.1%	Beneficial Trust Ltd.	12.0%
Bank of Mid. East	11.1%	Brit. Bank of Mid. East	11.1%
Bank of Tokyo	11.1%	Roxburghe Guarantee	12.0%
Canada Permanent Trust	11.1%	Slavenburg's Bank	11.1%
Castile Court Trust Ltd.	11.1%	Standard Chartered	11.1%
Chase Manhattan Bank	11.1%	Trust Dev. Bank	11.1%
Citicorp Gt.Yr. Trust Ltd.	11.1%	Westgate Savings Bank	11.1%
CIBC	11.1%	T.C.B.	11.1%
CIBC World Markets	11.1%	United Bank of Kuwait	11.1%
CIBC World Securities	11.1%	Volkswagen Int'l. Ltd.	11.1%
City & County Bank	11.1%	Whiteaway Laidlaw	11.1%
City & County Securities	11.1%	Williams & Glyn's	11.1%
City & Giro Bank	11.1%	Wintrust Secs. Ltd.	11.1%
City & Giro Securities	11.1%	Yorkshire Bank	11.1%
City & Giro Trust	11.1%	Members of the Accepting Houses Committee	11.1%
City & Giro Trust	11.1%	7-day deposits 8.5% 1 month 8.75% Short term £20,000/12 month	11.1%
City & Giro Trust	11.1%	7-day deposits on sums of under £10,000 £7.5% £10,000 up to £50,000 9% £50,000 and over 10%	11.1%
City & Giro Trust	11.1%	Call deposits £1,000 and over 8% 10 day deposits over £1,000 9.5%	11.1%
City & Giro Trust	11.1%	Mortgage base rate	11.1%

## THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

U.S.\$60,000,000 Floating Rate Notes 1978-1983

For the six months 15th August 1982 to 15th February 1983 the Notes will carry an interest rate of 13 1/4% per annum with a coupon amount of U.S.\$71.24

Bankers Trust Company, London Agent Bank

## FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half yearly. Rates for deposits received not later than 20/6/82

TERMS (YEARS) 3 4 5 6 7 8 9 10

INTEREST % 11 12 13 12 12 12 12 12

Deposits to and further information from The Trustees, Finance for Industry plc, 91 Waterloo Rd, London SE1 8KP (01-782 2622, Ext. 367). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFC and PCL.

THE TRING HALL USM INDEX 126.6 (+0.4) Close of business 13/8/82 Tel: 01-538 1591 BASE DATE 10/11/80 100

THE LADBROKE INDEX 538.544 (-1) Close of business 13/8/82

THE KRUNG THAI (CAYMAN) LIMITED U.S.\$25,000 Guaranteed Floating Rate Notes due 1984

Guaranteed by Krung Thai Bank Limited

In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 13 1/4% per annum. The Coupon Amount of U.S.\$70.28 will be payable on 17th February, 1983 against the surrender of Coupon No. 7, 16th August, 1982.

Manufacturers Hanover Limited Agent Bank

6000's capitalisation	Company	Change Gross Yield	% P/E</th

## CREDITS

## Mexico's debt crisis overshadows other problem borrowers

MEXICO'S deepening financial crisis has now overshadowed the problems of all other sovereign borrowers and the imposition by the Mexican Government of exchange controls last Friday capped a week of steadily mounting concern.

The latest measures, including the shut-down of all foreign exchange transactions in Mexico, came only seven days after the introduction of a new two-tier exchange system. This system, with its preferential rate of around 49 pesos to the dollar, evidently failed to stem the outflow of dollars.

When the two-tier system was introduced it led to an immediate devaluation of over 30 per cent as the peso-dollar parity shifted to more than 70 pesos to the dollar. The preferential rate was to be available only for essential imports and for the repayment of interest on foreign debt by Mexico's private sector but not for private sector principal repayments.

The first reaction to this was the start of debt rescheduling talks between a number of private sector companies and their foreign banks. Some of them, insufficiently capitalised and with large dollar debts outstanding, would have had to reschedule anyway—the soaring cost of principal repayments made rescheduling all the more urgent.

Before the Mexican authorities could detail the new two-tier system, however, they turned standing policy on its head and announced exchange controls. Foreign currency may not be transferred out of the country, dollar bank accounts in Mexico are no longer accessible by account holders—only pesos may be withdrawn at the rate of 69.5 pesos to the dollar. All foreign exchange and precious metal trading has been suspended.

All of this went deeply against the position of the Banco de Mexico, the central bank, which has argued for months that no exchange controls of any sort would be acceptable, even as an emergency temporary measure.

By Friday evening bankers in London, New York and Mexico City were describing the crisis

Alan Friedman

This announcement appears as a matter of record only.



### CANADIAN UTILITIES LIMITED

(Incorporated under the laws of Canada)

Can. \$35,000,000

17% Debentures 1982 Second Series due August 15, 1987

Issue Price 100%

Wood Gundy Limited

Banque Bruxelles Lambert S.A.

Société Générale de Banque S.A.

Algemene Bank Nederland N.V.

Banque Générale du Luxembourg S.A.

Deutsche Bank Aktiengesellschaft

Greenshields Incorporated

Hambros Bank Limited

Orion Royal Bank Limited

Salomon Brothers International

Swiss Bank Corporation International Limited

S.G. Warburg & Co. Ltd.

Amro International Limited

Banka del Gottardo

Bank Gutzwiller, Kurz, Bungener (Overseas) Limited

Bank Leu International Ltd.

Bankhaus Hermann Lampe Kommanditgesellschaft

Banque Internationale à Luxembourg S.A.

Banque Ippa S.A.

Bank Paribas

Banque Populaire Suisse S.A. Luxembourg

Banque Worms

Baring Brothers & Co. Limited

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

Bayerische Landesbank Großzentrale

Bayerische Vereinsbank Aktiengesellschaft

Berliner Handels- und Frankfurter Bank

Breisach Pinschof Schoeller Bank Kommanditgesellschaft

CIBC Limited

Chemical Bank International Group

Citicorp International Group

Commerzbank Aktiengesellschaft

Crédit Général, Société Anonyme de Banque

Crédit Industriel et Commercial

Creditanstalt-Bankverein

Credito Italiano

Crédit Lyonnais

Daiwa Europe Limited

Deutsche Girozentrale Deutsche Kommunalbank

DG Bank Deutsche Genossenschaftsbank

Dominion Securities Ames Limited

Dresdner Bank Aktiengesellschaft

Genossenschaftliche Zentralbank AG Vienna

Handelsbank N.W. (Overseas) Limited

Hessische Landesbank Großzentrale

Kidder Peabody International Limited

Kleinwort Benson Limited

Kreditbank N.V.

Lehman Brothers Kuhn Loeb International, Inc.

McLeod Young Weir International Limited

Merck, Finck & Co.

Mitsubishi Bank (Europe) S.A.

Samuel Montagu & Co. Limited

Nesbitt, Thomson

Sal Oppenheim jr. & Cie.

Österreichische Länderbank

Pierson, Heldring & Pierson N.V.

Piffield Mackay Ross Limited

Rea Brothers PLC

Sauwa Bank (Underwriters) Limited

Schoeller & Co. Bank Kommanditgesellschaft

Skandinaviska Enskilda Banken

N.V. Slavenburg's Bank

Société Générale

Standard Chartered Merchant Bank Limited

Union Bank of Switzerland (Securities) Limited

Vereins- und Westbank Aktiengesellschaft

August 1982

## INTERNATIONAL CAPITAL MARKETS

### INTERNATIONAL BONDS

## Concern over U.S. tax proposals

CONFUSION AND concern gripped the Eurodollar bond market at the end of last week as a series of rumours circulated about the impact of pending U.S. tax legislation on new issues such as Du Pont, IBM, Xerox, and others.

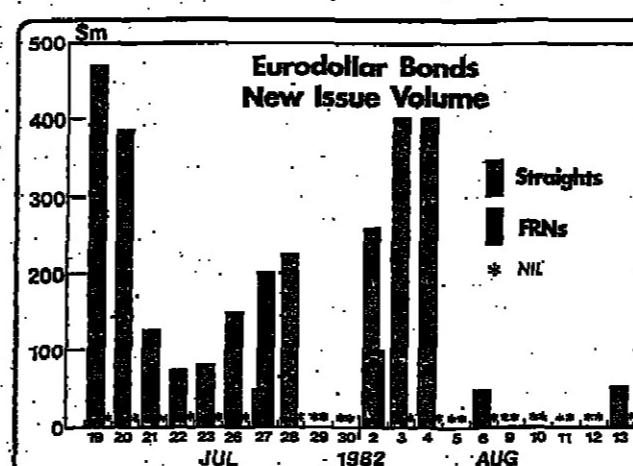
The concern mounted to such an extent that Morgan Guaranty, as lead-manager of the IBM and Du Pont bonds, dispatched a special telex to co-managers of the IBM paper and to both managers and underwriters of the Du Pont issue.

The worries revolve around "The Tax Equity and Fiscal Responsibility Act of 1982".

The Reagan Administration's omnibus legislation designed to raise an extra \$100bn in taxes. One small portion of the legislation, which is now the subject of House-Senate conference negotiation, refers to bearer bonds, and it is this section which led to alarm last week.

The section comes under the rubric of "increased compliance measures," a series of provisions designed to capture \$30bn in additional taxes for the U.S. Government through more stringent regulation and monitoring of American business.

The information which has reached Europe largely concerns the Senate version of the Bill, which is now being altered by Congressional staff in conference committee. This version would ban the use of U.S. paying agents for bearer bonds, would impose a strict reporting requirement on issuers of bearer bonds so that they could be forced to disclose bondholders' identities and, most upsetting, would forbid the payment of interest or principal



## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

4

## U.S. BONDS

## Fall in short-term rates brings a sparkle back

BY REG

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SOME OF the sparkle returned to the New York credit markets last week. Bond prices rallied in response to a decline in short-term interest rates, while on Friday the Federal Reserve cut the discount rate from 11 to 10.5 per cent—the third cut in four weeks.

Nevertheless, deeply felt uncertainties remain in the market over the Federal budget deficit and the likely success of tax measures in congress to reduce its size.

The discount rate cut had been partially allowed for following Fed intervention in the markets throughout the week to supply reserves, and brought an immediate cut in the prime rate by several major banks.

The Fed had been expected to reduce the discount rate for four main reasons. First, the

Renewed concern about the health of some U.S. financial institutions had an indirect effect on the credit markets as funds were switched from the money markets into the safe treasury bond market. The shorter-term treasury bill market benefited particularly, although some dealers said the unwinding of positions following the Lombard-Wall crash could prove a countervailing force.

The other major talking point was the advent of the Treasury Income Growth Receipt (TIGR). Merrill Lynch launched the receipts—deeply discounted zero coupon receipts backed by long treasury bonds—at the beginning of the week.

The sale of TIGRs with a face value of \$2.565bn backed by \$500m in long treasury bonds to yield between 10.5 and 13.75 per cent went well, with about \$2.2bn of the issue bought,

The longer term significance of the TIGR for the credit markets probably depends upon the establishment of an active secondary market for the securities. However, Merrill Lynch has already been followed into the arms by Lehman Brothers Kuhn Loeb, and other securities firms are said to be poised to launch TIGRs of their own.

The rally in the Government bond market spilled over into the corporate bond sector, which also benefited from the continuing weakness of the stock market.

Companies were quick to take advantage of this "borrowing window" and launched a flood of new issues onto a market where retail buying was reported to be strong.

Among the new issues was a \$200m three-year note from General Motors—and a \$200m issue of 10-year notes from the Inter-American Development Bank.

In total about \$1.4bn in new notes were launched on the market last week, considerably more than had been listed. This week also looks busy with some \$750m of new issues scheduled, including two \$100m 10- and 30-year bonds from Commonwealth Edison and a \$150m debenture from Shell Canada.

Fourth, reports of difficulties in the private sector, including the failure last week of a second Wall Street securities firm, Lombard-Wall, and its money markets unit, have probably encouraged the Fed to supply sufficient funds to calm the markets.

Paul Taylor

## Eight international banks sell stakes in Iranvest

BY WILLIAM HALL, BANKING CORRESPONDENT

EIGHT LEADING U.S., European, and Japanese banks have pulled out of Iran Overseas Investment Corporation (Iranvest), the London consortium bank, and sold their shares to two Iranian banks.

Iranvest, formed in 1973, has proved a victim of circumstances beyond its control and its initial rationale has disappeared. It was originally set up to channel Iranian investment into other parts of the world but was soon being used to raise funds for Iran on international markets. It has acted as lead manager or agent for approximately a third of Iran's medium-term syndicated borrowings.

Following the Iranian revolution and the U.S. hostages crisis, the bank's deposits with U.S. banks were blocked by Presidential order in November 1979. Once the crisis was over it played an important role, as agent bank for 14 syndicated loans totalling more than \$1.5bn, which had peaked at £150m in 1978 fell to £105m in 1980 but rose marginally last year.

The bank says that it intends

to develop its international banking services with a "significant expansion" in its commercial banking and money market activities.

Iranvest was initially set up with the ten shareholders each owning ten per cent. However, in the mid-1970s the two Iranian banks increased their shareholdings to a combined 50 per cent.

Iranvest is the latest in a growing number of London consortium banks which has been restructured because its original rationale has disappeared.

In recent years, the Royal Bank of Canada has bought out the other shareholders in Orion and Chemical Bank has done the same with London Multinational. United International Bank, Rothschild International, Brown Harriman and International Banks and Western American Banks are other examples of London consortium banks, which have been bought out by either one or two of their shareholders.

## AEG South Africa still sees growth

By Bernard Simon in Johannesburg

AEG'S SOUTH African subsidiary plans to go ahead with a R15m (\$4.5m) expansion programme despite the difficulties of its parent company, according to Mr Peter Hutz, the local managing director.

AEG South Africa, 84 per cent owned by the German parent, is the largest contributor to the financially troubled group's earnings outside Europe. Its pre-tax profit totalled R1m last year on sales of R70m. According to Mr Hutz, sales are expected to rise to around R85m in 1982.

The proposed expansions are in several high technology businesses. These include radio transmission equipment, switchgear, electric turbines, and signalling equipment. Mr Hutz declined to disclose details.

AEG South Africa is the country's second largest producer of a number of household appliances. It is also understood to be a sizeable supplier of military equipment.

## Strong first-half gain by Papyrus

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

PAPYRUS, the Swedish pulp and paper group, raised its first-half earnings by 175 per cent from Skr 56.8m to Skr 156.4m (\$22.5m), while sales advanced by just under 5 per cent to Skr 1.73bn (\$27.5m).

After adjusting for minority interests and a small net extraordinary income, the group shows a taxable profit of Skr 88m, compared with Skr 20m in the first half of 1981.

This strong performance, at a time when most of the Swedish pulp and paper industry is complaining of depressed markets, means that Papyrus has

managed to sustain through the first six months of this year the profit surge it experienced in the last four months of 1981.

In the first half of this year, earnings on the cardboard and paper operations improved while even newspaper is reported to have turned in a better result in spite of lower output.

Another important factor in the first-half profits climb was the change in net financial items from a loss of Skr 14m to an income of Skr 14m.

Behind this development lies the sale in December of Papyrus' hydro-electric power plant for Skr 450m.

## U.S. expansion for Roche

diagnostics. John Wicks reports from Zurich.

The takeover, for which no price has been disclosed, follows the recent acquisition by Roche of Biomedical Reference Laboratories which employs some 900 persons and is active in medical

operations, John Wicks reports from Zurich.

The takeover, for which no price has been disclosed, follows the recent acquisition by Roche of Biomedical Reference Laboratories which employs some 900 persons and is active in medical

## INTERNATIONAL APPOINTMENTS

Illinois. He was vice president, human resources in the Brno division, research, CBS/Broadcast Group.

Mr Jon A. Burman has been appointed to the new position of vice president-manufacturing of Hamilton's aerospace systems business units. He has direct responsibility for manufacturing, materials management, manufacturing engineering, industrial engineering and financial operations in this new business unit. He was materials manager.

Mr Gilberto de Botton has been appointed general manager and Mr Elwin Joss deputy general manager of ROTHSCHILD BANK AG, Zurich.

Mr John S. Rydz has been appointed vice-president technology of EMAHART CORP, Farmington, Connecticut. This newly-created post replaces that of vice-president research and development, which had been held by Mr Walter L. Abel.

Mr Alberto Cribiore has joined WARNER COMMUNICATIONS as senior vice-president of international relations and government affairs, at AT&T's head office in New York. He was vice president of AT&T's Brussels regional control office for continental Europe, the Middle East and Africa.

Mr Bowdrie P. May has been appointed vice-president, international relations and government affairs, at AT&T's head office in New York. He was vice president of AT&T's Brussels regional control office for continental Europe, the Middle East and Africa.

• AM INTERNATIONAL INC

has appointed Mr Richard F. Elliott vice president, human resources of the multigraphics division, based at Mt Prospect.

Mr Jay Eliasberg has become vice-president, research. Mr

Eliasberg was vice-president, research, CBS/Broadcast Group.

• SEARS ROEBUCK AND CO. has appointed Mr Philip J. Purcell as president and chief operating officer of Dean Witter Financial Services Group. He will continue as chairman of the Sears corporate strategic planning committee. He was elected senior vice-president corporate administration and planning in March.

• Mr Philip S. Byrne has succeeded Mr Douglas A. Henderson as general manager of POLYSAR INTERNATIONAL, Fribourg.

• Mr J. Avery Rush, head of DIAMOND SHAMROCK's oil and gas operations since 1969, has been elected vice-chairman. He will concentrate on acquisition and development activities in the oil and gas area. He will also oversee the orderly transition of the Sigmaor organisation into Diamond Shamrock.

Diamond Shamrock has also named unit presidents for the recently restructuring oil and gas operations. Mr Riley M. Epps has been appointed unit president, refining and marketing. This San Antonio-based unit will consist of Diamond Shamrock's existing refining and marketing operations as well as the Sigmaor businesses. Mr Epps has been

three years in Saudi Arabia as general manager of GCC (General Contracting Company) and as vice-president of Olayan Saudi Holding Company.

• Mr J. A. Langley has been appointed by TORONTO DOMINION BANK, assistant general manager, merchant banking services to be located in Toronto. Mr R. W. du Plessis will replace him as assistant general manager and managing director of Toronto Dominion International Bank, in London.

• SCOTT WILSON KIRK PATRICK has made the following appointment of partners in the Hong Kong firm. Mr David Butler and Mr John Sutton.

• Mr Mario Gatti, deputy director of ENTE NAZIONALE PER L'ENERGIA ELETTRICA's purchasing department, has been named director of the research and development department from September 1.

• WARNER COMMUNICATIONS INC has named Mr Alberto Cribiore as senior vice-president for corporate development and acquisitions. Mr Cribiore has, for the past six years, been vice-president in charge of corporate development for AT&T's European arm, HEATL USA, the U.S. arm of IFINT, a worldwide investment group. Mr Jay Eliasberg has become vice-president, research. Mr

Eliasberg was vice-president, research, CBS/Broadcast Group.

• Mr Bernard P. Auxenfans has been appointed regional director, Europe-Africa, and as vice-president of MONSANTO's agricultural products division. He succeeds Mr Michael W. Winkel who returns to the U.S. in the new position of general manager, international for agricultural products. Mr Auxenfans will be based at area headquarters in Brussels.

• Mr Peter M. Jackson has been appointed chief operating officer of MANNAI CORPN. This is a new position in the organisation and reflects the continuing growth of the group in Qatar and in neighbouring countries. Latterly, Mr Jackson spent over

## FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS Issued Bid Offer day week Yield Change on YEN STRAIGHTS Issued Bid Offer day week Yield

YEN STRAIGHTS Issued Bid Offer day week Yield

OTHER STRAIGHTS Issued Bid Offer day week Yield

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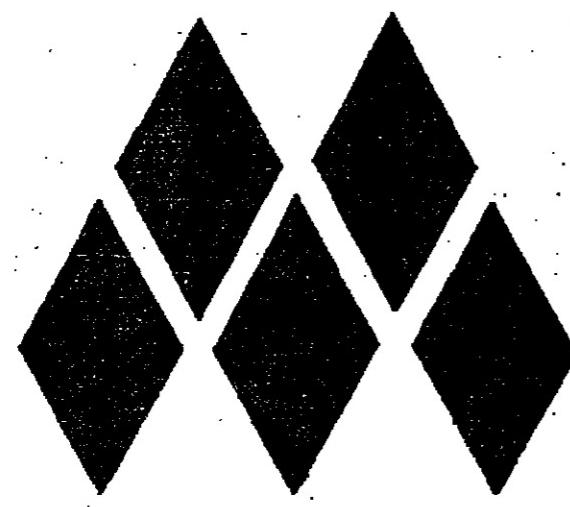
OTHER STRA

A copy of this Offer for Sale, having attached thereto the documents specified herein, has been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange for the Ordinary Share capital of Mercantile House Holdings plc ("Mercantile House" or "the Company") issued and now being issued to be admitted to the Official List. This Offer for Sale includes particulars given in compliance with the Requirements of the Council of The Stock Exchange for the purpose of giving information with regard to the Company. The Directors of the Company have taken all reasonable care to ensure that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

This Offer for Sale is conditional upon the completion of the agreements referred to in sub-paragraphs 6(a), 7(a) and 7(e) of Appendix 4 (including the completion of the exercise of the options to exchange promissory notes for shares in the Company as referred to therein) and upon being granted (subject only to the posting of Letters of Acceptance) by the Council of The Stock Exchange for the Ordinary Share capital of the Company issued and now being issued by not later than 15th August, 1982. Except where the context otherwise requires, this Offer for Sale has been prepared on the basis that these conditions have been satisfied.

This Offer for Sale does not constitute, and may not be used for the purpose of, an offer or solicitation in any jurisdiction or to any person resident in any jurisdiction, in which or to whom such an offer or solicitation is not authorized by law.

The Application List for the Ordinary Shares now offered for sale will open at 10 a.m. on Thursday, 19th August, 1982 and may be closed at any time thereafter. The procedure for application is set out below.



# Mercantile House Holdings plc

Offer for Sale by S.G.Warburg & Co.Ltd.  
of 6000000 Ordinary Shares of 25p each at 375p per share payable in full on application

## Directors

Robert Renny St. John Barkshire, T.D., A.I.B., J.P. (Chairman)	Arthur W Hahn (U.S.A.) 1641 Ravine Terrace, Highland Park, Illinois
Highlands, Chiddingfold, near Faversham, Kent	Michael Anthony Knowles 53 Colbert Avenue, Thorpe Bay, Essex
Michael John Lumley Kelly, J.P. (Joint Deputy Chairman)	Jack Nash (U.S.A.) 784 Park Avenue, New York, New York
Littlesore, Jersey Road, Osterley, Isleworth, Middlesex	Stephen Robert (U.S.A.) 203 East 72nd Street, New York, New York
Keith Hughesdon (Joint Deputy Chairman)	Elizabeth Sam (Singapore) 45 Sung Kang Avenue, Singapore
Petres Farmhouse, Harwoods Lane, East Grinstead, Sussex	Derrick George Scotchbrook Deepdene, Canterbury Road, Herne Bay, Kent
Peter Graham Bainbridge 9 Elliot Vale, Blackheath, London SE3	Anthony William Edward Scrase Javae, Station Lane, Milford, near Godalming, Surrey
Edward Charles Baltes (U.S.A.) 23 Independence Drive, Manhasset Hills, Long Island, New York	Andrew John Conyers Sommerville, F.C.A. 14 Fawcett Street, London SW10
The Earl of Carrick 10 Netherton Grove, London SW10	Donald Willard Spiro (U.S.A.) 2 Broadway, New York, New York
George Wardrop Fife, C.A. Gable Cottage, Coomb Hill Road, Kingston upon Thames, Surrey	Michael Craig Stoddart Compton House, near Kinner, Worcestershire
Nathan Gantcher (U.S.A.) 75 Griffin Avenue, Scarsdale, New York	Richard John Toomer Oldfield, Lewes Road, Haywards Heath, Sussex
Graham Barry Graves Ivy House, Ivy House Lane, Beckenham, Kent	Michael James Warren Ridgways, Great Horsted, Colchester, Essex
Philip Graham Eye Greenwell 2 Peck Crescent, London SW19	Christopher Trefusis White-Thomson Baggerells, White Colne, Colchester, Essex
Vincent William Griffis (U.S.A.) 6 Midland Road, Rockville Centre, New York	

## Share capital

Authorised	Issued and now being issued fully paid
£ 11,000,000 in Ordinary Shares of 25p each	£ 8,334,089
20,000,000 in 7.7 per cent. Convertible Redeemable Preference Shares of £1 each	20,000,000
<b>31,000,000</b>	<b>28,334,089</b>

The Ordinary Shares now offered for sale rank in full for all dividends declared or paid on the Ordinary Share capital of the Company after the date hereof, save that they will not be entitled to the final dividend of 10.5p per Ordinary Share in respect of the year ended 30th April, 1982.

## Chairman's Letter

The following is a copy of a letter to S. G. Warburg & Co. Ltd. from Mr. R. R. St. J. Barkshire, Chairman of Mercantile House Holdings plc.

The Directors,  
S. G. Warburg & Co. Ltd.

13th August, 1982

Dear Sirs,

In connection with your offer for sale I have pleasure in giving you the following information.

### Introduction

On 1st June, 1982 it was announced that Mercantile House proposed to acquire the Oppenheimer group from the Oppenheimer Partnership and Electra for a consideration of approximately £37 million. In view of the substantial size of the acquisition in relation to the market capitalisation of Mercantile House, the Council of The Stock Exchange suspended the listing of the ordinary shares on that day at the request of the Directors of Mercantile House.

Completion of the acquisition of the Oppenheimer group is now conditional only upon listing being granted by the Council of The Stock Exchange for the ordinary share capital of Mercantile House and the offer for sale has been prepared on the basis that the acquisition has been completed.

Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of Mercantile House to be admitted to the Official List and, subject to this being granted, dealings are expected to commence on 26th August, 1982.

### History

The Company has its origins in the exchange broking business of Marshall and Son which was founded in London in 1868. The Mercantile House group in its present form has evolved since 1967 and the majority of the people involved at that time are still with the Group. The Directors have sought to develop the activities of the Mercantile House group both by expanding its money broking activities and by increasing the range of other financial services.

The policy of extending the international coverage of Marshalls, the Mercantile House group's money broking division, has been achieved by increasing the number of centres around the world in which Marshalls has offices to the current total of 20. A major step towards strengthening Marshalls' presence in the U.S. was the acquisition in 1977 of Laser Bros., Inc., a leading money broker based in New York. Further acquisitions of money broking companies have included Wellwalth & Co. Limited in 1979 and Cosmores Holding A.G. in 1981, which have strengthened Marshalls' position respectively in the London market and the continent of Europe.

The range of services other than money broking offered by the Mercantile House group has, in recent years, been developed through two principal divisions. Following the acquisition in 1980 of the companies which now form the William Street group, the group provides a broking service in U.S. fixed interest securities. The acquisitions of Woodstock, Inc. in 1980 and R.J. Rouse & Co. Limited in 1981 have enabled the Mercantile House group to establish itself as a broker in most of the world's principal commodity markets. In addition to these two divisions, the group has extended its activities into fund management, leasing consultancy and other financial services in the U.K.

The current acquisition of the Oppenheimer group substantially extends the Group's services in the U.S. to include securities brokerage and trading, and fund management. Based on industry statistics, Oppenheimer Brokerage is among the 25 largest U.S. brokerage firms ranked by capital. Oppenheimer Management is one of the leading mutual fund managers in the U.S. in respect of total funds under management.

The Company first obtained a listing on The Stock Exchange by way of an Offer for Sale in July, 1979.

### Business

Mercantile House now has five major divisions engaged in money broking, U.S. fixed interest securities broking, commodity broking, securities brokerage and trading, and fund management. In addition it provides leasing services and has a number of trade investments. In forming these divisions some integration between the Mercantile House group and the Oppenheimer group is taking place.

### Money broking

Marshalls is an international money broker, providing a service to the international foreign exchange and deposit markets through its offices around the world. Its customers are mainly banks but also include governments, government agencies, local government authorities, other financial institutions and commercial and industrial companies. Marshalls' income is derived from charging commissions to its customers and, except for Laser as described below, not from taking a position in the markets or trading for its own account.

Marshalls' largest offices are in London and New York and it also has offices in Jersey, Glasgow, Dublin, the Isle of Man, Amsterdam, Geneva, Luxembourg, Zurich, Panama, San Francisco, Toronto, Hong Kong, Singapore, Sydney and Tokyo. In Bahrain and Kuwait it has management contacts to operate broking companies owned in conjunction with local associates and it owns 25 per cent. of a broker in Manila. Marshalls also has agency arrangements with brokers in Frankfurt, Madrid, Milan, Paris, Colombia and Kuala Lumpur which enable its offices to increase their coverage of these centres. On a normal working day, the geographical spread of Marshalls' offices enable at least one office to be active in the markets at all times. Marshalls is a member of the appropriate associations and representative bodies for brokers in the centres in which it operates.

The recent trend in money broking has been towards a concentration of business into a small number of larger brokers who are able to offer a more comprehensive service to their customers, a trend which has been accelerated by the introduction of volume discounts in some centres, including London and New York. Marshalls' worldwide network has enabled it to take advantage of this trend and to emerge as one of the leading international brokers. Highly developed international communications facilities and the ability to obtain the most competitive rates make it likely that users of the money markets will make increasing use of the services of larger brokers such as Marshalls.

In the U.S. Laser also participates in the short term money market as a principal. In this market Laser enters into repurchase, and resale agreements with banks, broker-dealers and others wishing to buy or sell U.S. Government and Federal agency securities and certificates of deposit in order to lend or borrow short term funds. Laser derives earnings from the difference in the

## Summary of information

The following information has been derived from the full text of the offer for sale which includes combined pro forma historical financial information on the Group based on the latest audited consolidated financial statements of the Mercantile House group and the Oppenheimer group. It should be read in conjunction with Appendix 3 and with the full text of the offer for sale.

## Pro forma financial information

	Before conversion of convertible preference shares	After conversion of convertible preference shares
<b>Profit before taxation</b>	<b>£34.4 million</b>	<b>£34.4 million</b>
<b>Profit attributable to ordinary shareholders</b>	<b>£14.2 million</b>	<b>£15.7 million</b>
<b>Earnings per share</b>	<b>43.5p</b>	<b>42.4p</b>

## Offer for sale statistics

<b>Offer for sale price per share</b>	<b>375p</b>
<b>Gross proceeds from the offer for sale, including £5.4 million to be received by Electra</b>	<b>£32.5 million</b>
<b>Market capitalisation at the offer for sale price (including £3.0 million of convertible preference shares at par)</b>	<b>£145 million</b>
<b>Price/earnings multiple at the offer for sale price</b>	<b>8.6</b>
— before conversion of convertible preference shares	8.8
— after conversion of convertible preference shares	5.3 percent.
<b>Gross dividend yield at the offer for sale price assuming ordinary dividends for the year ending 30th April, 1983 of not less than 14p per share</b>	<b>3.1 times</b>
<b>Dividend cover calculated on pro forma earnings per share of 43.5p and ordinary dividends of 14p per share</b>	

## Secretary and Registered Office

Andrew Julian Conyers Sommerville, F.C.A.  
Mercantile House, 66 Cannon Street, London EC4N 6AR.

## Stockbrokers

Cazenove & Co.  
121 Bishopsgate, London EC2R 5AN, and  
The Stock Exchange

## Auditors and Reporting Accountants

Price Waterhouse, Chartered Accountants,  
Southwark Towers, 22 London Bridge Street,  
London SE1 9SS

## Bankers

Bank of England  
Threadneedle Street, London EC2R 8AII  
William & Glynn's Bank plc  
6 Lombard Street, London EC3P 3DE

## Joint Reporting Accountants on the Oppenheimer group

Spicer and Oppenheimer,  
Chartered Accountants,  
St. Mary Axe House, 50-52 St. Mary Axe,  
London EC3A 8BY

## Receiving Bankers to the offer for sale

National Westminster Bank PLC  
New Issue Department, P.O. Box No. 70,  
Dukes Head Lane, 12 Wigmore Avenue,  
London WC2H 2HD

## Solicitors to the Company

Clifford-Turner  
Blackfriars House, 19 New Bridge Street,  
London EC4V 6BY

## Solicitors to the offer for sale

Slaughter and May  
35 Basinghall Street, London EC2V 5DB

## Indebtedness

At the close of business on 9th July, 1982 Mercantile House and its subsidiaries ("the Mercantile House group") together with Oppenheimer Holdings, Inc. and those of its subsidiaries acquired by Mercantile House ("the Oppenheimer group") had outstanding long-term other than collateralised borrowings of the Oppenheimer group in the ordinary course of business of £6.0 million. Subject thereto and as disclosed in paragraph 4 of Appendix 4, and apart from inter-group liabilities, neither the Mercantile House group nor the Oppenheimer group had outstanding, at the close of business on 9th July, 1982 any mortgages, charges, debentures, loan capital or any bank capital created but unused, or other borrowings or indebtedness of the nature of borrowing, including bank overdrafts, liabilities under acceptances other than normal trade bills, acceptance credits, hire purchase, guarantees, material guarantees or other financial contingencies.

At the close of business on 16th July, 1982 there had been no material change since 9th July, 1982 in borrowings, or indebtedness in the nature of borrowing outstanding other than in the ordinary course of conducting the trading activities of the Mercantile House group or the Oppenheimer group.

**Securities brokerage and trading**  
Securities brokerage and trading is carried on in the U.S. by Oppenheimer Brokerage which is the incorporated successor to the brokerage and related financial services business of the Oppenheimer Partnership, a New York limited partnership formed in 1950. Oppenheimer Brokerage is a member firm of the New York Stock Exchange and all other principal U.S. securities exchanges providing individual, corporate and institutional customers with the services of a broker in securities and options and of a dealer in corporate, government and municipal securities. Oppenheimer Brokerage, like other U.S. brokerage firms, operates on the principle of dual capacity as a broker for its customers and as a trader for its own account. In addition, it provides a range of other financial services.

Before fixed commission rates were eliminated in 1975, Oppenheimer Brokerage's customers were primarily institutional investors. Since then, Oppenheimer Brokerage has diversified and, as well as providing a broad range of brokerage and investment services to its corporate and institutional customers, backed by its own research and analysis, it has concentrated on providing increased business from individual, financially sophisticated individual investors. In order to generate increased business from this source, Oppenheimer Brokerage has sought to build up a highly motivated sales force and direct substantial efforts towards developing and offering specialised investment products with potentially higher returns and tax advantages, but with a higher degree of risk for investors. These products include investments in selected arbitrage, oil and gas, and venture capital opportunities.

In addition to its principal office in New York, Oppenheimer Brokerage has also opened retail branch offices in Chicago (in 1976), Los Angeles (in 1977), Fort Lauderdale (in 1978) and Houston (in 1981), and an institutional sales office in London (in 1971). Unlike a number of its larger competitors, Oppenheimer Brokerage's strategy is to develop accounts on a regional basis from a few larger offices in major centres.

Two of the present subsidiaries within the Mercantile House group, Saturn Management and SEFCO, which provide corporate financial services including export finance consultancy, will be combined with Oppenheimer Brokerage's London office and will trade under the name Oppenheimer. This will broaden the range of services provided by Oppenheimer Brokerage in the U.K. and extend the number of outlets available to Saturn Management and SEFCO.

Oppenheimer Brokerage's revenues arise primarily from customer related activities and own account trading and also from mergers and acquisitions activities.

**Customer related activities include:**  
— transactions as agent, in listed and over-the-counter securities and options on behalf of institutional and individual customers, for which Oppenheimer Brokerage earns commissions. By offering the specialised investment products described above, Oppenheimer Brokerage believes it attracts individual investors from whom additional revenues can be generated. It also carries out transactions, as agent, in commodities. Access to the Rouse Woodstock group's international commodity network will considerably enhance the range of services and advice which Oppenheimer Brokerage can make available to its customers;

— transactions as principal, in over-the-counter preferred and common stocks and in corporate, government and municipal debt securities. Oppenheimer Brokerage is a dealer in these securities, buying from and selling to other dealers and market makers, to facilitate transactions for its customers. Oppenheimer Brokerage is a net market maker in approximately 100 securities in the over-the-counter market. In order to generate



## Continued from previous page

The charge for taxation for each of the years includes full provision for deferred taxation where taxable benefits arising in the year are expected to give rise to tax charges in future years. No provision has been made for further taxation which would be payable if attributable overseas profits were remitted to the U.K.

## (b) Deferred taxation, which is fully provided, comprises:

	Mercantile House group	£'000
Timing differences arising from accelerated capital allowances		(962)
Other timing differences		4
Advance corporation tax		792
		(166)

## 4. Earnings and dividends per share

Earnings per share for each year are based on the profit attributable to the ordinary shareholders, being profit after taxation and minority interest, and the weighted average number of shares in issue during each year having adjusted for rights, bonus and acquisition issues in 1980 and 1981. Dividends per share have also been adjusted on a similar basis.

## 5. Fixed assets

## Fixed assets comprise:-

	Improvements	Furniture, fixtures, motor vehicles and equipment	Total
Cost	£'000	£'000	£'000
Less accumulated depreciation	4,101	12,217	16,318
	580	4,384	4,964
Net book amount at 30th April, 1982	3,521	7,833	11,354

## 6. Investments

## Trade investments

	Mercantile House group	£'000
Shares in associated companies at cost together with the Mercantile House group's share of accumulated undistributed profits less losses and amounts written off		301
Seeds on commodity exchanges at cost		1,392
Other trade investments at cost - fixed		4
- undivided		483
		2,179

In the opinion of the Directors the value of the above trade investments at 30th April, 1982 was not significantly different from the values shown in the balance sheet.

## Subsidiary companies

	Mercantile House	£'000
Shares in subsidiary companies at cost		7,854
A list of the principal subsidiary companies, all of which are wholly owned, is set out in note 18.		

## 7. Other debtors

	Mercantile House group	Mercantile House	£'000
Debtors and prepayments	17,031	971	
Current accounts with subsidiaries		27,685	
Commodity customers' margin accounts	15,023	-	
	32,053	28,456	

## 8. Assets held for resale

	Mercantile House group	£'000
Assets held for resale		5,500

At the time of the acquisition of Charles Fulton Holdings Limited on 23rd March, 1982 consideration was being given to the sale of certain of its subsidiaries. Since the year end, the following arrangements have been concluded:-

(a) On 6th April, 1982, Charles Fulton (London) Ltd., a 100% subsidiary of Charles Fulton Holdings Limited sold principally to the management for £1,000,000 including interests in its subsidiary, Charles Fulton (Hong Kong) Limited and the 40 per cent. interest in Charles Fulton (Malaysia) Sdn. Bhd., for £4.8 million payable in cash on completion, which is expected to be in August, 1982.

The net tangible assets of the above companies together with a portion of the premium arising on acquisition of Charles Fulton Holdings Limited are shown at their agreed net realisable values.

## 9. Bank overdrafts

	Mercantile House group	Mercantile House	£'000
Bank overdrafts	2,852	2,959	
Other bank borrowings	8,747	6,184	

The other bank borrowings relate to Charles Fulton Holdings Limited and include £6,184,000 for the financing of its acquisition.

## 10. Other creditors

	Mercantile House group	Mercantile House	£'000
Creditors and accrued charges	2,827	1,000	
Current accounts with subsidiaries		3,026	
Taxation	5,089	-	
Advance corporation tax	792	792	
Commodity customers' margin accounts	16,132	-	
	43,940	4,918	

## 11. Share capital

	Mercantile House	£'000
Authorised: 22,000,000 ordinary shares of 25p each		5,500
Issued: 17,511,469 ordinary shares of 25p each		4,403

The share capital of the Mercantile House group and Mercantile House, other than share premium, are all considered distributable. No account has been taken of taxation which would arise if overseas reserves were remitted to the U.K. Share premium is stated after deduction of bonus issue capitalisations of £61,790,000 and £1,834,000 in the years ended 30th April, 1980 and 1982 respectively.

12. Guarantees and contingent liabilities

(a) Contingent liabilities existed at 30th April, 1982 in respect of trading obligations arising in the ordinary course of business of the Mercantile House group, for which no provision is considered necessary.

(b) Certain subsidiaries of Mercantile House have been named as defendants in a number of lawsuits in the U.S. arising in the normal course of business. In the opinion of the Directors, after considering all facts known to them and the basis of legal advice, such litigation will not in the aggregate have a material adverse effect on the financial position of the Mercantile House group.

(c) Mercantile House has guaranteed the bank overdrafts of certain subsidiaries.

13. Capital commitments

Capital expenditure authorised at 30th April, 1982 amounted to £2,474,000, of which contracts were still to be placed for £1,501,000.

14. Subsequent events

(a) On 5th May, 1982 Mercantile House agreed, subject to various conditions, to purchase the Oppenheimer group for approximately £10 million.

(b) On 5th June, 1982 the Mercantile House group purchased the 25 per cent. minority interest in Saturn Lease Underwriting Limited for £25,000 from United States Leasing International Inc.

(c) On 7th April, 1982 the Mercantile House group agreed to purchase U.R.B. Commodities (Private) Limited, now renamed U.R.B. Rouse Woodstock (Private) Limited, for Singapore Dollars 1.6 million (£425,000) payable in cash.

15. Current cost accounts

The effect of adjusting the historical cost accounts to the current cost basis in accordance with the Statement of Standard Accounting Practice No. 16 is not considered significant as the statement below shows:-

	Year ended 30th April, 1982	Year ended 30th April, 1982
Group historical cost profit before taxation	£'000	£'000
Less depreciation adjustments	7,230	14,035
Add: Gearing effect of net monetary liabilities	(74)	(295)
Group current cost profit before taxation	7,262	14,126

Consolidated net assets as shown by the historical cost accounts

	£'000
30,970	577

Add: Revaluation of fixed assets

	£'000
31,647	

Consolidated current cost net assets

	£'000
31,647	

The geographical distribution of profit before taxation of the Mercantile House group is as follows:-

	Years ended 30th April,
1978	1979
£'000	£'000
U.K.	830
Europe	7
North America	603
Middle and Far East	342
	1,782

	Years ended 30th April,
1978	1979
£'000	£'000
U.K.	1,359
Europe	1,487
North America	2,891
Middle and Far East	683
	3,586

	Years ended 30th April,
1978	1981
£'000	

Continued from previous page

**Appendix 3**

**Pro forma financial information on the Group**

Set out below, for the purposes of illustration only, is a pro forma summary profit and loss account and balance sheet for the Group following the separation of the Oppenheimer group. The pro forma balance sheet combines that for the Mercantile House group as at 30th April, 1982 and that for the Oppenheimer group as at 31st January, 1982 and the pro forma profit and loss account combines the results of the respective groups for the years ended on those dates, adjusted to reflect both the financing of the acquisition and the adjustments as set out in notes attached to the pro forma statements.

**Pro forma combined profit and loss account**

	The Group (pro forma)
Turnover	£'000 £'000
Mercantile House group	1,151
Oppenheimer group	52,917
	<b>54,068</b>
<b>Profit before taxation</b>	<b>35,986</b>
Mercantile House group	12,497
Oppenheimer group	21,583
	<b>33,680</b>
<b>Pro forma profit before taxation and adjustments</b>	<b>34,306</b>
Pro forma adjustment note (ii)	+1,600
<b>Pro forma profit before taxation</b>	<b>7,485</b>
Taxation	8,716
Mercantile House group	16,201
Oppenheimer group	1,300
	<b>15,901</b>
<b>Pro forma adjustments</b>	<b>15,901</b>
<b>Pro forma profit after taxation</b>	<b>15,985</b>
Minority interest	15,900
<b>Preference dividends</b>	<b>1,500</b>
<b>Pro forma profit attributable to ordinary shareholders of the Group</b>	<b>14,485</b>
<b>Pro forma earnings per share</b>	<b>43.5p</b>
Notes:-	
(i) Amounts relating to the Oppenheimer group have been translated at U.S.\$1.72=£1 being the rate of exchange as at 31st January, 1982, the date of the acquisition by Mercantile House covered by purchase consideration payable in cash by means of a long-term exchange contract.	
(ii) Interest on expenditure of £12 million on the acquisition of the Oppenheimer group, including related expenses, met from the cash resources and bank facilities of the Mercantile House group.	
(iii) The weighted average number of shares applied in the calculation of the pro forma earnings per share before conversion was 32,313,852 and after conversion of the 420 million convertible preference shares was 32,312,324. Both calculations reflect the proposed rates of ordinary shares.	

	Mercantile House group Oppenheimer group	The Group (pro forma)
30th April, 1982	31st January, 1982	31st January, 1982
£'000	£'000	£'000
Premium on acquisition of subsidiaries (note vi)	19,399	8,733
Fixed assets	11,352	6,037
Investments	21,717	21,717
	<b>32,912</b>	<b>9,913</b>
<b>Current assets</b>		
Amounts receivable in respect of U.S. securities purchased under agreements to resell	179,131	456,264
Amounts receivable from customers	—	193,978
Amounts receivable from brokers and dealers	—	17,818
Securities in trading and investment accounts	32,623	128,449
Other debts	5,500	4,743
Cash held for resale	16,960	17,586
Cash at bank and deposits (note iii)	233,674	449,831
	<b>712,262</b>	<b>1,171,505</b>
<b>Current liabilities</b>		
Bank overdrafts	11,599	—
Amounts payable in respect of U.S. securities sold under agreements to repurchase	178,162	611,540
Amounts payable to customers	—	87,912
Amounts payable to brokers and dealers	—	11,018
Securities held but not yet purchased	—	20,049
Capital and loan payable	—	30,143
Other creditors	438,400	42,275
Proposed dividend	1,849	—
	<b>255,450</b>	<b>912,262</b>
<b>Net current assets (liabilities)</b>	<b>(1,778)</b>	<b>(1,149,116)</b>
<b>Subordinated debentures</b>	(1,061)	(14,045)
Deferred taxation	30,971	26,094
	<b>109,000</b>	<b>109,000</b>
<b>Financials:</b>		
Capital and reserves	4,403	3
Share capital	14,128	3,059
Share premium	12,555	23,652
Reserves	30,887	27,314
Shareholders' funds	83	83
Minority interest	59,970	26,994
	<b>59,970</b>	<b>109,000</b>

Notes:-

- (i) The balance sheet of the Oppenheimer group has been translated at U.S.\$1.72=£1 being the rate of exchange at which Mercantile House has covered the purchase consideration by means of a forward exchange contract.
- (ii) The premium on acquisition of subsidiaries of the Group reflects the excess of cost over the net assets of the Oppenheimer group, based on the purchase consideration of U.S.\$12.5 million translated using the rate of exchange specified above.
- (iii) Cash at bank and deposits have been reduced by £12 million in respect of part of the cash element of the purchase price of the Oppenheimer group and related expenses.

**Letter relating to the pro forma financial information**

The Directors of Mercantile House and of S. G. Warburg & Co. Ltd. have received the following letter relating to the pro forma financial information on the Group from the auditors and reporting accountants, Price Waterhouse, Chartered Accountants.

The Directors,  
Mercantile House Holdings plc,  
The Directors,  
S. G. Warburg & Co. Ltd.  
Gentlemen,

The pro forma financial information in Appendix 3 to the offer for sale prospectus by S. G. Warburg & Co. Ltd. of 20th May, 1982, has been derived from the relevant financial information on the Mercantile House group, which has been reported on by Spicer and Oppenheimer and ourselves, as contained in Appendix 1 and 2 respectively of the offer for sale, after making the adjustments described in the notes set out in Appendix 3.

We have reviewed the adjustments made in preparing the pro forma financial information on the Group set out in that Appendix and, in our opinion, such information has been properly prepared so as to reflect the effect of combining the two groups on the bases stated.

Yours faithfully,  
**PRICE WATERHOUSE,  
Chartered Accountants.**

**1. Share capital**

The Company was incorporated in England as a private company on 28th June, 1972 under the Companies Act 1948 & 1967, was converted into a public company on 15th December, 1973 and was registered as a public limited company on 4th February, 1982. Its registered number is 1059719.

The changes in the authorised and issued share capital of Mercantile House during the two years preceding the date of the offer for sale are set out in the accountants' report, Appendix 1. Save for transactions between the Oppenheimer group, Electra and the Oppenheimer Partnership, there have been no changes in the authorised and issued share capital of Oppenheimer Holdings in the two years preceding the date of the offer for sale.

It may be noted that the offer for sale will consist of 41,000,000 ordinary shares and 20,000,000 convertible preference shares. The issued share capital will consist of 32,313,852 ordinary shares and 20,000,000 convertible preference shares. Assuming conversion of all the convertible preference shares, 4,494,324 ordinary shares would be issued.

Save as disclosed herein and except in the case of the Oppenheimer Partnership, including transactions between the Oppenheimer group and the Oppenheimer Partnership:-

(a) no share or loan capital of Mercantile House or Oppenheimer Holdings or any of their respective subsidiaries has been issued or outstanding prior to the date of the offer for sale;

(b) no share or loan capital of Mercantile House or Oppenheimer Holdings or any of their respective subsidiaries has been issued or outstanding prior to the date of the offer for sale or is proposed to be issued fully or partly paid, either for cash or for a consideration other than cash, and

(c) no commissions, discounts, brokerage or other special terms have been granted by Mercantile House or Oppenheimer Holdings or any of their respective subsidiaries within the two years immediately preceding the date of the offer for sale in connection with the sale of any share or loan capital of such company.

(d) By a Special Resolution of the Company passed on 13th August, 1982:-

(i) the Board was generally and unconditionally authorised pursuant to Section 14 of the Companies Act 1980 for a period of five years from that date to allot unissued ordinary shares up to a maximum equal to the authorised but unused share capital when the resolution was passed; and

(ii) the Board was empowered, pursuant to Section 15 of the Companies Act 1980, to allot ordinary shares pursuant to the above authority as if Section 17(1) of that Act did not apply. This power will be exercisable at the date of the next Annual General Meeting of the Company and is limited to the allotment of up to 5 per cent. of the authorised capital and to allotments in connection with rights issues.

(f) No issue of Mercantile House shares which is material to the total issued share capital of Mercantile House other than to shareholders prior to their existing holdings will be made within one year from the date of the offer for sale without the prior approval of Mercantile House in General Meeting.

(g) At the close of business on 25th May, 1982, the last dealing day prior to the suspension of listing, the middle market quotation of the ordinary shares as set out in the Daily Official List of The Stock Exchange was 415p.

**2. Borrowings**

At the close of business on 9th July, 1982, the Mercantile House group together with the Oppenheimer group had outstanding borrowings total £1,000,000 which were collateralised by the Oppenheimer group in the ordinary course of its business.

Borrowings:-

Mercantile House group

Bank overdrafts

Oppenheimer group

Bank borrowings and short term loans

Uncrossed subordinated liabilities

Term loans

The Group

Banks balances and cash:-

Mercantile House group

Oppenheimer group

The Group

Emillion

12.9

6.5

1.7

36.6

18.8

11.2

30.0

At the close of business on 9th July, 1982, the Mercantile House group and the Oppenheimer group had outstanding letters of credit in favour of securities clearing corporations and other brokers of £51 million and guarantees of loans made and letters of credit issued to third parties of £5 million. At 9th July, 1982 the Mercantile House group had commitments in the ordinary course of business of £1 million.

When read with all the information in this paragraph have been translated at the rate of U.S.\$1.72=£1, the rate ruling at the close of business on 9th July, 1982.

Save as disclosed herein, and apart from intra-group indebtedness and guarantees, and other than collateralised borrowings of the Oppenheimer group in the ordinary course of its business, neither the Mercantile House group nor the Oppenheimer group has outstanding any bank overdrafts, bank guarantees, charges, deferrals, overdrafts, letters of credit, bank acceptances or other banking facilities, or any other form of borrowing, including bank overdrafts, liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, material guarantees or other material contingent liabilities.

At the close of business on 9th July, 1982 there had been no material change since 9th July, 1982 in borrowings or indebtedness in the nature of borrowing outstanding other than in the ordinary course of conducting the trading activities of the Mercantile House group or the Oppenheimer group.

**3. Articles of Association**

The Articles of Association of Mercantile House contain, inter alia, provisions to the following effect:-

**Voting**

Subject to any special terms as to voting upon which any shares may for the time being be held, at any General Meeting on a poll, a shareholder, who (being an individual) is present in person or (being a corporation) is represented by a representative, shall have one vote and, in the case of a poll, every member present in person or by proxy shall have one vote for every 25p in nominal amount of the shares held by him.

The convertible preference shareholders do not confer the right to receive notice of or to vote at General Meetings of the Company other than: (a) in the winding up of the Company or the reduction of its share capital; or (b) on a Resolution directly affecting the class rights of the holders of convertible preference shares.

At General Meetings of the Company at which holders of the convertible preference shares are entitled to vote, each will be entitled, on a show of hands, to one vote each and, on a poll, to one vote for every 25p nominal amount of share capital held by them.

**Dividends**

The convertible preference shares are entitled to a fixed cumulative preferential dividend at a rate of 7.7 per cent per annum (excluding the amount of any associated tax credit) of their paid up nominal amount, in priority to all dividends paid on the ordinary shares.

**Representation of capital**

In the winding up or other repayment of capital, the holders of convertible preference shares, unless they shall have voted together with any areas or sections of dividend in priority to any payments made to the holders of ordinary shares.

**Conversion and redemption of convertible preference shares**

The convertible preference shares may be converted on 30th March or 30th September in any of the years 1983 to 1992 by the holder, in certain specified circumstances, at the option of the shareholder, at the rate of 100 ordinary shares for every 445 convertible preference shares, subject to adjustment in the event of (a) a capitalisation of the convertible preference shares into ordinary shares; (b) a 7.5 per cent. increase in the rate of interest on the convertible preference shares to convert their shares into ordinary shares, subject to the right of any shareholder to require the Company to convert the convertible preference shares into ordinary shares; (c) the Company may at its option, on 30th September, 1982 or on 30th September in any year thereafter, redeem all or part of the convertible preference shares which are not converted or redeemed may require the redemption of its shares on 30th September, 1987 or on 30th September, 1992.

**Variation of rights**

## BUSINESSMAN'S DIARY

### UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Aug 21-30	Motor Cycle Show (01-385 1200)	Earls Court Olympia
Sept 5-8	International Hardware Trade Fair (0727 63213)	Earls Court
Sept 5-9	International Watch, Jewellery, and Silver Trades Fair (01-643 8040)	Farnborough
Sept 5-12	International Air Show (01-839 3231)	NEC, Birmingham
Sept 7-10	Label, Labelling, Marking and Identification Industry Exhibition—LABELTEX (01-467 7728)	Harrogate
Sept 7-10	International Carpet Fair (021-705 6707)	NEC, Birmingham
Sept 12-16	International Woodworking Industries Exhibition—IWIE (01-486 1851)	Earls' Court Wembley Conference-Centre
Sept 12-15	MAB International Menswear Fair (0727 63213)	NEC, Birmingham
Sept 14-16	Coll. Winding International '82 (0202 891339)	Barbican
Sept 19-21	National Bakers Buying Fair (01-446 2471)	Barbican
Sept 21-23	Harcott Fashion Fair (01-637 2400)	Scarborough
Sept 21-23	Environmental Health Exhibition and Congress (01-637 2400)	Olympia Kensington Close Hotel
Sept 26-28	British Footwear Fair (01-739 2071)	
Sept 26-29	Fashion Shoes Exhibition (0422 503833)	

### OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Aug 18-21	Business Equipment and Computer Exhibition—COMPEX (0433 38083)	Hong Kong
Aug 19-21	International Electronic Packaging and Production Equipment Exhibition—INTERNEPCON (0433 38083)	Singapore
Aug 27-29	International Mens Wear and International Jeans Fair (01-730 4645)	Cologne Frankfurt Berlin Utrecht
Aug 29-Sept 1	International Autumn Fair (01-734 0625)	Paris
Aug 30-31	Fashion Samples Fair—INTERFIC (01-599 3061)	Korea
Sept 4-7	Indo-Pacificery Exhibition (01-486 1851)	Helsinki
Sept 6-11	International Shipbuilding, Marine, Small Ships and Fishing Exhibition (021-705 6707)	Frankfurt Zagreb
Sept 11-16	International Public Works Congress and Equipment Show '82 (01-637 2400)	Singapore
Sept 14-18	International Electrical Technology Fair—FINTECH (01-486 1851)	New York
Sept 14-19	International Exhibition for Auto, Motor Car Workshop Service Station and Garage Equipment (01-734 0543)	
Sept 14-22	International Autumn Fair (01-486 1851)	
Sept 18-21	International Sports Equipment and Leisure Goods Exhibition—SPOREX—ASIA (01-681 7688)	
Sept 21-23	International Exhibition and Conference for the Pharmaceutical, Cosmetics, Toiletry and Allied Industries—INTERPHEX (021 384 3384)	

### BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Aug 23-27	Management Training Consultants: Techniques of supervisory and management training for professionals (0533 27062)	Leicester
Aug 25	Oxy/ISG Deep water pipeline technology (01-243 2451)	Norway
Aug 30-Sept 1	Management Centre Europe: Developing high performance teams (02 219 03 90)	Brussels
Aug 31-Sept 2	FT Conference: Aerospace enters a new era (01-621 1356)	Grovenor House, W1
Sept 1	John Ottosson: Tax planning — New Opportunities for the Professions (01-499 8281)	Savoy Hotel, WC2
Sept 8-8	Frost and Sullivan: Data communications advanced concepts and systems (01-486 8277)	Mount Royal Hotel, London
Sept 7-10	Industrial Relations Services: Law for personnel, industrial relations and works managers (01-328 4751)	Royal Horseguards Hotel, Ldn
Sept 7	Centre for Extension Studies: Contingency planning for bomb, arson and kidnapping threats (0508 26311)	Loughborough
Sept 9	Oyx/ISG: The art of negotiating (01-242 2481)	Byatt Carlton Hotel, SW1
Sept 9-14	The Oppenheimer Group: Machinery—Investing for the Future (061-534 5451)	Palace Hotel, Lucerne
Sept 13-15	Concrete Society: International symposium on concrete roads (01-235 6661)	Tara Hotel, W8
Sept 13-14	Frost and Sullivan: Understanding and using CAD/CAM (01-486 8277)	Mount Royal Hotel, W1
Sept 13-15	FT Conference: World Financial Futures (01-621 1356)	London Press Centre EC4
Sept 15	IIPS: Currencies—Acquiring the Know-How (0990 23711)	Dragonara Hotel, Bristol
Sept 16-17	Bath University: Technology and product licensing for small and medium-sized firms (025 61244)	Bath
Sept 17	Institute of Directors: The London International Financial Futures Exchange (LIFFE) (01-539 1233)	Pall Mall, SW1
Sept 21	Hoare Govett: Financial futures seminar (01-353 1090)	Plaisterers' Hall, London

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Continued from previous page

Although not subject to negotiated rent reviews, the leases of 76 William Street, New York and 90 John Street, New York contain provision for rent increases on the dates specified above to US\$142,784 and US\$595,270 respectively and both the New York and the Chicago lease contain provision for rent escalation based on certain increases in costs incurred by the lessor.

The Mercantile House group's other office premises in Amsterdam, Bahrain, Birmingham, Bristol, Dublin, Geneva, Glasgow, Hong Kong, the Isle of Man, Jersey, Kuwait, London, Luxembourg, Manchester, Manila, Panama, San Francisco, Singapore, Sydney, Tokyo, Toronto and Zurich are occupied on lease or tenancy arrangements, mostly of a short term nature.

(b) The Oppenheimer group

The principal offices of the Oppenheimer group comprise the following leasehold premises:

Address: 1 New York Plaza, New York 10016 Annual rent: £12,600 U.S.\$1,046,000

110 Wall Street, New York 73,000 U.S.\$835,675

Although not subject to negotiated rent reviews, these leases contain provision for rent escalation based on certain increases in costs incurred by the lessor.

The lease of 1 New York Plaza contains rights of reversion by the lessor exercisable in certain circumstances in respect of the leasehold interest not earlier than October, 1985.

The Oppenheimer group has one leasehold office premises in Chicago, Denver, Fort Lauderdale, Houston, London, Los Angeles and New York.

9. Litigation

Subsidiaries of both Mercantile House and Oppenheimer Holdings have been named as defendants in a number of law suits in the U.S. arising out of the conduct of business in the ordinary course. In some of these proceedings substantial sums are claimed relating to the amounts underwritten by the Group. The Group has been successful in the majority of the cases in respect of the amounts underwritten by the Group and has not been liable to pay the amounts made in respect of the litigation in the later audited consolidated accounts of Mercantile House and of Oppenheimer Holdings and the indemnity contract referred to in sub-paragraph 6(a) (xiii), the Directors of Mercantile House consider, on the basis of legal advice, that such litigation will not in the aggregate have a material adverse effect on the financial position of the Group.

Mercantile House has received from the Oppenheimer Partnership and Electra an indemnity against any litigation relating to the sale of its shares in Electra at 31st May, 1982 not disclosed to Mercantile House, but has given no indemnity in respect of litigation disclosed to Mercantile House as being in existence at that date or in respect of paragraph 6(a)(xxii).

Save as aforesaid, neither Mercantile House nor Oppenheimer Holdings nor any of their respective subsidiaries is engaged in any material litigation nor, as far as the Directors are aware, are there any claims of material importance pending or threatened against Mercantile House or Oppenheimer Holdings or any of their respective subsidiaries.

10. Taxation

Having regard to advice received, the Directors are of the opinion that Mercantile House is not a close company. Mercantile House obtained a listing on 12th July, 1979 and, pursuant to an agreement entered into between the Company and the then executive Directors of the Company and Warburgs on 13th July, 1979, the then executive Directors of the Company (hereinafter referred to as "the lessees") agreed to set aside £100,000 in respect of income tax, estate duty and capital transfer tax in favour of Mercantile House and its subsidiaries.

11. Inflation accounting

The Oppenheimer group has never reported its results under a system of inflation accounting. The Directors of Mercantile House have considered the possible effect of adjusting the historic cost accounts of the Oppenheimer group to the current cost basis in accordance with the Statement of Standard Accounting Practice No. 10, issued in 1979, and have decided that, in the opinion of the Directors, the cost of the Group for the year ended 31st January, 1982 would be reduced by approximately U.S.\$4 million to approximately U.S.\$5.54 million.

12. Working capital

The Directors consider that, taking account of the subscription of ordinary shares pursuant to the offer for sale, the subscription by Globe and having regard to existing liquid resources and available bank overdraft and other facilities, the Group has sufficient working capital for its present requirements.

13. General

It is regretted that, to the contrary, an exchange rate of U.S.\$1.78 to £1 has been used throughout the offer for sale.

(b) Prior Waterhouse and Spicer and Oppenheimer have given and have not withdrawn their written consents to the issue of the offer for sale with the intention of their report and joint report respectively and the references thereto in the form and context in which they are contained in the offer for sale.

The insertion of its letter set out in Appendix 3 and the references thereto in the form and context in which they are included.

(d) The documents attached to the copy of the offer for sale delivered to the Registrar of Companies for registration were the witness confirmations to the adjustments made in arriving at the figures contained in paragraph 6(a)(xxv) and (xxvi).

(e) The estimated amount of the expenses of the offer for sale are approximately £1.25 million, of which approximately £1.17 million (inclusive of capital duty and underwriting commission) are to be borne by Mercantile House and approximately £20,000 are to be borne by Electra. In each case exclusive of the costs of the offer for sale does not include the costs of the offer for sale.

(f) The financial information contained within the statement of Section 11 of the Companies Act 1981. Full individual accounts for each financial year to which the financial information relates have been or will be delivered to the Registrar of Companies. The auditors have made a report under Section 14 of the Companies Act 1967 in respect of each set of accounts and each such report was an unqualified report within the meaning of Section 43 of the Companies Act 1981. Oppenheimer Holdings is incorporated in the U.S. and no accounts have been publicly filed; however, audited consolidated accounts for the Oppenheimer group for the two years ended 31st January, 1982 are available for inspection, as stated in paragraph 14 of the Appendix.

(g) The minimum amount which must be paid by the Directors, as required by the offer for sale, is £1.25 million, in respect of the balance of the consideration payable for the acquisition of the Oppenheimer group.

(h) The principal executive office of the Oppenheimer Partnership is at One New York Plaza, New York, New York, 10004.

(i) The registered office of Electra is at Electra House, Victoria Embankment, London WC2R 4HP.

(j) Documents available for inspection.

The Subscription and Purchase Agreement referred to in paragraph 7 above and copies of the following documents will be available for inspection during the hours from 9am to 5pm (Sunday and Public Holidays excepted) at the offices of Warburgs and May, 25 Basinghall Street, London EC2V 5DB, for a period of fourteen days following the date of the offer for sale.

(k) The Minutes of the Board of Directors and Articles of Association of Mercantile House.

(l) The audited consolidated accounts of Mercantile House for the two financial years ended 31st January, 1982.

(m) The report on the Mercantile House group from Price Waterhouse, reproduced in Appendix 1, together with a statement of adjustments relating thereto, as set forth in Price Waterhouse's set out in Appendix 3.

(n) The report on the Oppenheimer group from Price and Oppenheimer and Price Waterhouse reproduced in Appendix 2, together with a statement of adjustments relating thereto.

(o) The documents referred to in sub-paragraph 5(b) of this Appendix.

(p) The contract between Electra and the Oppenheimer Partnership referred to in sub-paragraph 5(d) of this Appendix.

(q) The letters between the Company and Globe and Electra referred to in sub-paragraph 5(f) of this Appendix.

(r) the material contracts referred to in paragraph 6 of this Appendix and the witness confirmations referred to in sub-paragraphs 13(b) and (c) of this Appendix.

(s) the witness consents referred to in sub-paragraphs 13(b) and (c) of this Appendix.

Dated 13th August, 1982.

### WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

#### TODAY

#### COMPANY MEETINGS

Batavia (Indonesia) 12.00pm

George Hotel, Nijmegen, Holland 12.00pm

Central Securities, Care Royal, St. Regis, London 12.00pm

#### BOARD MEETINGS

Haworth Churnetings 1.00pm

Imperial Platinum 1.00pm

Vibrant 1.00pm

Haynes (Charles) 1.00pm

Dales Estates 1.00pm

Scottish Estates Inv. Ltd 1.00pm

Wholesale Fittings 1.00pm

Interiors 1.00pm

Diamonds and Mercuries 1.00pm

Dreamland Electrical Appliances 1.00pm

Investors 1.00pm

Shell Transport and Trading 1.00pm

TRIAD 1.00pm

DIVIDEND & INTEREST PAYMENTS

Aberdeen 16.00pm

Anderson Strathie 16.00pm

## BUILDING AND CIVIL ENGINEERING

### British contractors fall back in Middle East jobs race

THE VALUE of contracts obtained by UK construction companies in the Middle East has halved since the peak years of 1977-78 and Britain is no longer a significant force in that market, according to a report from Savory Milne, the London stockbrokers.

After a recent visit to Egypt, Iraq, the United Arab Emirates and Oman Mr Bob Erith, who heads his firm's building research team, notes that Britain's share of the market fell in 1981 only 2.7 per cent in from 5.5 per cent in 1980 and around 10 per cent at its peak.

The overseas country with the largest share of available work is South Korea which last year took about 11 per cent of the market. It was awarded \$13.7bn of contracts overseas, over \$9bn (£5.2bn) in the Middle East.

South Korea was followed by West Germany and Japan, each of which got about 8 per cent of the Middle East contracts

available, both countries gaining from the depreciation in their own currencies. Other countries whose contractors have a major stake in the Middle East include the US (8 percent), the Netherlands, France, Italy and Turkey.

Despite all this, the region is still the most important area for many leading UK contractors. In 1981 the value of contracts reported by Middle East Contractors' Directory and Analysis (MEDCA) soared by 17 per cent to \$81bn, although second half activity was not as great as in the first six months.

UK contractors are having to come to terms with the fact that, in most countries, local contractors are now obtaining the bulk of the work. In most areas UK companies are having to work in joint venture or as minority partners with local concerns and their best hopes for the future, says Mr Erith, lie in specialist

WILLIAM COCHRANE

### Cement price agreement 'threatened by imports'

THE POSSIBILITY of large-scale imports of continental cement into the UK could force fundamental changes in the basic structure of British cement-based industries, according to a study conducted by de Zoete & Bevan, the London stockbrokers.

At least two companies are pursuing plans to import European cement into the UK, where producers have been forced to curtail price increases because of the recession and because of the threat of overseas competition. Even so, the brokers claim, prices of UK cement are invariably substantially higher than elsewhere in Europe.

The report says that plans by two importers could provide enough importing capacity to satisfy up to 20 per cent of the demand of the equivalent of the London and south eastern counties' markets.

The brokers, who emphasise that the prospects for large-scale imports remain unclear, say the threat of foreign penetration could lead to the dismantling of the industry's common price agreement, creating competition between UK cement makers as well as foreign suppliers. It could also

### ECGD backs loan for Cementation job

THE EXPORT Credits Guarantee Department has guaranteed £10m of a US\$235m (£138m) loan to help finance the construction by Cementation International of the Qabous university complex in Oman.

According to de Zoete and Bevan, British manufacturers have seen deliveries fall by 35 per cent since 1973 and the prospect of imports could step up the need for more efficient manufacturing processes.

The report comments: "It remains to be seen if the UK cement producers can do what some other British industries have failed to do; namely to minimise the threat posed by potential imported competition without suffering reduced profits. The UK cement industry has the will and some of the means to defend itself."

The brokers provide a list of possible defensive measures, ranging from a reduction in prices, a cut in quality to profit margins, the importing of cement by the UK manufacturers themselves or—in extreme circumstances—the exportation of cement on a marginal cost basis in the hope of inflicting substantial damage to the importers' domestic market positions.

MICHAEL CASSELL

recreational facilities will also be provided.

The total cost of the project has been put at £215m and, under the financing arrangements, British suppliers of goods and services for the university project could gain export orders worth over £130m. Completion is timed for the start of the 1988-89 academic year. Architects are YRM International of London.

Cementation, part of the Trafalgar House group, won the contract—one of the largest overseas orders to be won by a single UK building contractor—in March. The work involves the construction of five faculty buildings, student and staff accommodation block, mosque and amphitheatre. Sports and

Few entrants for RIBA awards

THE CHANGING pattern of architects' work and a continuing emphasis on mainly small-scale projects are reflected in RIBA's awards for Architecture 1982.

There are only two awards and 15 commendations, how-

ever, making 1982 share with last year the dubious honour of providing the lowest number of awards since the scheme's inception in 1965.

Winning projects are a radio chemical centre for Amersham International at Cardiff, and St John Ogilvie's Church at Irvine.

AMONG £14m of new orders for ESPLEY-TYAS CONSTRUCTION are offices, supermarket extension, a transport depot and a major refurbishment scheme at Cardiff Central Station.

Work is under way on an office construction contract which calls for a multi-storey building at the junction of Church Street and Cornwall Street in central Birmingham.

Another major office development is at Gloucester Street, Bristol, which is due to be completed next March and provides 117,000 sq ft of high quality accommodation.

MICHAEL CASSELL

ONE OF the biggest single curtain walling projects ever undertaken in the UK is GRUNDY (TEDDINGTON) GROUPS £12m contract for the external cladding for Heathrow's new Terminal 4 building. The curtain walling is made up of very large glazed panels incorporating laminated, tinted and heat absorbing reflective glasses, purpose designed acoustic panels and anti-radar

panels. These are all fixed into a light bronze coloured aluminium glazing grid.

The installation has been put through a series of stringent sound attenuation tests which have had the effect of reducing aircraft noise to sound levels experienced in the normal office environment.

A SECOND block of offices at Swindon for Hambro Life will be built by TAYLOR WOODROW which carried out a similar job for the same client two years ago.

Worth £9m, the five storey building is the first part of a three-phase development in the town centre and is designed as an L shape to have a floor area of about 140,000 square feet. It will have a reinforced concrete frame and will be clad externally with curtain walling panels with a glass/pulvinum finish. The contract also includes mechanical and electrical services. Work is scheduled for completion in March 1984.

CLARKE CONSTRUCTIONS' Midlands regional office announces a batch of work worth around £5.8m.

Schemes include industrial units at Redditch and a warehouse at Stockport for ICFC; Bloxwich town centre redevelopment; 33 flats at Oldbury for Jephson Housing Association; a school at Stoneydale, Tamworth; a TAVER centre at Teddington; and a Homebase store at Oldbury.

THE Birmingham office of WIMPEY ALAWI has new work totalling £4.5m, including a £70,000 maintenance scheme for the City of Birmingham involving internal and external redecoration of municipal properties in Sutton, Coldfield, Kingsland, Perry, Common Eddington and Castle Vale.

Figures show 367 housing finishes—325 by private developers and 42 on plot sites—well on the way to achieving the Corporation's target of 1,100 completions this year, if there are no sharp changes in the market.

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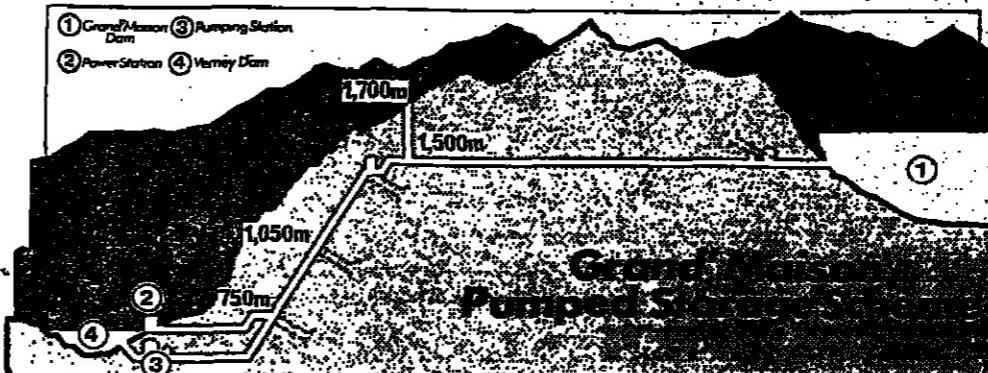
### French fight to contain costs

SOARING COSTS have forced a major re-think on the formulation of contracts for the Grand Maison pumped water storage scheme high in the French Alps, to the east of Grenoble.

The need to be flexible does not stop here. For the past decade, say the brokers, the main work for British companies has been in the UAE and Saudi Arabia but it is now clear that the major opportunities for the UK area are going to be in Egypt and Oman.

In addition, they say, the fall in oil revenues which will result in OPEC countries having a major share of the market surplus in 1982/1983 will "inevitably" mean an outback in construction projects, which in most countries has already begun. For the same reason, finance for government and private schemes is likely to be more difficult to find.

Taking in the additional



early stages. Work is limited to just one "season" a year because of the severe winter conditions on the mountain top.

But even work in the summer season is not without its problems. Contractors on the site are faced with hidden rock faults and unstable terrain in an exposed, remote and near-inaccessible site. The skilled workforce is swollen every summer by largely young and inexperienced workers who have to be trained on site. As a result contractors' costs have soared.

EDF began by granting contracts at real costs, at the time regarded as a fair approach because it was anticipated that contractors would face money-consuming difficulties.

But the scale of the problems Grand Maison, a company set up by the contractors for the duration of the project. The chairman and directors of the board are provided by Razel Frères, Bouygues, Chagnaud, Les Chantiers Modernes, Dunier, Dragage TP, Grand Travaux de Marseille, BTP, and Société Générale d'Enterprises.

Excavating in the Grand Maison dam and building its 160m high embankment is probably the biggest earthmoving operation currently being carried out in Europe. So far, 1,850 cubic metres of material has been moved from the site, with the embankment raised to about 25m above its lowest point.

Ten million cubic metres of material has still to be shifted and 30m has to be added to the

embankment by 1984 to bring it up to the 100m level required prior to partial filling of the reservoir.

Because of the conditions, 90 per cent of the earth-moving, rock extraction and spoil cleaning is carried out by hydraulic excavators; some machines working on narrow berms on the edge of a 300m vertical cliff face. The bulk of these excavators are provided by Poclain, under a contract guaranteeing 80 per cent availability.

But while the contractors are digging their big hole at the top of the mountain, EDF is trying to climb out of one at the bottom. Last year the organisation suffered a record loss of FFr 4.4bn against profits of FFr 2.2bn in 1980. While increased fuel costs were a significant factor, a major part of the deficit was due to a 70 per cent increase in financing charges to FFr 14bn, or nearly a fifth of all revenues.

EDF has borrowed over FFr 50bn in the last two years to finance projects, including the Grand Maison, under its National Energy Programme. Of that, 80 per cent or FFr 40bn has been raised through foreign banks.

TOM SEALY

### CONTRACT OVERSEAS

WIMPEY ALAWI has won a £1m order from John Brown Engineering for civil and building works for a 250-MW power station in Rasay, Oman.

The work has just started and will involve construction of turbine and ancillary foundations, control and administration buildings and some associated external works.

**Housing finishes buoyant at Milton Keynes**

IN THE first quarter of its financial year Milton Keynes Development Corporation reports the highest number of private housing completions in the city since development began there in 1967.

Figures show 367 housing finishes—325 by private developers and 42 on plot sites—well on the way to achieving the Corporation's target of 1,100 completions this year, if there are no sharp changes in the market.

EDITED BY ALAN CANE

## TECHNOLOGY

Australian invention starts to reap rewards

### How to save money in the wool spinning business

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

A SIMPLE process invented in Australia four years ago and reformed at Ilkley in Yorkshire is beginning to reap enormous benefits for worsted spinners in Europe. Next year it is hoped that the component will be sold in the U.S. and throughout the Far East.

The component is called Sirospin and is a cost-saving device enabling production capacity of worsted spinning machines to be doubled. A yarn manufacturer can save 40 per cent of the cost of a medium yarn through adapting his machinery to its use and with finer counts of yarn the savings can be between 50 and 80 per cent.

The component has particular attractions for the manufacturers of worsted cloth, since their process consists essentially of twisting two strands together. To do this the machine must assemble, wind and two-fold twist. Sirospin telescopes these actions into one, allowing a two-fold yarn to be produced direct from the spindle.

Efficiency of spinning is improved and it is easier to spin the fine worsted yarns. But essentially, the process is all about cost effectiveness. For a small outlay — as little as a quarter of the cost of a spinning spindle — great savings are possible.

Sirospin takes its name from the Commonwealth Scientific and Industrial Research Organisation in Australia, which developed the process. But the technology was polished up at the International Wool Secretariat's technical centre in Ilkley.

In the 12 months since the component has been on the market some 50,000 have been sold in Europe, two-thirds of them in Germany and almost

all the rest in Britain. Within the next two years Mr W. V. Morgan, the centre's textile engineering manager, hopes that 300,000 will be sold.

"The world market runs into millions," he says. "We have only just begun to scratch at the surface of what we might do with this inexpensive piece of equipment."

He admits to being disappointed at the relatively slow rate of acceptance for Sirospin by British manufacturers but as a senior executive with an international body he is pleased at the world-wide reception the component has had.

The IWS is the promotional and technical arm of the world's wool producers, the farmers of Australia, New Zealand and South Africa and Uruguay in particular. Its international headquarters are in London and there are local branches in 30 countries.

The centre at Ilkley is the technical arm for the international organisation and the fact that both technical and organisational headquarters are based in the UK is something of a coincidence.

Pure research is undertaken in many countries and the IWS also sponsors some through outside bodies. But the job of Ilkley, with its 240 staff, which was set up in 1968, is to develop and pass on the research which comes out of the various centres, such as that in Geelong, Australia.

Mr Ian Graham, whose title of director of research and development hides his responsibilities as chief executive at Ilkley, says that the work of the centre is to try to improve the efficiency of wool as a fibre.

"Wool accounts for about



The different possible uses for wool. The model is wearing a needle-punched Stetland sweater while the fireman has a flame resistant and water repellent wool worsted serge uniform

"You can always make out a case for more and, indeed, we might want more in a year or two. But wool is a quality fibre. If you buy wool you buy the best. It will never be a big volume product and so is a prestige fibre. The size of the industry, and this centre, and what is can absorb are therefore inter-related."

He is very keen at the moment to push the flame-retardant qualities of wool. The disadvantages of using other fibres was highlighted in the Falklands.

Many of the serious burns suffered by the sailors were exacerbated by the tendency for some fibres to melt under great heat and to seep into the burns skin. Zirpro (an zincium processed) treated wool gives, he claims, a much greater protection.

The zirpro treatment was invented at Ilkley 11 years ago by Dr Ladislav Benesek, a Czech emigre, and was originally intended for carpets. It has also been used in the shop which has roving strips needled punched on to them. There will also be garments with a sculptured effect.

The work of Ilkley is not all about aesthetic precision, though. This autumn, woollen sweaters will be on sale in the shop which have roving strips needled punched on to them. There will also be garments with a sculptured effect.

The zirpro treatment is less efficient than an articulated off-road vehicle in soft going, and vice versa.

Now Fruehauf AG of Germany and Poclain SA of France have come up with a compromise solution—a rigid chassis semi-trailer with "motorised" axles.

**Adverse**

The development stems from an original Poclain idea of imparting extra power to non-driven road wheels by incorporating hydraulic motors in the axle hubs.

Controlled from the tractor cab, the motors can be engaged at will to provide extra driving or braking power to the wheels in forward or reverse motion.

The effect is to boost the

mobility of the truck under the most adverse site conditions.

Fruehauf's contribution has been the design of the axles themselves and a heavy-duty, 17 cubic metre capacity, tonne payload, trailer built to meet construction site requirements.

The result is a semi-trailer with full on-road capability, but with the added facility to travel easily and effectively in extreme off-road conditions.

The design has had more than 150,000 hours' operation in France in a variety of configurations, mainly dumpers and truck mixers, by a number of contractors. It is now to be marketed abroad.

**TOM SEALY**



The Fruehauf-Poclain motorised axle

BASF HAS developed a coating for concrete that prevents rusting of the reinforcing bars embedded within.

When the bars rust their volume increases and can seriously weaken the concrete. The problem seems to be growing. In Germany, for example, the Munich Olympic Village, barely 10 years old, has already suffered damage put at several million marks.

When cement crystallises



## MONEY MARKETS

## Cautious optimism returns

It is not usually pleasant to be proved wrong but anyone expecting a cut in clearing banks' base rates last week unhappy found themselves in that position. The Bank of England had been successful in maintaining the downward impetus in rates but was unable or unwilling to push further last week as it became more obvious that instead of weakening, U.S. interest rates were on the up. Consequently the market became a little dull as most people sat back and waited for some new development. This appeared on Friday when U.S. rates started to fall back after the U.S. Federal Reserve had increased market liquidity levels. Consequently Euro-dollar rates finished the week slightly down from the previous Friday.

The last time the Federal Reserve added reserves before Thursday was on Monday and this had the same downward influence on rates before finally being dismissed as a technical move. Thursday's similar action was treated a little differently with hopes that continuing evidence of an economic recession in the U.S. may encourage the authorities to reduce interest rates still further.

Hopes of a cut in UK interest rates were raised therefore towards the end of last week although the authorities will realise that one thing worse than leaving interest rates artificially high is to bring them down in haste only to see them rise again.

Interest rates finished the week a little higher in places

compared with the previous week while the Bank of England left its dealing rates unchanged. The dollar's strong performance had repercussions elsewhere. Hopes of a cut in the West German Lombard rate finally vanished on Thursday when the Bundesbank's central council left the Lombard rate at 9 per cent. There now seems little chance of a cut until the dollar depreciates although it has become increasingly difficult just recently to speculate exactly what is likely to happen both on a short and long term basis.

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## BANK OF ENGLAND TREASURY BILL TENDER

	Aug 13	Aug 6		Aug 13	Aug 6
Bills on offer:	£100m	£100m	Total of applications:	245,000m	245,000m
Accepted £100m	10,72942	10,72492	Rate of discount	11.00%	11.02%
Minimum accepted bid:	£97.32	£97.32	Average yield on offer:	11.00%	11.02%
Allotment at minimum level:	12%	98%	at next tender:	£100m	£100m

	Aug 13	change		Aug 13	change
<b>LONDON</b>			<b>NEW YORK</b>		
Bank rates	11.14	-	Prime rates	15	-
3 mth Interbank	11.15-12	+0.02	3 mth Bonds	10.1-10.2	-0.78
3 mth Interbank	11.17-12	+0.02	3 mth Treasury Bills	9.20	-0.78
Treasury Bill Tender	10.7110	-0.018	5 Mth. Treasury Bills	10.25	-0.68
Bank 1 Bills	11.14	-	5 Mth. CD	11.20	-0.40
Bank 2 Bills	11.14	-	5 Mth. Lombard	9.00	-
Bank 3 Bills	11.14	-	5 Mth. Bank Interbank	9.50	+0.05
3 Mth. Treasury Bills	10.14	-	Three month	9.525	-0.035
3 Mth. Bank Bills	10.14-10.15	-	<b>PARIS</b>		
3 Mth. Bank Bills	10.14	-	Intervention Rate	14.1	-
			1 Mth. Interbank	14.2	-
			Three month	14.2	-
<b>TOKYO</b>			<b>MILAN</b>		
One month Bills	7.40982	+0.002	One month	19.5	-
One month Bills	7.43473	+0.002	Three month	19.5	-
<b>OSAKA</b>			<b>DUBLIN</b>		
One month	13.7	-	One month	17.5	-
Three month	14.7	-	Three month	17.5	-
<b>AMSTERDAM</b>			<b>AMSTERDAM</b>		
One month	9.5	-	One month	17.5	-
Three month	10.5	-	Three month	17.5	-

London - 1 bill mature in up to 14 days, band 2 bills 15 to 33 days, and band 3 bills 34 to 63 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit rates in the domestic money market and their respective changes during the week. \* Band 4 11.

## FT LONDON INTERBANK FIXING

	Aug 13	1982	Sterling	Deposits	Interbank	Local Authority deposits	Corporate bonds	Finance House Deposits	Discount Company Deposits	Market Deposits	Treasury Bills	Eligible Bank Bills	Fine Trade Bills
5 months U.S. dollars				11.8-20	11.8-14	—	—	12-12.4	11-14	—	—	—	—
bids 12.88	offer 12.1/2			—	—	—	—	—	—	—	—	—	—
6 months U.S. dollars				11.8-20	11.8-14	—	—	12	11.8	—	—	—	—
bids 13.88	offer 13.1/2			—	—	—	—	—	—	—	—	—	—

The fixing rates (Aug 13) are the arithmetic means rounded to the nearest one-eighth of the bid and offered rates normally three years 11% per cent; four years 12% per cent; five years 12.5% per cent; four months trade bills 11% per cent.

Approximate selling rate for one month Treasury bills 11% per cent; two months 10% 11% per cent and three months 10.5% per cent. Approximate selling rate for one month bank bills 11% per cent; two months 10% 10.5% per cent and three months 10.5% per cent; one month trade bills 11% per cent; two months 11% per cent; three months 11% per cent.

Finance Houses Base Rates (published by the Finance Houses Association) 13 per cent from August 1, 1982 and Scoural Clearing Bank Base Rates for sums at seven days notice 8% per cent. Treasury Bills: Average tender rates of discount 10.7248 per cent. Certificates of Tax Deposit (Series 5) 11% per cent from August 5 (plus an interest rate supplement of 1% per cent for the first month). Deposits withdrawn for cash 9% per cent.

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Approximate selling rate for one month Treasury bills

## INSURANCES

<b>Crown Life—Continued</b>			
St. George Marqd. Fd.	1116.6	114.7	
Lincs & Gen. Fd.	1116.5	122.9	
Sage Fd.	108.1	10.6	
Hortense Fd.	1101.5	105.6	
DBS Managed	1116.5	115.6	
Crown, Brit. Inv. A	217.2		
Pens., Managed Inv. A	146.7	13.1	
Pens., Managed Inv. A	1111.5	117.6	41.6
Pens., Managed Inv. A	1111.5	117.6	41.6
Pens., Managed Inv. Inv.	107.1	11.2	
Pens., Equity Acc.	106.8	10.0	
Pens., Equity Inv.	94.4	9.6	
Pens., Fd. Inv. Inv.	1117.1	114.0	31.6
Pens., Fd. Inv. Inv.	1082.4	114.3	31.7
Pens., Money Acc.	1116.7	115.5	41.2
Pens., Money Inv.	1060.0	111.1	31.1

## **INSURANCE & OVERSEAS MANAGED FUNDS**

## FT SHARE INFORMATION SERVICE

International Financier  
**DAIWA**  
SECURITIES

**BRITISH FUNDS**

Interest Rate Stock Price Yield Int. Ret.

"Shorts" (Lives up to Five Years)

225/Exch. 9/1982

5/Exch. 8/1983

5/Exch. 7/1984

175/Exch. 6/1985

18/Exch. 9/1983

22/Exch. 11/1983

22/Exch. 11/1984

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